IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

KATHLEEN M. JUNGCLAUS,

Plaintiff

: NO. 17-cv-04462-RK

V.

WAVERLY HEIGHTS, LTD.,

Jury Trial Demanded

Defendant:

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IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA NO. 17-cv-04462-RK VOLUME I KATHLEEN M, JUNGCLAUS, : DEPOSITION UPON	1 INDEX 3 WITNESS PAGE THOMAS P. GARVIN 4 5
Plaintiff: ORAL EXAMINATION -vs - OF WAVERLY HEIGHTS, LTD, THOMAS P, GARVIN THOMAS P, GARVIN and JOHN and JANE DOES: NUMBERS 1-21, Defendants: TRANSCRIPT OF DEPOSITION, taken by and before MICHELLE C, MacARTHUR, Certified Court Reporter-Notary Public, at the Law Offices of EASTBURN & GRAY, P.C., 60 East Court Street, P.O. Box 1389, Doylestown, Pennsylvania, 18901, on Friday, November 2, 2018, commencing at 12:00 p.m.	By: Mr. Schwartz 4 By: Mr
Page 2	Page 4
LAW OFFICE OF MARK D. SCHWARTZ BY: MARK D. SCHWARTZ, ESQUIRE P.O. Box 330 Bryn Mawr, Pennsylvania 19010 Attorneys for the Plaintiff EASTBURN & GRAY, P.C. BY: GRACE M. DEON, ESQUIRE 60 East Court Street P.O. Box 1389 Doylestown, Pennsylvania 18901 Attorneys for the Defendants ALSO PRESENT Kathleen M. Jungclaus Richard Bauer	1 (By agreement of counsel, the 2 sealing, filing and certification of the 3 transcript has been waived; and all 4 objections, except as to the form of the 5 question, have been reserved until the time 6 of trial.) 7 8 THOMAS P. GARVIN, after having 9 been duly sworn, was examined and testified 10 as follows: 11 12 BY MR. SCHWARTZ: 13 Q. Can you state your full name? 14 A. Thomas Porter Garvin. 15 Q. And what's your birth date? 16 A. August 22nd, 1969. 17 Q. And where do you live? 18 A. I live in Fort Washington. 19 Q. Okay. Have you ever been deposed before? 20 A. I have. 21 Q. How many times? 22 A. Approximately, maybe three.

1 (Pages 1 to 4)

Page 7 Page 5 1 A. No. 1 and one was related to care-related issues when I 2 MS. DEON: Objection. 2 worked for a different company. Actually, I think 3 3 BY MR. SCHWARTZ: they were both from that company. Okay. So describe what your position is 4 4 What company was that? 5 and what your responsibilities are. 5 A. HCR ManorCare. 6 So I'm the President and CEO of Waverly 6 Well, if you've done a deposition before then you're aware of the procedure, but let me go 7 Heights. My responsibilities are to oversee the 7 8 general operations of the entire community. through at least a truncated version or you heard 8 9 And do you have a job description? Q. 9 Ms. Deon's introduction to depositions of Mr. and 10 Mrs. Jungclaus; do you pretty much understand what A. 10 the direction was and understand the drill? 11 If you haven't provided it to us, I'd ask 11 0. 12 that you do so. 12 A. Yes. 13 So does your position -- who picks you? 13 All right. In that case I won't go over Q. Well, a committee of the Board of Trustees 14 A. 14 15 selects the President, so ... 15 Are you under any medications or, you know, Okay. And what committee was that? 16 things that could impair your judgment or impair the 16 17 I don't know if it had a -- it's a search 17 truthfulness of your responses? A. 18 committee that they had put together. 18 No. I'm not. Okay. And did they use a headhunter or --19 Okay. And who is -- other than your 19 Q. Q. 20 Yes. They did. 20 Counsel -- has been present with you yesterday and A. Okay. Do you remember the name of the 21 Q. 21 today? 22 headhunter? 22 Richard Bauer. A. 23 A. It was Third Age. 23 Q. And who is that? 24 Q. And where are they? 24 He's a member of our Board of Trustees. Page 8 Page 6 1 I think they merged with another Okay. How long has he been a member of the 1 Q. organization; Plymouth Meeting, perhaps, I'm not 2 2 Board? 3 Approximately, eight years. really sure. 3 A. 4 Don't worry about it. Okay. And how long have you been at 4 Q. 5 Do you know who was on the committee that 5 Waverly? 6 hired you? 6 About eight and a half years. A. 7 Yeah. I remember some of the names. 7 Α. And that has continuously been as CEO? 0. 8 All right. Who was that? 8 That is correct. A. So it was Chuck Soltis, it was Sam McKeel, 9 9 Okay. When you talked about the three Q. I believe Scott Jenkins was on it, Ed Mahoney; Anita 10 10 lawsuits that you were involved in --Summers was on it, Bernice Hunt was on it, I believe 11 11 Uh-huh. 12 Malcolm Schoenberg, Steve Kirkpatrick I believe was 12 -- two of which were at a previous Q. 13 on it. That's to the best of my recollection; there 13 employer --14 may have been more. It was quite a crew of people. 14 Uh-huh. Would you describe them as sort of the 15 1.5 -- were you ever named a defendant in any Q. 16 cream of the Main Line? 16 of them? MS DEON: Objection. 17 17 Α. Okay. Were you ever personally accused of 18 THE WITNESS: I don't know what 18 19 that means. 19 any harassment? 20 BY MR. SCHWARTZ: 20 21 Would you describe them as pillars of the 21 So there's never been any sexual harassment 22 community in the Main Line? 22 or claims of discrimination filed against -- where 23 MS. DEON: Objection. You can 23 you were accused of basically doing the 24 answer. 24 discrimination or providing the hostile environment?

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1	THE WITNESS: I would describe	1	reference
2	them as Board members of Waverly Heights	2	Q. Right.
3	and residents of Waverly Heights.	3	A but it's a conference; you go to a
4	BY MR. SCHWARTZ:	4	convention center, you attend sessions, you learn
5	Q. Are they all residents of Waverly Heights?	5	about different things that are happening in the
6	A. No. They are not.	6	industry with your continuing education
7	Q. You heard Ray Jungclaus yesterday talk	7	Q. Right.
8	about, you know, sometimes the Board picks the	8	 A and you renew your license every two
9	President and sometimes the President picks the	9	years and that's the process.
10	Board?	10	Q. And then you have fun the rest of the day,
11	A. Uh-huh.	11	right? Yes? No? Sometimes?
12	Q. Were you in a position to nominate Board	12	A. Sometimes you
13	members?	13	MS, DEON: Objection,
14	A. No.	14	THE WITNESS: do.
15	Q. No. Did you ever suggest that anybody be	15	BY MR, SCHWARTZ:
16	on the Board?	16	Q. Okay. You heard I keep calling it
17	A. I don't believe that I did; not that I	17	SilverSneakers, which is showing my age you heard
18	recall.	18	Kathy Jungclaus talk because Silverchair No. 14;
19	Q. Okay. Scott Jenkins, is he also on the	19	what's that?
20	Board of Bryn Mawr Trust?	20	A. Silverchairs are our online training it
21	A. [believe that he is. Yes.	21	used to be our online training
22	Q. And Bryn Mawr Trust has a banking facility	22	Q Right
23	in Waverly, right?	23	A it's a different name now, too.
24	A. They do.	24	Q. Right. Do you have to do that?
	Page 10		Page 12
	2 4 9 4 4		
1	Q. Does your position require any training?	1	A. I don't necessarily have to, I do. I did
1 2		1 2	A. I don't necessarily have to, I do. I did quite a few of them. I did not do all of them, all
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you know — what kind of organization is Waverly Heights, Led? A. It's a single site not-for-profit organization. Q. Right. Do you think it was appropriate that a not-for-profit organization pay for your wife to go on trips? MR. DEON: Objection. You can answer. THE WITNESS: My opinion is that was part of the package that they offered me. THE WITNESS: My opinion is that was part of the package that they offered me. THE WITNESS: My opinion is that was part of the package that they offered me. THE WITNESS: My opinion is that they offered me. THE WITNESS: My opinion is that was part of the package that they offered me. THE WITNESS: My opinion is that was part of the package that they offered me. THE WITNESS: Wo, opinion is that was part of the package that they offered me. THE WITNESS: Wo, opinion is that was part of the package that they offered me. THE WITNESS: Wo, opinion is that was part of the package that they offered me. THE WITNESS: We was. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Have you gone over my Request for Production of Documents? Have you looked at that before you answered it? A. Yes. O. Okay. Sequest for Admissions; that, too? A. Yes. O. Okay. Sa anylody else working with your attorney. I don't want you to tell me what you attorney. I don't want you to tell me what you attorney in terms of responding to the various attorney. I don't want you to tell me what you attorney. I don't want you to tel		Page 13		Page 15
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The state of the s	23	THE WITNESS: Yes.		
MR. SCHWARTZ: You have to say 24 A. But he would be the person that would have	24	MR. SCHWARTZ: You have to say	24	A. But he would be the person that would have

	Page 17		Page 19
1	the knowledge on how to pull the requested	1	where what is this RJ-1 originally came from,
2	information.	2	the version
3	Q. Okay. Let's just go over the exhibits that	3	Q. I believe you. Yeah. It's the same
4	I have, that we've already looked at. RJ-1, have	4	language. No problem.
5	you seen that document before (indicating)?	5	A. Yeah, but that's the version that was on
6	A. I have.	6	the Twitter account when I went on.
7	Q. When is the first time you saw that?	7	Q. Okay. And that's, basically, the road map
8	A. The day I received the anonymous letter.	8	for what you were that led you to do what you did
9	Q. Okay. How did you did the anonymous	9	came from anonymous, right?
10	person show you the Tweet or how did you how did	10	A. That was the beginning of the situation.
11	you get it?	11	Q. Okay. And then what further investigation
12	A. Which one? Which question would you like	12	did you do? What did you do next after you saw it
13	me to answer?	13	on that it was you saw it after you went to
14	Q. That's a good point. I'll withdraw the	14	the Waverly site and then to the follower site, what
15	question.	15	did you do next?
16	How did you get this document, RJ-1?	16	A, I printed a copy of it.
17	A. I received	17	Q. And then what?
18	MS. DEON: Let me just raise an	18	A. And then I called Kathy to come down to my
19	objection. This actual document, for the	19	office,
20	record, my office enlarged and created this	20	Q. Okay. Now, you know who Anita Summers is?
21	document, but this verbiage does appear	21	A. I do
22	elsewhere	22	Q. Who is she?
23	MR. SCHWARTZ: Okay.	23	A. She's a resident and she's been on the
24	BY MR, SCHWARTZ:	24	Board of Trustees.
	Page 18		Page 20
1	O Where did you learn of the verhiage?	1	O. Okay. Is there a picture of her in some
1	Q. Where did you learn of the verbiage? A Through an anonymous letter that I	1 2	Q. Okay. Is there a picture of her in some oh, here we go.
2	A. Through an anonymous letter that I		oh, here we go.
2	A. Through an anonymous letter that I received.	2	oh, here we go.
2 3 4	A. Through an anonymous letter that I received.Q. Okay. So 2, let's take a look at RJ-2. Is	2 3	oh, here we go. MR. SCHWARTZ: This would be TG-
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. Through an anonymous letter that I received. Q. Okay. So 2, let's take a look at RJ-2. Is this the anonymous letter that you received (indicating)? A. Yes. It is. Q. Okay. Now, what was your first reaction to getting an anonymous letter? What did you do? A. I immediately went onto the Waverly Heights' Twitter account to see if it was true. Q. If what was true? If the quote on page 2 appeared there; is that what you A. Yeah. If what was said in that if the accusations made in that letter were true. Q. Okay. So what did you do; you went on the Waverly Twitter account? A. Correct. Q. And did you find anything there? A. Yes. Q. What did you find?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	oh, here we go. MR. SCHWARTZ: This would be TG- (indicating). (At this time, a document was marked for identification as TG-1.) BY MR. SCHWARTZ: Q. So would it be your testimony that you had some real slackers on that Board? MS. DEON: Objection. MR. SCHWARTZ: You can answer. MS. DEON: Objection. THE WITNESS: Was that snarky or MS. DEON: Don't answer the question. MR. SCHWARTZ: You're instructing him not to answer? MS. DEON: I'm instructing him not to answer. Move on. MR. SCHWARTZ: Hey, Grace, it's

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	Page 21		Page 23
1	BY MR. SCHWARTZ:	1	A. I don't know what Kevin Billig thinks or
2	Q So you know Anita Summers, correct?	2	how he thinks or where he's getting his information;
3	A. I do know her.	3	that was the first I've heard of it.
4	Q. Do you know a guy named Paul Samuelson?	4	Q. Well, we'll be asking him to testify.
5	A. I do not; I know it's a relative of hers.	5	What's your inclination? Do you have any
6	Q. Do you know what the original name of her	6	idea who it is?
7	husband was?	7	A. I have absolutely no idea.
8	A Off the top of my head, I don't. I'm not	8	Q. Let's go through these other documents and
9	100 percent sure.	9	then we'll take a break for lunch.
10	Q. Do you know who a guy named Larry Summers	10	Let me show you RJ-3 (indicating).
11	is?	11	MS. DEON: Off the record for a
12	A. I know who he is. Yes.	12	minute.
13	Q. Have you ever met him?	13	(At this time, a discussion was
14	A. Once.	14	held off the record.)
15	Q. As you sit here today, and given you've	15	BY MR. SCHWARTZ:
16	heard about the exchange that went back and forth	16	Q. Forgetting the handwritten stuff and the
17	with respect to my client and that maintenance	17	circles and all of that, just the text, have you
18	individual, Mr. Billig	18	ever seen that document before?
19	A. Yes.	19	A. I believe I have. I think this is the one
20	Q as you sit here under oath, do you	20	that I printed where it's enlarged from, but I can't
21	believe that Anita Summers drafted this anonymous	21	be sure.
22	letter? Is she the author of it?	22	Q. Okay. But, to the best of your
23	MS. DEON: Objection. Calls for	23	recollection, is that a document that is the
24	speculation. You can answer.	24	printout of her account; is that correct?
	Page 22		Page 24
1	THE WITNESS: I do not believe	1	A. Yes. It is.
2	she did.	2	Q. It includes that language, correct?
3	BY MR. SCHWARTZ:	3	A. Includes what language?
4	Q. Why?	4	Q. The language that's in RJ-1.
5	 A. Because Anita is a very direct person and 	5	A. Yes. Document RJ-3 does include the
6	if she has a problem or an issue, make no mistake	6	language of RJ-1.
7	about it, she will let you know directly; she	7	Q. Let's go to RJ-4. RJ-4 is my letter to the
8	doesn't hide behind an anonymous letter.	8	Board of Trustees in care of Ms. Deon. When is the
9	Q. Well, you heard what Mr. Billig said; is it	9	first time you saw this letter (indicating)?
10	correct to say that based upon the evidence that we	10	A. I don't remember the exact date. It's
11	have so far, he thought it was somebody else,	11	dated November 8th, so shortly thereafter.
12	correct?	12	Q. So who did you get it from?
13	MS. DEON: Objection. You can	13	A. From our attorney, Grace Deon.
14	answer.	14	Q. Who's it directed to?
15	MR. SCHWARTZ: As you remember.	15	A. It's directed to the Board of Trustees.
16	THE WITNESS: What was the	16	Q. And do you know if it found their way to
17	question again?	17	the Board of Trustees if the letter found its way
18	BY MR. SCHWARTZ:	18	to them?
19	Q. You sat here while your Counsel was reading	19	A. It made its way to the Executive Committee
20	through or had my client read through the Billig	20	and to any other trustee who was interested in
21	texts; is that correct?	21	reading it.
22	A. Yes.	22	Q. So how did you find out who was interested
23	Q. And isn't it true that he thinks it was not	23	in reading it? A. They could have asked any of the members of
24	Anita Summers but someone else, correct?	24	A. They could have asked any of the members of

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THOMAS P. GARVIN

Page 27 Page 25 1 obvious. the Executive Committee to review it. 1 2 Q. What's obvious? So who was on the Executive Committee? 2 3 A. Everything I just said. I don't know that I recall that, as I sit 3 All right. On the back of that there's 4 here right now. 4 some police reports or a police blotter and a Can you recall any names of people who were 5 5 Q. printout of Robert Supper's criminal history, right? on the Executive Committee at the time? 6 6 7 Α. No. There's not. 7 I'd have to -- I'd have to look that up. 8 Yeah. There is. All right. Well, can you do that and 8 Do you want to clarify which Robert Supper 9 supplement your response at some point, okay, when 9 10 you're talking about? 10 we're finished? Sure. I was going to get to that as soon 11 11 Do you remember talking about the letter as you got there. Exhibit --12 with any Board members, specific ones? 12 MS. DEON: B. 13 13 I do. A. 14 BY MR. SCHWARTZ: 14 Who? Q. 15 -- B is a police blotter, correct? The entire Executive Committee. 15 A. It appears as such. 16 16 And those are the ones that you don't Q. Okay. And the next exhibit what's that, 17 Q. 17 remember? 18 behind it? 18 Correct. A. 19 Exhibit-C? A Is Scott Jenkins --19 Q. 20 Yes. What's that called? 20 I'd be guessing right now. A. Delaware County Court of Common Pleas Court 21 -- is Scott Jenkins on the -- I don't want Α. 21 Q. 22 Summary, you to guess -- is Scott Jenkins on that committee? 22 Okay. So when you got the letter from your 23 Q. 23 I don't recall if he was at that time. A. Counsel, what did you do next? As soon as you got 24 Mr. Bauer? 24 Q. Page 28 Page 26 1 the letter, what did you do? I believe he was on the Executive 1 A. I think I immediately shared it with Dick 2 A. 2 Committee. Okay. So you had discussions with Board 3 Bauer. 3 Okay. And do you recall what his reaction 4 Q. members, but you don't remember who right now, 4 5 was? 5 correct? Same as what I had mentioned in the I don't recall who all was on the Executive 6 A. 6 A. 7 previous answer. 7 Committee. 8 Terrible falsehoods, right? Q. Okay. What Board members did you talk to 8 Q. 9 Yeah. about the letter? A. 9 MS. DEON: Objection to the 10 I know -- I believe -- so I believe Dick 10 categorization. 11 Bauer, Scott Jenkins -- who else was -- I know Mike 11 THE WITNESS: The exaggeration 12 Buckley, and then there were -- you know, there were 12 and twisting of the truth in that letter is multiple others. Gerry Renthal. That's the only 13 13 14 very obvious. 14 ones that I can remember more solid. 15 BY MR. SCHWARTZ: 15 Was there a common reaction? Was there a Okay. With respect to the police reports common reaction, that you can recall; stuff that 16 16 did you do anything? What did you do with those 17 17 they all shared in terms of a reaction? reports? 18 18 I don't know that I can say there was a Would you like to know what I did with it 19 19 A. common reaction. Can you give me a sampling of some of the 20 when it came in your letter? 20 0. 21 Sure. Q. 21 reaction that you got? Well, the same thing, I gave the whole 22 22 Well, I think it's -- some of the reaction A. 23 letter to Dick Bauer. 23 is that clearly a lot of this is falsified, made up, 24 Had you ever seen those police reports untrue, twisted facts, and it's -- it's very 24

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	Page 29		Page 31
1	beforehand?	1	A. No.
2	A. I I have.	2	Q. Okay. Did he tell you that he was on a
3	Q. How did you see them before my letter?	3	gambling trip with his son in Atlantic City
4	A. I'm trying to remember how I saw them. It	4	A. He told me that his
5	was I believe Kathy produced them for me.	5	Q when the car was taken?
6	Q. Okay. And did you conduct an investigation	6	A what he told me was that they were
7	of what happened with Mr. Supper and his son as a	7	celebrating his mother's birthday, I believe it was,
8	result of getting them from Kathy?	8	in Atlantic City.
9	A. I did. Yes.	9	Q. Right. And did he tell you he was
10	Q. What kind of investigation? What did you	10	gambling?
11	do?	11	A. I don't believe he told me specifically
12	A. So he actually I should back up. He	12	that he was gambling.
13	actually brought it to my attention before Kathy	13	Q. Did he tell you he was drinking?
14	unearthed it, which would have been, you know, much	14	A. I don't believe he told me he was drinking.
15	later than when it actually occurred.	15	Q. Did Waverly put any restrictions on his use
16	MS. DEON: Who do you mean by he?	16	of the car that as to whether he could be the
17	MR. SCHWARTZ: Mr. Supper?	17	sole driver or that family members or strangers
18	THE WITNESS: Bob yeah.	18	could use the car?
	Sorry. Bob Supper, Sr	19	A. There's no restrictions; family members can
19	BY MR. SCHWARTZ:	20	use the car.
20		21	Q. It doesn't matter whether they have a
21	Q. Sr. Right.	22	criminal past or anything, right?
22	A. Yeah.	23	A. There's no policy against that.
23	who works for us, brought it to my	24	Q. No policy. Okay.
24	attention the day you know, the Monday or what	24	Q. No portoy. Okay.
	Page 30		Page 32
1	have you after the incident with his son, because	1	All right. So what discipline did Mr.
2	that's what we're talking about, this is an incident	2	Supper get as a result of coming forward with this
3	with his son, when that occurred. So I don't	3	information when the car was taken?
4	believe he I can't remember if he produced a	4	 A. So the incident with his son that occurred,
5	report of the incident. I feel like maybe he did,	5	Land I fall out the company at great rick for
	•	-	you know, I felt put the company at great risk for
6	but I don't recall.	6	liability related issues because, you know, of the
6			
1	but I don't recall. Q. What did he tell you? Can you remember what he talked to you about?	6	liability related issues because, you know, of the
6 7	Q. What did he tell you? Can you remember	6 7	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured
6 7 8	Q. What did he tell you? Can you remember what he talked to you about?	6 7 8	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused
6 7 8 9	Q. What did he tell you? Can you remember what he talked to you about?A. Yeah.	6 7 8 9	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the
6 7 8 9 10	Q. What did he tell you? Can you remember what he talked to you about?A. Yeah.Q. What did he say?	6 7 8 9 10	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle
6 7 8 9 10 11	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless 	6 7 8 9 10 11	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right.
6 7 8 9 10 11 12	Q. What did he tell you? Can you remember what he talked to you about?A. Yeah.Q. What did he say?A. That his son took his car in the middle of	6 7 8 9 10 11	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the
6 7 8 9 10 11 12 13	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound 	6 7 8 9 10 11 12 13	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle.
6 7 8 9 10 11 12 13 14 15	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. 	6 7 8 9 10 11 12 13	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right.
6 7 8 9 10 11 12 13	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the 	6 7 8 9 10 11 12 13 14	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take
6 7 8 9 10 11 12 13 14 15 16	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? 	6 7 8 9 10 11 12 13 14 15	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that;
6 7 8 9 10 11 12 13 14 15 16 17	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the 	6 7 8 9 10 11 12 13 14 15 16	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern.
6 7 8 9 10 11 12 13 14 15 16 17 18	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? A. He had yeah. Yes. He had made that known to me. 	6 7 8 9 10 11 12 13 14 15 16 17	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern. Q. Did Ms. Jungclaus make that suggestion?
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? A. He had yeah. Yes. He had made that known to me. Q. When did he do that? 	6 7 8 9 10 11 12 13 14 15 16 17 18	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern. Q. Did Ms. Jungclaus make that suggestion? A. No.
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? A. He had yeah. Yes. He had made that known to me. Q. When did he do that? A. I believe it was shortly after he was 	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern. Q. Did Ms. Jungclaus make that suggestion? A. No. Q. So she never suggested that he not have a
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? A. He had yeah. Yes. He had made that known to me. Q. When did he do that? A. I believe it was shortly after he was hired. 	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern. Q. Did Ms. Jungclaus make that suggestion? A. No. Q. So she never suggested that he not have a car?
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	 Q. What did he tell you? Can you remember what he talked to you about? A. Yeah. Q. What did he say? A. That his son took his car in the middle of the night and got arrested for speeding or reckless driving and that was then arrested, and the car was, you know, taken to the wherever the impound lot or whatever they do. Q. Right. Did he ever tell you about the criminal history of his son? A. He had yeah. Yes. He had made that known to me. Q. When did he do that? A. I believe it was shortly after he was 	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	liability related issues because, you know, of the obvious reasons; if, God forbid, his son had injured somebody or caused an accident, it would have caused liability on Waverly Heights because we own the we own the vehicle Q. Right. A and we maintain the insurance on the vehicle. Q. Right. A. So what I did was made the decision to take the car away as, you know, a way to address that; remove that liability concern. Q. Did Ms. Jungclaus make that suggestion? A. No. Q. So she never suggested that he not have a car? A. Absolutely not. Never.

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	Page 33		Page 35
1	were female, not having a car; did she ever raise	1	decisions of that nature, correct?
2	that issue?	2	A. Yes.
3	MS. DEON: Objection. You can	3	Q. Okay. So is it Ms. Feher who my client
4	answer. What is meant by comparable	4	complained about not deserving a car? You sat here
5	females?	5	through her testimony; did my client make that up?
6	THE WITNESS: So rephrase your	6	MS. DEON: Objection.
7	question for me.	7	THE WITNESS: What's your
8	BY MR. SCHWARTZ:	8	question?
9		9	MS. DEON: Objection.
	inequality in terms of car availability for Mr.	10	MR. SCHWARTZ: I'll withdraw
10		11	the
11	Supper vis-à-vis someone else? A. So she took to Meredith Feher, F-E-H-E-R;	12	MS. DEON: Objection.
12		13	MR. SCHWARTZ: I withdrew the
13	she made the issue to Meredith, who she claimed made	14	question.
14	an issue of it, and she brought it to me. Cars at	15	MS. DEON: But it would be much
15	Waverly Heights go to the two positions; my		easier if you ask one question and then you
16	position, as President and CEO, and the CFO	16	pause and then you ask another question.
17	position. Prior to Bob Supper there was a female	17	MR. SCHWARTZ: Well, that's
18	CFO who had been in place for probably 23, 24 years	18	better than asking a bunch of compound
19	who maintained a car in the exact same benefit. So	19	
20	that's a benefit that was with those two positions,	20	legal questions, but go ahead I'll go
21	decisions that were made well before I came on the	21	ahead, I'll rephrase the question.
22	scene.	22	BY MR. SCHWARTZ:
23	Q. And you just continued that policy, right?	23	Q. You sat through my client's testimony
24	A. That was	24	yesterday, right?
	Page 34		Page 36
1	Q. Until you took the car away from Mr.	1	A. Yes. I did.
2	Supper?	2	Q. Do you remember her talking about what she
3	MS. DEON: Objection. Let him	3	perceived as discrimination when it came to Ms.
4	finish answering the question. He did not	4	Feher not having a car and Mr. Supper having a car
5	answer your question.	5	- 1 11 10
)	Do you remember that?
		6	A. I remember parts of the story she told.
6	MR. SCHWARTZ: I didn't finish	1	
6 7	MR. SCHWARTZ: I didn't finish the question.	6	A. I remember parts of the story she told.
6 7 8	MR. SCHWARTZ: I didn't finish the question. Can you reread the question?	6 7	A. I remember parts of the story she told.Q. Do you dispute that story?A. I dispute a lot of what she has to say.
6 7 8 9	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter	6 7 8	A. I remember parts of the story she told.Q. Do you dispute that story?
6 7 8 9	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was	6 7 8 9	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car.
6 7 8 9 10 11	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was requested.)	6 7 8 9 10 11	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car. What was wrong about what she said? A. I don't recall.
6 7 8 9 10 11 12	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was requested.) BY MR. SCHWARTZ:	6 7 8 9 10 11 12	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car. What was wrong about what she said? A. I don't recall. Q. Okay. Do you recall right now what other
6 7 8 9 10 11 12	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was requested.) BY MR. SCHWARTZ: Q. So is it your testimony that who got cars	6 7 8 9 10 11 12	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car. What was wrong about what she said? A. I don't recall. Q. Okay. Do you recall right now what other things she said that you dispute, as you sit here
6 7 8 9 10 11 12 13	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was requested.) BY MR. SCHWARTZ: Q. So is it your testimony that who got cars was a prior decision of the Waverly administration,	6 7 8 9 10 11 12 13	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car. What was wrong about what she said? A. I don't recall. Q. Okay. Do you recall right now what other things she said that you dispute, as you sit here now?
6 7 8 9 10 11 12 13 14	MR. SCHWARTZ: I didn't finish the question. Can you reread the question? (At this time, the court reporter read back from the record as was requested.) BY MR. SCHWARTZ: Q. So is it your testimony that who got cars was a prior decision of the Waverly administration, correct?	6 7 8 9 10 11 12 13 14	 A. I remember parts of the story she told. Q. Do you dispute that story? A. I dispute a lot of what she has to say. Q. Okay. Well, let's just talk about the car. What was wrong about what she said? A. I don't recall. Q. Okay. Do you recall right now what other things she said that you dispute, as you sit here now? A. No. I don't recall. I'll wait for your
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1	taking of the Waverly car in terms of discipline?	1	professional with your client and I will
2	A. The taking of the Waverly car is a	2	expect the same from you.
3	benefit	3	MR. SCHWARTZ: I'm thrilled that
4	Q. Right.	4	you are representing your client so
5	A and then we gave him a stipend in lieu	5	zealously. Let me withdraw the question
6	of that, like I said, to because of the liability	6	and rephrase it.
7	issues that were related to having a physical car	7	BY MR. SCHWARTZ:
8	with Waverly Heights. Bob Supper didn't do anything	8	Q. When you saw the extent of the rap sheet on
9	wrong, it was his son.	9	Mr. Supper, Jr., did you ever have a discussion with
10	Q. Are you sure about that?	10	Mr. Supper, Sr. about asking him what went on?
11	A. Yes. I am sure about that.	11	A. I think I told you that he came to me and
12	Q. Are you sure that Bob Supper never covered	12	informed me of what went on.
13	for his son with respect to his criminal activity?	13	Q. But I'm talking about the broader criminal
14	Are you sure about that?	14	rap sheet; I'm talking about the felonies.
15	MS DEON: Objection	15	A. Honestly, what happens with Bob Supper's
16	THE WITNESS: I'm not sure what	16	son is between him and his family.
17	you're asking. Are you saying that you	17	Q. Is it?
18	think this is a different Bob Supper?	18	A. Yes.
19	BY MR, SCHWARTZ:	19	Q. Okay. But you don't have a problem with
20	Q. No. No. No. I'm not suggesting that	20	his entrusting your car to that son?
21	Bob Supper, Sr. is Bob Supper, Jr.	21	MS. DEON: Objection.
22	A. Oh, okay.	22	THE WITNESS: You were just
23	Q. But what I'm suggesting is, is that and	23	talking about something a rap sheet of
24	what I'm asking you about is whether Bob Supper, Sr.	24	some kind versus the car.
	Page 38		Page 40
1	ever covered for Bob Supper, Jr. when it came to his	1	BY MR. SCHWARTZ:
2	criminal past?	2	Q. Well, weren't there criminal charges
3	A. I have no idea.	3	brought with respect to the car when he took it?
4	Q. Did you ever ask?	4	MS. DEON: Objection. You can
5	MS. DEON: Objection. You can	5	answer.
6	answer.	6	BY MR. SCHWARTZ:
7	BY MR. SCHWARTZ:	7	Q. If you know.
8	Q. Did you ever look at that rap sheet and say	8	A. It looks like there were criminal charges
9	Bob, what the hell is going on here? Did you ever	9	against his son.
10	do that?	10	Q. Well, that's what I'm saying.
11	MS. DEON: Objection.	11	A. So what's your question?
12	THE WITNESS: I don't use that	12	Q. My question is did you ever ask Bob Supper
13	kind of language, but	13	why are you allowing your son to use the car?
14	BY MR. SCHWARTZ:	14	A. No, because Bob said that his son took the
15	Q. Oh, you leave that to the Board, right?	15	car without his permission.
16	MS. DEON: Objection. Objection.	16	Q. And you just believed that?
17	Mr. Schwartz	17	MS. DEON: Objection. You can
18	MR. SCHWARTZ: Don't lecture me.	18	answer.
19	MS. DEON: Mr. Schwartz	19	THE WITNESS: I had no reason not
	MR. SCHWARTZ: This is my	20	to.
20	demonstrian (Nonth Instruments)	21	BY MR. SCHWARTZ:
21	deposition. Don't lecture me	22	O Did was sale Data become as had a
21 22	MS. DEON: Mr. Schwartz, you're	22	Q. Did you ever ask Bob, has your son had a
21	•	22 23 24	Q. Did you ever ask Bob, has your son had a history of taking the car before without your permission; did you ask him that?

Page 43 Page 41 just getting rid of the car and just giving him the No, I didn't, because I made a decision on 1 1 2 money? 2 how I was going to handle it, and my job is to 3 What problem are you referring to? Α. 3 protect the company and that's what I felt I did, Well, couldn't some smart negligence lawyer and I felt I made the right decision. 4 Q. 4 5 get to you as a defendant for paying for the car? 5 Did you know that Bob Supper's son is a MS. DEON: Objection. 6 6 known drug addict, who had been in numerous -- in 7 THE WITNESS: I'm not an 7 rehab numerous times? Did you know that Bob Supper's son is dead? 8 attorney. 8 9 MS. DEON: You can answer if you 9 Q. I'm sorry to hear that. So are 11 members 10 understand it. 10 of my synagogue, okay? THE WITNESS: Yeah, I'm not an 11 11 I'm sorry to hear that. 12 attorney, so I don't know. 12 Well, you're the first one that said MR SCHWARTZ: All right. Why 13 13 that -don't we have lunch on that happy note? 14 14 MS. DEON: Objection. (At this time, a luncheon recess 15 15 BY MR. SCHWARTZ: 16 was taken.) 16 -- so I thank you. MS. DEON: It has nothing to do 17 BY MR. SCHWARTZ: 17 I think when last we spoke we were talking 18 18 with --MR. SCHWARTZ: Oh, I know, Grace. 19 about Mr. Supper, Sr. Anybody ever complain to you 19 20 about his alcohol use? 20 BY MR. SCHWARTZ: 21 A. 21 No, I didn't know he was dead, but did you Did you ever make any comments to anyone 22 Q. 22 know that he had drug problems? 23 about his alcohol use? 23 Yes. Bob was open about that. Not that I recall. 24 A. 24 Okay. And you knew that he had drug Q. Page 44 Page 42 1 Do you recall telling Ms. Jungclaus, you problems at the time he was -- or, you know, he had Q. 1 2 know, don't talk to him until after noon? had drug problems prior to his misappropriating the 2 So that comes from actually Kathy coming 3 3 car? down to the office and she having a conversation 4 I don't remember the time frame, but I knew 4 A. 5 with my assistant, Amy Blessing, with me in probably shortly after Bob was hired that his son 5 proximity, where it was in jest the two of them 6 6 had some issues. 7 talking about Monday mornings with Bob; so that's Okay. Were you at all worried that okay, I 7 8 where that's coming from. took the car away, but I gave him a stipend and the 8 9 But, to your knowledge, was he a drinker same stuff could happen? 9 10 MS. DEON: Objection. and a partier? 10 11 I think that Bob Supper had major family THE WITNESS: So I think I 11 issues, and I think weekends were very difficult for 12 answered a couple of times; my primary 12 him, and I think coming in after a weekend was 13 concern, in my role, is to protect the 13 difficult for him because of the strain on whatever organization from being exposed to 14 14 it was in his personal world that he was dealing 15 liability, because it was a Waverly Heights 15 with; it had nothing to do with Waverly Heights. 16 owned vehicle, and if anything happened, if 16 someone had gotten injured or hurt, my 17 Okay. Did Scott Jenkins ever mention to 17 18 you that he was concerned about his level of feeling was that would certainly come back 18 19 drinking? 19 on the company, and so by giving him a Scott Jenkins never mentioned that he was 20 20 stipend in lieu of a car you eliminate that 21 concerned about his level of drinking; Scott had possibility. So I think, again, in my role 21 22 mentioned that he knew Bob liked to go out at night. I believe it was a wise decision. 22 So you never had any concerns that he 23 BY MR. SCHWARTZ: 23 24 couldn't perform his job? Or did you ever have any Do you think it eliminates the problem by 24

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1	concerns that Bob Supper, Sr. couldn't perform his	1	brought him in and said you need to dial it down
2	job?	2	because, again, you know, with him I think he had
3	A. I never had any concerns that Bob Supper,	3	some real concerns on outside issues that made
4	Sr. could not perform his job.	4	him he's actually much, much better since the
5	MS. DEON: If I may just	5	unfortunate passing of his son.
6	interject that Mark Eastburn has just	6	Q. Okay. Can you remember the two instances
7	entered the room as an observant.	7	when you told him to dial it back, so to speak?
8	MR. SCHWARTZ: Okay.	8	A. I don't remember when they were, but I
9	Off the record.	9	definitely remember them.
10	(At this time, a discussion was	10	Q. Okay.
11	held off the record.)	11	A. I handle people, when I have an issue with
12	BY MR. SCHWARTZ:	12	somebody that needs to be addressed, like I said
13		13	earlier, I counsel with them and talk to them about
	Q. So you never had any concerns about his ability to perform his job, correct?	14	what they could have done differently.
14	MS. DEON: Objection. You can	15	Q. You didn't do that with Kathy though, did
15		16	you?
16	answer. THE WITNESS: I never had any	17	A. Well, I have done it with Kathy. Yes.
17		18	Q. Okay. Did you do it with her prior to her
18	concerns about Bob Supper's ability to	19	firing?
19	perform his job.	20	A. Did I do what with Kathy?
20	BY MR. SCHWARTZ:	21	Q. Did you do any counseling with her after
21	Q. Did you ever receive or hear of complaints		you received the anonymous letter?
22	about how he treated females?	22	
23	A. I heard concerns about how he treated	23	A. The counseling that I've the verbal counseling that I've done with her and the issues
24	people in general.	24	counseting that I ve done with her and the issues
	Page 46		Page 48
1	Q. And what were those?	1	that I addressed were prior to that.
2	A. Bob tends to get excited and, you know, is	2	Q. Okay. So there was no counseling after the
3	just when he tries to make his point he just	3	anonymous letter, correct?
4	sometimes needs to dial it back down, and he's done	4	A. After the anonymous letter, I think I
5	it to both men and women, myself included.	5	already told you, I brought Kathy down to the
6	Q. So he's equal opportunity when it comes to	6	office, gave her a copy of it, told her it was
7	his temper; is that what your testimony would be?	7	not I don't remember the exact words, but not
	•		
8	MS. DEON: Objection. You can	8	very professional of the Vice President of Human
8 9	MS. DEON: Objection. You can answer.	8 9	Resources and that she needed to go up and take it
9	-		Resources and that she needed to go up and take it down right away, which she did.
	answer.	9	Resources and that she needed to go up and take it
9 10	answer. THE WITNESS: Yeah. I disagree	9 10	Resources and that she needed to go up and take it down right away, which she did. Q. Did you indicate that she would qualify for progressive discipline?
9 10 11 12	answer. THE WITNESS: Yeah. I disagree that it's temper, it's more style. BY MR. SCHWARTZ:	9 10 11	Resources and that she needed to go up and take it down right away, which she did. Q. Did you indicate that she would qualify for
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9 10 11 12 13 14 15 16 17 18 19 20	answer. THE WITNESS: Yeah. I disagree that it's temper, it's more style. BY MR. SCHWARTZ: Q. It's style. Okay. Well, how would you describe his style? A. One that he likes to make his point. Q. And that he's, what, overly aggressive? A. I would not use the term aggressive. Q. Is he disdainful of other people? A. No. Q. Is it a style that you would encourage?	9 10 11 12 13 14 15 16 17 18 19 20 21	Resources and that she needed to go up and take it down right away, which she did. Q. Did you indicate that she would qualify for progressive discipline? A. No. We didn't have that conversation. Q. And you had already made up your you had already consulted the Board about getting rid of her prior to her coming into your office, right? A. No. Q. No? A. (Witness shakes head.) Q. When was the decision made to fire her? A. The day before she was terminated.

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1		1	know, about dealing with Ms. Jungclaus?
2	Q. Then you checked it out, correct? You found it	2	A. That's what I recall.
3	A. Yes.	3	Q. Okay. Did you have any other one-on-one
4	Q you found it on the web or whatever,	4	discussions with any other Board members?
5	right?	5	A. Not one-on-one. No.
6	A. Right.	6	Q. Okay. Did you have any other so if it
7	Q. And then you met with her?	7	wasn't one-on-one, who was in the group, if you
8	A. Correct.	8	remember, that you would have had discussions with
9	Q. Okay. And then what did you do after you	9	about well, what do we do with Ms. Jungclaus?
10	met with her; who were the next people you consulted	10	A. So on whatever the day was; Monday, maybe,
11	with?	11	the 26th of September, if I have that right, our
12	A. In the days that followed, with Grace Deon,	12	attorney and Mr. Bauer and I had discussed what
13	our labor attorney, and Dick Bauer, our Board Chair.	13	needed to be done, which was to have a
14	Q. Okay. So let's forget about what you told	14	MS. DEON: Objection. Just
15	Ms. Deon; what did you tell Mr. Bauer?	15	don't
16	A. Well, I shared with him the letter, and we	16	MR. SCHWARTZ: Don't answer. I
17	had multiple conversations with our labor attorney	17	keep trying to take Ms. Deon out of the
18	trying to figure out what the best way to handle it	18	picture and you keep bringing her back in.
19	was.	19	BY MR. SCHWARTZ:
20	O. Forgetting the labor attorney, did you have	20	Q. What discussions, if any, with Board
21	one-on-one conversations with Mr. Bauer without the	21	members did you have about Ms. Jungclaus that Ms.
22	labor attorney?	22	Deon was not a part of?
23	A. I believe I did.	23	A. So we had a conference call on that Monday
24	Q. Okay, And what did you talk about then?	24	to discuss the letter, the seriousness of the you
		I .	
	Page 50		Page 52
1	_	1	Page 52 know, what we were dealing with.
1 2	A. The letter and how to proceed in	1 2	
	_		know, what we were dealing with,
2	A. The letter and how to proceed in communicating with between Mr. Bauer, myself, and	2	know, what we were dealing with. Q. Did anyone offer a supposition as far as
2	A: The letter and how to proceed in communicating with between Mr. Bauer, myself, and the labor attorney.	2 3	know, what we were dealing with. Q. Did anyone offer a supposition as far as who was the author of the letter? A. No. They did not. Q. Okay. Who would have been in the meeting,
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	Page 53		Page 55
1	back up.	1	about what should be done?
2	You put together sort of a chronology of	2	A. No. We all went into it to make to see
3	events	3	what the right decision would be, and based on the
4	A. Right.	4	content of that Tweet, the collective feeling of
5	Q that you supplied, right?	5	that entire group, the unanimous decision was that
6	A. Correct.	6	it was conduct that was very unbecoming of the Vice
7	Q. Did you author that yourself?	7	President of Human Resources, very unprofessional,
8	A. Yeah. They're my notes.	8	singling out a you know, a class of individuals,
9	Q. They're your notes. And, typically, do you	9	a protected class, doing a poll at work, putting it
10	do that in personnel situations?	10	out there; the way it came about is exactly the type
11	A. When I have something that rises to the	11	of thing that you would be concerned about
12	level that I think that I need to, I yeah. I do.	12	happening, and so the yeah, and along with input
13	Q. Did anyone help you with those notes?	13	from where we were from a legal standpoint and the
14	A. No.	14	egregious nature of what we felt we were dealing
15	Q. When were those notes, you know, produced,	15	with, the unanimous decision and I think that's
16	meaning when were they created?	16	important is, you know, while I realize, you
17	A. Within	17	know, I'm the President and CEO and it's my job to
18	Q. Each day did you put in an entry or each	18	manage the organization, we had around eight very
19	A. It depends which notes you're talking	19	highly educated, very intelligent people take a
20	about, but I put those notes in, generally, within	20	good, hard look at this and come to a unanimous
21	24 hours of an event.	21	conclusion that our decision to terminate her was
22	Q. Okay. And Mr. Bauer took similar notes,	22	the only avenue that we could go. So while it was
23	correct?	23	not a unilateral decision on my part, I think that's
24	A. He took notes	24	very important for you to understand, it was a
	Page 54		Page 56
1	Q. Notes.	1	collective group of very talented and educated
2	A. Excuse me?	2	professionals who looked at this objectively.
3	Q. Go ahead.	3	Q Did you have any concerns that it was an
4	A. He Mr. Bauer took notes on the	4	anonymous letter?
5	termination meeting.	I -	A T I II
3	termination meeting.	5	A. I don't anonymous letters are, by their
5 6	Q. Okay. I understand.	6	very nature, anonymous, but the content
		i.	very nature, anonymous, but the content Q. That's true.
6	Q. Okay. I understand.	6	very nature, anonymous, but the content Q. That's true, A the content of it is what it was really
6 7	Q. Okay. I understand. And did anyone help him with those notes?	6 7 8 9	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so
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6 7 8 9 10 11 12 13 14 15 16	And did anyone help him with those notes? Do you know? A. No. They did not. Q. Did you and he ever discuss what should be in your respective notes? A. We did not. Q. You did not. Okay. Can you remember the sum and substance of what the discussions were with the you know, the committee and that group that we just talked about? A. We had distributed or I had distributed the letter in advance and had them read it, let them know that we were having discussions about it, and	6 7 8 9 10 11 12 13 14 15 16 17 18	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so I don't care who it came from, the fact is I, in my job, have to deal with that issue. It had nothing to do with you know, it's not a personal thing between me and anybody else when I have to deal with it, but I understand my job and my job, as an employer and as the CEO, is to protect my company so, no, I didn't have any concerns about an anonymous letter when the content was accurate. Q. Ms. Summers is someone who is holds herself out as an ethics expert, right?
6 7 8 9 10 11 12 13 14 15 16 17	And did anyone help him with those notes? Do you know? A. No. They did not. Q. Did you and he ever discuss what should be in your respective notes? A. We did not. Q. You did not. Okay. Can you remember the sum and substance of what the discussions were with the you know, the committee and that group that we just talked about? A. We had distributed or I had distributed the letter in advance and had them read it, let them know that we were having discussions about it, and that we needed that it was a serious felt that	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so I don't care who it came from, the fact is I, in my job, have to deal with that issue. It had nothing to do with you know, it's not a personal thing between me and anybody else when I have to deal with it, but I understand my job and my job, as an employer and as the CEO, is to protect my company so, no, I didn't have any concerns about an anonymous letter when the content was accurate. Q. Ms. Summers is someone who is holds herself out as an ethics expert, right? A. Correct.
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	And did anyone help him with those notes? Do you know? A. No. They did not. Q. Did you and he ever discuss what should be in your respective notes? A. We did not. Q. You did not. Okay. Can you remember the sum and substance of what the discussions were with the you know, the committee and that group that we just talked about? A. We had distributed or I had distributed the letter in advance and had them read it, let them know that we were having discussions about it, and that we needed that it was a serious felt that it was a serious issue that we needed to convene	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so I don't care who it came from, the fact is I, in my job, have to deal with that issue. It had nothing to do with you know, it's not a personal thing between me and anybody else when I have to deal with it, but I understand my job and my job, as an employer and as the CEO, is to protect my company so, no, I didn't have any concerns about an anonymous letter when the content was accurate. Q. Ms. Summers is someone who is holds herself out as an ethics expert, right? A. Correct. Q. Is it ethical, in your opinion, for
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	And did anyone help him with those notes? Do you know? A. No. They did not. Q. Did you and he ever discuss what should be in your respective notes? A. We did not. Q. You did not. Okay. Can you remember the sum and substance of what the discussions were with the you know, the committee and that group that we just talked about? A. We had distributed or I had distributed the letter in advance and had them read it, let them know that we were having discussions about it, and that we needed that it was a serious felt that it was a serious issue that we needed to convene a you know, a Human Resources Committee meeting	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so I don't care who it came from, the fact is I, in my job, have to deal with that issue. It had nothing to do with you know, it's not a personal thing between me and anybody else when I have to deal with it, but I understand my job and my job, as an employer and as the CEO, is to protect my company so, no, I didn't have any concerns about an anonymous letter when the content was accurate. Q. Ms. Summers is someone who is holds herself out as an ethics expert, right? A. Correct. Q. Is it ethical, in your opinion, for somebody to author an anonymous letter?
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	And did anyone help him with those notes? Do you know? A. No. They did not. Q. Did you and he ever discuss what should be in your respective notes? A. We did not. Q. You did not. Okay. Can you remember the sum and substance of what the discussions were with the you know, the committee and that group that we just talked about? A. We had distributed or I had distributed the letter in advance and had them read it, let them know that we were having discussions about it, and that we needed that it was a serious felt that it was a serious issue that we needed to convene	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	very nature, anonymous, but the content Q. That's true. A the content of it is what it was really all about, and it was true; the content was true; so I don't care who it came from, the fact is I, in my job, have to deal with that issue. It had nothing to do with you know, it's not a personal thing between me and anybody else when I have to deal with it, but I understand my job and my job, as an employer and as the CEO, is to protect my company so, no, I didn't have any concerns about an anonymous letter when the content was accurate. Q. Ms. Summers is someone who is holds herself out as an ethics expert, right? A. Correct. Q. Is it ethical, in your opinion, for

Page 59 Page 57 Did everyone on the Human Resources If someone has a concern and they want to 1 1 Committee consider this letter? 2 put it out there and it's true. It's probably not 2 3 Q. the first anonymous letter someone ever received. 3 Yes. They all had a copy of it. 4 A. Is it the first anonymous letter you ever 4 Okay. So there's this language, which you 5 5 received? found in the Tweet (indicating). What about all the 6 6 I really don't remember. A. rest of the language, did you investigate it? 7 Well, you'd remember, wouldn't you, if you 7 Q. MS. DEON: And, for the record, 8 took personnel action before based on an anonymous 8 this language is referring just to the 9 9 letter, wouldn't you? verbiage of --10 I have been in the working world for 10 MR. SCHWARTZ: Yes. 27 years, approximately; I don't remember every 11 11 MS. DEON: -- the Tweet itself? 12 letter that I ever received and whether it was 12 MR. SCHWARTZ: Yes. 13 signed or not. 13 BY MR. SCHWARTZ: Okay. Did you ever investigate -- I mean a 14 14 What about the rest of the letter? 15 Q. small part of the letter is really the Tweet; did 15 Yeah. They had the entire letter. you ever investigate any of the other statements 16 A. 16 MS. DEON: If you need to look at 17 that were made in the letter? 17 the letter and read it; he's asking you 18 For instance? Can you clarify? 18 specifically a question about the letter. The rest of the text of the letter. Take a 19 19 Q. Take your time. 20 20 look at it. BY MR. SCHWARTZ: 21 MS. DEON: Where is the letter? 21 Yeah. Did you have any concerns or 22 THE WITNESS: Can you show me 22 investigate anything else that's raised in the 23 what you're referring to? 23 24 letter? 24 BY MR. SCHWARTZ: Page 60 Page 58 I would say we investigated the entire 1 Yes. Here you go (indicating). 1 content of the letter, to answer your question. 2 MS: DEON: For the record, RJ-2. 2 Okay. Did you find anything the matter 3 3 BY MR. SCHWARTZ: 4 with it? Well, the -- if I may, can you turn to the 4 I find the whole thing very telling; the 5 A. 5 second page? letter speaks for itself. 6 6 A. Okay. So you were very concerned about the 7 I don't mean to lean over you, but the 7 light that this would put Waverly in; is that 8 offensive language or the language you thought was 8 9 correct? offensive is on -- it's after the first paragraph, 9 No. I was concerned that my Vice President 10 right (indicating)? 10 of Human Resources would make a decision to post 11 11 Α. Well, the language -something so easily linked to our -- to the 12 Correct? 12 Q. organization when this -- everything I just -- you said the language that I felt was 13 13 described; calling out a protected class of 14 offensive; the language that the entire Human 14 employees, polling employees, a political statement 15 Resources Committee felt was offensive. 15 of this nature, and then -- I mean exactly what --16 Okay. So you got everybody on the Human 16 you know, what happened here happened, and the 17 Resources Committee to decide -- you talked to 17 position that we felt it would put us -- could put 18 everybody on the Human Resources Committee, right? 18 us in for future cases would be very difficult if 19 Well, I didn't get everybody on the Human 19 this became produced as part of evidence, perhaps, Resources Committee to decide anything. I don't run 20 20 somewhere down the road in another case, like the 21 21 the Human Resources Committee. one that your client was accused of in a previous 22 No, but you said everyone on the Human 22 23 Resources Committee. Did everyone on the Human 23 What's that? What other previous matter 24 Q. Resources Committee consider this letter? 24

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1	are you talking about?	1	Q. I thought you were finished. Go ahead.
2	A. The I think it was Marlene or I	2	MR. SCHWARTZ: Relax, Grace.
3	forget the name of the staff member.	3	BY MR. SCHWARTZ:
4	Q. Okay. Well, let's get back to this. You	4	Q. Go ahead.
5	were concerned for the organization, right?	5	 Quite frankly, as it relates to the
6	A. What I just said is I was concerned that	6	e-mails; junk e-mails of that nature, that are just
7	it's my job as the president and CEO of Waverly	7	loaded with junk that I don't have time to read or
8	Heights, that I need to make sure that I manage	8	care about, whether it's related to a political
9	people and that the people that work for us follow	9	situation, a you know, animals, cats, whatever
10	proper business standards and conduct themselves in	10	kind of strange e-mails that people are able to
11	a professional	11	produce and send to me, I have zero time and energy
12	Q. We	12	for that; spend no time reading them and delete them
13	A. I'm still finishing the question.	13	right away, so the content of them is not something
14	Q. Okay.	14	that that I was privy to.
15	A and conduct themselves in a professional	15	Q. Well, you produced to me, did you not, you
16	manner at all times	16	know, e-mails that spanned a couple years for Mr.
17	Q. Do you think	17	Soltis, correct?
18	A and that's my job.	18	A. Our Director of IT produced yeah,
19	Q the Board acted in a professional manner	19	produced the e-mails.
20	at all times?	20	Q. Did you review them?
21	MS. DEON: Objection. With	21	A. I reviewed some of them, yes.
22	respect to what?	22	Q. And is that the first time that you ever
23	THE WITNESS: With respect	23	saw them?
24	yeah.	24	A. I would say that if they obviously, some
	Page 62		Page 64
1	BY MR. SCHWARTZ:	1	with my name on it would have come to my inbox, but
2	Q. Anything.	2	the content of which I can almost guarantee you I
3	A. Can you expand?	3	didn't bother with; I have no time for that.
4	Q. Did the Board act professionally all the	4	Q. But you had time for Ms. Jungclaus', right?
5	time in terms of your experience with the Board; did	5	MS, DEON: Objection,
6	they always act in a professional manner	6	THE WITNESS: Was hers
7	A. The Board of	7	BY MR. SCHWARTZ:
8	Q the individual members?	8	Q. You took the time
9	A. Is your question the Board or individual	9	A was
10	members?	10	THE COURT REPORTER: Hold on.
11	Q. Individual Board members.	11	MS. DEON: Excuse me Would you
	A. Who?	12	like to ask that one person finish?
12	Q. Mr. Soltis.	13	THE COURT REPORTER: Yes, please.
	Q. (M. 55M5)	11 4 4	BY MR. SCHWARTZ:
12	A. So Mr. Soltis, with the e-mails, I would	14	
12 13	A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional.	15	Q. Is it your position that you didn't have
12 13 14	A. So Mr. Soltis, with the e-mails, I would	15 16	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of
12 13 14 15	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. 	15 16 17	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus'
12 13 14 15 16	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send 	15 16 17 18	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet?
12 13 14 15 16 17	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send you some of the e-mails, too? 	15 16 17 18 19	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet? MS. DEON: Objection.
12 13 14 15 16 17	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send 	15 16 17 18 19 20	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet? MS. DEON: Objection. THE WITNESS: So I received an
12 13 14 15 16 17 18	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send you some of the e-mails, too? A. I don't I don't recall that. What Q. Do you recall 	15 16 17 18 19 20 21	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet? MS. DEON: Objection. THE WITNESS: So I received an anonymous letter that came to me in the
12 13 14 15 16 17 18 19	A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send you some of the e-mails, too? A. I don't I don't recall that. What Q. Do you recall THE COURT REPORTER: Hold on.	15 16 17 18 19 20 21 22	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet? MS. DEON: Objection. THE WITNESS: So I received an anonymous letter that came to me in the mail, and so I read my mail that comes to
12 13 14 15 16 17 18 19 20 21	 A. So Mr. Soltis, with the e-mails, I would say no, that that was not always professional. Q. Did you ever say to him hey, tone it back? A. No. I did not. Q. Right. What about Mr. Bauer, did he send you some of the e-mails, too? A. I don't I don't recall that. What Q. Do you recall 	15 16 17 18 19 20 21	Q. Is it your position that you didn't have time to read some of the Soltis e-mails or any of them, but you had time to look at Ms. Jungclaus' Tweet? MS. DEON: Objection. THE WITNESS: So I received an anonymous letter that came to me in the

	Page 65		Page 67
1	Q. Your wife got some of these e-mails, didn't	1	THE WITNESS: Again, I do not
2	she, or your mother?	2	know.
3	A. No.	3	BY MR. SCHWARTZ:
4	Q. Your mother. What's your mother's name?	4	 Q. Would it be logical for an employee who got
5	A. Vail.	5	that kind of those kinds of Soltis e-mails to
6	O. Vail. What's her first name?	6	think that they could do the same thing?
7	A. Vail.	7	MS. DEON: Objection. You can
8	Q. Her first name is Vail and the last name is	8	answer,
9	Garvin?	9	THE WITNESS: One's an employee
10	A. Correct.	10	and one is not, so I think judgment would
11	Q. Why is she on that list?	11	be especially in the Vice President of
12	MS. DEON: Objection.	12	Human Resources' role, better judgment
13	BY MR. SCHWARTZ:	13	would be that political activity amongst
14	Q. If you know.	14	employees in the workplace is really not a
15	A. Because they had met each other somewhere	15	good idea
16	along the line and Mr. Soltis would send e-mails to	16	BY MR. SCHWARTZ:
17	like-minded people and they, obviously, had made a	17	Q. So then it's your testimony that employees
18	connection at some point on that.	18	have can have better judgment than the Board
19	Q. So your mom's a like-minded person?	19	members, that the Board members are held to a lesser
20	A. It would appear as such.	20	standard?
21	Q. Did she ever discuss these e-mails with	21	MS. DEON: Objection,
22	you?	22	THE WITNESS: No.
23	A. No.	23	BY MR. SCHWARTZ:
24	Q. Do you know whether Mr. Bauer referred any	24	Q. That's not your position?
1	Page 66 of these e-mails forward to his wife?	1	Page 68 MS. DEON: Objection.
2	A. I'm not sure about that.	2	BY MR. SCHWARTZ:
3	MR. SCHWARTZ: Grace, do you have	3	Q. What's your answer? I mean are Board
4	something to say?	4	members held to a lower standard than employees?
5	BY MR. SCHWARTZ:	5	MS. DEON: Same objection. You
6	Q. All right. Do you know whether Ms.	6	can answer.
7	Jungclaus got any of Mr. Soltis' e-mails?	7	THE WITNESS: Yeah. Board
8	A. I don't know for sure, but I believe that	8	members are Board members; employees are
9	she may have been on the receiving end of some.	9	employees. Employees have a have to
10	Q. Do you know if any of these e-mails from	10	follow our employment rules; all the
11	Mr. Soltis were circulated amongst the staff?	11	policies and procedures that you've seen
12	A. I do not know that.	12	earlier.
13	Q. Is it possible that Ms. Jungclaus looked at	13	BY MR. SCHWARTZ:
14	the Soltis e-mails and made a decision that what she	14	Q. Is there a Board handbook?
15	was going to text was much less offensive; is that	15	A. Yes.
16	possible?	16	Q. And you refuse to produce that to us,
17	MS. DEON: Objection. Calls for	17	right?
	speculation.	18	MS. DEON: Objection.
18		19	THE WITNESS: On the advice of
	BY MR. SCHWARTZ:	1	
18	-	20	Counsel it's not something that is
18 19	BY MR. SCHWARTZ:	1	Counsel it's not something that is MS. DEON: Objection as to advice
18 19 20	BY MR. SCHWARTZ: Q. That's all right, you can answer. A. I'm not her, I don't know.	20	MS. DEON: Objection as to advice of Counsel.
18 19 20 21	BY MR. SCHWARTZ: Q. That's all right, you can answer. A. I'm not her, I don't know.	20	MS. DEON: Objection as to advice

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1	advice of Counsel, but then he's ending his	1	Q. Did she forward it to anybody in using any
2	answer.	2	Waverly hardware or software?
3	MR. SCHWARTZ: Is he? Well,	3	 A. She had it posted/linked directly to our
4	thank you for ending it for him.	4	Waverly Heights' Twitter account under her name and
5	BY MR. SCHWARTZ:	5	identifying herself as the Vice President of Human
6	O. What's the handbook say about behavior of	6	Resources.
7	Board members when it comes to political matters or	7	Q. Did you follow all of the events that led
8	hate?	8	up to the Commonwealth Court decision? Did you pay
9	MS. DEON: Objection.	9	some attention to that
10	BY MR. SCHWARTZ:	10	A. Yeah. Of course.
	11.0	11	O and the unemployment? You know that
11	Q. Does that Board statement say anything? MS. DEON: Objection. He's not	12	that the matter of whether it was linked in any
12		13	way was contested? Did I agree with you that it was
13	going to discuss the content of the Board's	14	linked?
14	manual.	15	A. I don't recall what you agreed to or not.
15	MR. SCHWARTZ: Well, I'm going to		
16	ask for it again.	16	Q. Do you recall what the Commonwealth Court did as far as whether it was linked?
17	MS. DEON: If you'd like to ask	17	
18	him whether there is anything in the Board	18	MS_DEON: I'm going to object to
19	manual related to a Social Media Policy you	19	the fact the opinion of the Commonwealth
20	may do that and he may answer if he knows.	20	Court speaks for itself
21	MR. SCHWARTZ: That's a good	21	MR. SCHWARTZ: I want to know
22	question, but I still want the document,	22	MS. DEON: but if you
23	but go ahead.	23	MR SCHWARTZ: what he knows,
24	THE WITNESS: So your question	24	if he knows.
	Page 70		Page 72
1	is?	1	MS. DEON: Let me finish what I'm
2	BY MR. SCHWARTZ:	2	saying, Mr. Schwartz.
3	Q. Her question.	3	MR. SCHWARTZ: You're just
4	A. I'll wait to hear it from you.	4	prolonging things, but go ahead.
5	Q. Is there anything in the Board manual that	5	MS. DEON: The Commonwealth Cour
6	deals with a Social Media Policy?	6	opinion is a writing that speaks for
7	A. I don't believe so.	7	itself, and he can certainly answer to the
8	Q. Okay. Do you feel that the Soltis e-mails,	8	extent that he recalls what the opinion
9	if you've reviewed them, are harmful to the	9	stated.
10	reputation of Waverly?	10	MR. SCHWARTZ: That was my
11	A. Like I said, I have not reviewed all the	11	question.
	Soltis e-mails.	12	THE WITNESS: The main thing I
12		13	remember clearly was that they the
13	Q. Have you reviewed some of them?	14	opinion was that they called into question
14	A. I've glanced at a few since they were	15	the credibility of your client in writing
15	requested in discovery.	16	in the document that we received. She was
16	Q. And it never struck you that it could hurt	17	caught lying in the middle of a hearing
1 /	Waverly's reputation?	1	there.
17	A. That was his personal e-mail.	18	BY MR. SCHWARTZ:
18	 Q. Personal e-mail, but it was sent to e-mail 	19	
18 19		. 7(1	Q. And that's your understanding of what the
18 19 20	at Waverly e-mail addresses, correct?	1	A 1.4 Ab-at also 11 ad 2
18 19 20 21	at Waverly e-mail addresses, correct? A. There were some. Yes.	21	court said, that she lied?
18 19 20 21 22	at Waverly e-mail addresses, correct? A. There were some. Yes. Q. Ms. Jungclaus never sent that Tweet to	21	A. I said that's the part I could remember.
18 19 20 21	at Waverly e-mail addresses, correct? A. There were some. Yes.	21	

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THOMAS P. GARVIN

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1 happened below on the denial of the unemployment	1	your client.
2 comp?	2	MR. SCHWARTZ: Then speak to your
3 A. I	3	client. Do you want to take a few minutes,
4 Q. Do you remember that?	4	Grace?
5 MS. DEON: Objection. Let him	5	MS. DEON: Just get on with it.
6 answer your question.	6	MR. SCHWARTZ: Can you please
7 THE WITNESS: What's the	7	refrain from the faces?
8 question?	8	MS. DEON: Mark, this isn't
9 BY MR. SCHWARTZ:	9	ordinary, just so you know.
11 G	10	Go ahead.
	11	MRS. JUNGCLAUS: I'm sorry, did
	12	you observe that?
	13	MS. DEON: Don't speak to him.
1 61 64 0	14	Let's go.
	15	MR. SCHWARTZ: May the record
	16	reflect that my client complained about
	17	faces being made by this highly compensated
	18	executive.
200	19	BY MR. SCHWARTZ:
	20	Q. Okay. Let's look at KJ-4.
	21	A. Which is what?
Counsel being involved 22 MR. SCHWARTZ: No. No.	22	Q. It says Open Door Policy.
	23	A. I don't think I have that.
MS. DEON: in that litigation	24	Q. All right. Here's KJ-4 (indicating). Do
24 and he will not be answering that.		<u> </u>
Page 74		Page 76
1 BY MR. SCHWARTZ:	1	you see that? Do you see KJ-4?
2 Q. Did you support that? Did you support that	2	A. I do.
3 appeal?	3	Q. What's the first page?
4 A. I did.	4	A. Open Door Policy.
5 Q. Okay. Thanks.	5	Q. Okay. It says page 23, is that a part of
6 MRS. JUNGCLAUS: He's making	6	something?
7 faces at me.	7	A. It looks like it's part of our it looks
8 THE WITNESS: Really?	8	like it's probably part of the handbook.
9 MR. SCHWARTZ: What's the matter?	9	Q. Okay. And then the second page has your
10 MRS. JUNGCLAUS: He's making	10	signature on it, correct, at the bottom?
11 faces at me.	11	A. Are you talking about the Nondiscrimination
MR. SCHWARTZ: Please don't.	12	page?
Both of you stop.	13	Q. Yes. The second page.
14 Grace, restrain your client.	14	A. Yes.
Come on, you try to restrain me. Come on,	15	Q. And then the third page has your signature
16 Grace.	16	on it, correct?
17 MRS. JUNGCLAUS: He's making	17	A. The page that says
18 faces at me across the table.	18	Problem-Solving/Grievances?
MR. SCHWARTZ: Okay. Well, the	19	Q. Yes.
20 record will reflect that.	20	A. Yes.
21 MS. DEON: I don't have time for	21	Q. And then the fourth page says
22 such nonsense.	22	Problem-Solving/Grievances again and it has your
23 MR. SCHWARTZ: Oh, really?	23	signature, correct?
24 MRS. JUNGCLAUS: Then speak to	24	A. Yes.
	1	

19 (Pages 73 to 76)

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	Page 77		Page 79
1	. C. allI-respond	1	position at that time. Marc Heil, Tom Lynch, Amy
1	`	2	Blessing, and I may be forgetting somebody.
2	for the subject, correct? A. Yes.	3	Q. Okay. And that's all with respect to the
3	L of the Calendar	4	formulation of the 2014 handbook, correct?
4		5	A. Well, it's related to these policies
5	page, right?	6	Q. Right.
6 *	A. Yes. Q. And then the next page says, at the top,	7	A because what's in this KJ-2 are not only
7	Q. And then the next page says, at the top, Ethical Standards and Corporate Compliance, and	8	portions of the employee handbook but, also,
8	that's page 10 of something; is that the handbook?	9	portions of our policies and procedure manuals.
9	. 1 37	10	Q. Right.
10	11 51	11	A. So, you know, like I said, we review all
11		12	policies and procedures together as a team, the
12	handbook, correct?	13	entire senior management team, the people [
13	A. Yes. O. And then there's page 12 of the handbook,	14	listed
14	`	15	Q. Okay.
15	correct? A. I believe that is all the handbook.	16	A and then that becomes the substance for
16		17	the employee handbook in a lot of cases.
17	Q. Okay. Now, what's the significance of your	18	Q. Is it the case that the employee handbook
18	having signed the pages that I referenced?	19	that would control or be pertinent to these
19	A. Just approving the policies is why my	20	proceedings was the 2014 one?
20	signature is there. Q. What was your role in terms of formulating	21	MS. DEON: Do you mean policies
21		22	that were in place or procedures that
22	these policies in the handbook? A. As policies are updated they're brought	23	MR. SCHWARTZ: No. The handbook.
23	A. As policies are updated they re brought before our senior management team and then edited.	24	THE WITNESS: Say it ask your
24	before our semon management team and mon sensed		
	Page 78		Page 80
1	We look at them over the course of a number of weeks	1	question.
2	and then when we make changes or when we finalize	2	BY MR. SCHWARTZ:
3	them, they go for my signature and then they're	3	Q. Is the 2014 handbook the one that applies
4	officially inserted into our policy procedure	4	to employees? Is that the most current one?
5	manuals.	5	A. Yes.
6	Q. Did you affirmatively make some	6	Q. Okay. Would you agree with me that it's
7	recommendations that were yours when it came to.	7	one thing to have polices and another thing to
8	formulating a policy?	8	enforce them?
9	A. I'm sure I made recommendations on	9	A. Well, I would certainly agree that it's one
10	policies; I generally do.	10	thing to have policies and it's one thing to enforce
11	Q. Can you recall any of them, any specifics	11	them. Yeah.
12	like gee, I really worked hard on blah?	12	Q. Okay. So is it possible that people were
13	A. No. It's a group effort really.	13	fearful of going through the policies when it came
14	Q. Okay. And who's in the group?	14	to reporting on discrimination?
15	A. The senior	15	A. People define people. Like
16	Q. Who was in the group?	16	Q. Employees.
17	A the senior management team.	17	A the senior management team?
18	Q. Okay. And who was that at the time that	18	Q. Employees.
19	this was formulated?	19	A. So your question is?
20	A. It would have been Kathy, Janet Thompson,	20	Q. Everybody below you.
21	Pattie Rodgers, Meredith Feher, Jackie Donnelly; at	21	A. Rephrase your question for me.
22	the time I think it I mean what's the date, 'll?	22	Q. Is there any basis to the allegations that people below you were afraid of bringing
23	So probably Colin Gallagher, In 2011 I don't know	23	discrimination to your attention?
24	if Constance Dogan may or may not have been in the	24	disordination to your attorners.

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	Page 81		Page 83
1	MS. DEON: Objection. You can	1	BY MR. SCHWARTZ:
2	answer.	2	Q. Okay. You don't know?
3	THE WITNESS: No. Absolutely	3	MS. DEON: Objection. Don't
4	not.	4	respond to those ridiculous questions.
5	BY MR. SCHWARTZ:	5	BY MR. SCHWARTZ:
6	Q. You dispute all of my client's testimony	6	Q. So you don't know the sex of the person who
7	that you sat through with respect to others being	7	washed your car?
8	afraid for their jobs?	8	A. No. I have no reason to.
9	A. Yes. I do.	9	Q. Do you ever take your car to a private car
10	Q. Was the guy who washed your car afraid for	10	wash where you pay for it?
11	his job?	11	A. Again, part of the benefit of the job is
12	MS. DEON: Objection. Don't	12	that it's a company car that they take care of, and
13	answer that.	13	it's the reason they wash it is because they can
	MR. SCHWARTZ: No, answer it.	14	use it for residents at any given time, and it's a
14	MS. DEON: Don't answer that.	15	Waverly vehicle; it's been done for 32 years.
15		16	Q. How often is your car used for residents?
16	BY MR. SCHWARTZ:	17	A. I'm not sure.
17	Q. Did someone wash your car who was an		
18	employee?	18	Q. Well, it's your car?
19	THE WITNESS: Can I answer that?	19	A. It's the company's car.
20	MS. DEON: You can answer that.	20	Q. But don't you use the car?
21	THE WITNESS: So	21	A. I do use
22	MS. DEON: Just answer did	22	Q. Aren't you the primary user of the car?
23	someone who was an employee wash your car?	23	A. I am.
24	THE WITNESS: Yes. Occasionally.	24	Q. Okay. When is the last time somebody said
	Page 82		Page 84
1	BY MR. SCHWARTZ:	1	hey, we need your car to take Ms. Summers to the
2	Q. Did you pay them?	2	doctor? When is the last time that happened?
3	A. No.	3	A. Well, let me think. I drove I don't
4	Q. Is that part of the job benefits that you	4	recall the exact amount, but I drive
5	told me you would produce that the Board gave you?	5	MS. DEON: The question was last
6	A. It is.	6	time Ms. Summers
7	Q. It is. So free car washes are part of it?	7	THE WITNESS: Oh, Ms. Summers.
8	A. Yes. It is.	8	MS. DEON: had to go to a
9	Q. Okay. Did that employee ever have a did	9	doctor and they used your car; that was the
10	he ever complain about washing your car	10	question.
11	MS. DEON: Objection.	11	THE WITNESS: Oh, okay. Yeah, I
12	BY MR. SCHWARTZ:	12	don't recall that.
13		13	BY MR. SCHWARTZ:
	Q to you? MS. DEON: Objection. You said	14	Q. Don't recall. Do you recall your car ever
14	he, I don't know if it's a he or a she.	15	being used to take residents to the doctor?
15	BY MR. SCHWARTZ:	16	A. I don't recall.
7 0		17	MR. SCHWARTZ: This would be TG-2
16	Q. Was it a he or a she?	18	(indicating).
17	A 71	Τ.Ο	(At this time, a document was
17 18	A. I have no idea.	10	
17 18 19	Q. So you don't know; it could have been a	19	
17 18 19 20	Q. So you don't know; it could have been a transgender person that washed your car, right? You	20	marked for identification as TG-2.)
17 18 19 20 21	Q. So you don't know; it could have been a transgender person that washed your car, right? You don't know; is that right?	20 21	marked for identification as TG-2.) BY MR. SCHWARTZ:
17 18 19 20 21 22	Q. So you don't know; it could have been a transgender person that washed your car, right? You don't know; is that right?A. I don't	20 21 22	marked for identification as TG-2.) BY MR. SCHWARTZ: Q. Can you tell me what this document is?
17 18 19 20 21	Q. So you don't know; it could have been a transgender person that washed your car, right? You don't know; is that right?	20 21	marked for identification as TG-2.) BY MR. SCHWARTZ:

Page 85		Page 87
O. Do you know what Mission Statement would	1	no cost, but I
	2	Q. How many go ahead, I'm sorry.
	3	A but I paid for it.
	4	Q. How many people have ever asked to hire
	5	Waverly employees for catering of an off-site
	6	function?
	7	A. I have no idea.
	8	Q. Any?
	9	A. I have no idea.
	10	Q. Is it more than five?
	11	A. I have no idea.
	12	Q. Could it be zero?
	13	MS. DEON: Asked and answered.
		THE WITNESS: I really don't
	1.5	know
	16	BY MR. SCHWARTZ:
		Q. Well, if I call tomorrow and say hey, I
7.7		want to have the Schwartz Bar Mitzvah in Doylestown
		would your catering facilities be available?
		A. Are you going to pay for it?
	i .	Q. Yeah.
		A. We very likely might make that happen for
		you.
		MS. DEON: Wait a minute.
A. I do.		
Page 86		Page 88
Q. How is it consistent with efficiency and	1	BY MR. SCHWARTZ:
being economical and being a nonprofit for you to be	2	Q. And you would call up
paid for draperies; how is that?	3	MS. DEON: Let me just
MS. DEON: Objection. You can	4	understand. You're saying you, a
answer if you understand what he's getting	5	nonemployee?
at.	6	MR. SCHWARTZ: Yeah. The
THE WITNESS: Okay. Well, again,	7	Schwartz Bar Mitzvah.
that was part of the offer of me coming	8	MS. DEON: And a nonresident of
there, was that that was all included as	9	Waverly?
part of the recruitment package.	10	MR. SCHWARTZ: Right. Right. I
BY MR. SCHWARTZ:	11	had a relative who was a resident but, no,
	12	we're not talking about that.
	13	BY MR. SCHWARTZ:
	14	 Q. Okay. So you did a big addition recently
	15	with an architecture firm, correct?
	16	A. We did.
	17	Q. Big construction. And what was the name o
•	18	the architecture firm?
	19	A. RLPS.
them and do it off site?	20	Q. Right. And you ended up buying a house
	21	from one of the principals, right?
	E-1	
	22	A. It's a duplex. Yes.
A. Sine.Q. Anyone can?A. I wouldn't have an issue with it. We've	22	A. It's a duplex. Yes.Q. Okay. A house is a duplex, right? Or a
_	Q. Do you know what Mission Statement would have been in effect during Ms. Jungclaus' final days? A. It would have been the one in our Strategic Plan that was dated 2012 to 2018. Q. Okay. Well, regardless of whether this is the latest one, can we just read certain parts of it? Waverly Heights, Ltd. is a nonprofit corporation established to provide quality life care services to its residents. Is that what it says? A. It is. Q. Its purpose is to serve the physical, emotional, recreational, social, religious and health needs of the Waverly Heights' population in a professional and caring manner. Is that appropriate? A. That's what it says. Q. Right. These services are to be provided efficiently and economically within a financially stable organization. Is that what it says? A. Yes. Q. Do you agree with that Mission Statement? A. I do. Page 86 Q. How is it consistent with efficiency and being economical and being a nonprofit for you to be paid for draperies; how is that? MS. DEON: Objection. You can answer if you understand what he's getting at. THE WITNESS: Okay. Well, again, that was part of the offer of me coming there, was that that was all included as part of the recruitment package. BY MR. SCHWARTZ: Q. Okay. And you'll supply that to us. What about the catering that you used off site? You did use catering off site, correct? A. Correct, which I did pay for and Q. So that wasn't part of the package, right? A. No. I paid I hired our catering department and paid for it. Q. All right. Can anyone do that, to hire	Q. Do you know what Mission Statement would have been in effect during Ms. Jungclaus' final days? A. It would have been the one in our Strategic Plan that was dated 2012 to 2018. Q. Okay. Well, regardless of whether this is the latest one, can we just read certain parts of it? Waverly Heights, Ltd. is a nonprofit corporation established to provide quality life care services to its residents. Is that what it says? A. It is. Q. Its purpose is to serve the physical, emotional, recreational, social, religious and health needs of the Waverly Heights' population in a professional and caring manner. Is that appropriate? A. That's what it says. Q. Right. These services are to be provided efficiently and economically within a financially stable organization. Is that what it says? A. Yes. Q. Do you agree with that Mission Statement? A. I do. Page 86 Q. How is it consistent with efficiency and being economical and being a nonprofit for you to be paid for draperies; how is that? MS. DEON: Objection. You can answer if you understand what he's getting at. THE WITNESS: Okay. Well, again, that was part of the offer of me coming there, was that that was all included as part of the recruitment package. BY MR. SCHWARTZ: Q. Okay. And you'll supply that to us. What about the catering that you used off site? You did use catering off site, correct? A. Correct, which I did pay for and Q. So that wasn't part of the package, right? A. No. I paid1 hired our catering department and paid for it. Q. All right. Can anyone do that, to hire

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the car and us taking it away to avoid liability, whereas the situation with new as the Board trying to get my compensation the way that they wanted it. Q. Okay. Great. Given the Mission Statement that we talked about, do you have any problems doing that; anything bother you about that? A. No. Q. Okay. What was efficient and economical about, you be provided with a stipend for health insurance when you didn't need it? MS. DEON: Objection. You can answer. MS. DEON: Objection. You can answer. MS. DEON: Objection. You can answer. MS. DEON: Objection was as and the was not accurate. You either have a stipend or you have health insurance, you do the two health insurance, you do the two health insurance, you to do thave both, and I never had both. MS. DEON: Objection was a stipend or you have health insurance, you do thave both, and I never had both. MS. DEON: Objection was a said was not accurate. You either have a stipend or you have health insurance, you do that have both, and I never had both. MS. DEON: Objection was a said was not accurate. You either have a stipend or you have health insurance, you do the was stiff reely able to communicate with the Board? MS. DEON: Objection was a said was not accurate. You either have a was stiff reely able to communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely do be communicate with the Board? MS. DEON: Objection was a said freely do be communicate with the Board? MS. DEON: Objection was a said freely do be communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate with the Board? MS. DEON: Objection was a said freely communicate wi		Page 89		Page 91
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Solution of the Way that they wanted it. Q. Okay. Great. Given the Mission Statement that we talked about, do you have any problems doing that; anything bother you about that? A. No. Q. Okay. What was efficient and economical about, your being provided with a stipend for health insurance when you didn't need it? MS. DEON: Objection. You can answer. THE WITNESS: Well, what was said was not accurate. You either have a stipend or you have health insurance, you don't have both, and I never had both. MS. MEDON: Objection of the way that they wanted it. Was not accurate. You either have a stipend or you have health insurance, you don't have both, and I never had both. MS. MENON: Objection of the way that they wanted it. Was not accurate. You either have a stipend or you have health insurance, you don't have both, and I never had both. MS. MENON: Objection of the way that what it is a system of your contents the testimony that you sat through with respect to Ms. Jungclaus as fair as you're still being paid a stipend even when you're on the Waverly health plan? Was an a you're still being paid a stipend even when you're on the Waverly health plan? Q. When did you stop receiving the \$25,000.00 stipend? A. I don't think it was ever 25,000. Q. When did you stop receiving the \$25,000.00 stipend? A. I don't think it was ever 25,000. Q. When did you stop receiving the \$25,000.00 stipend? A. I think it started at 20, when I was tired, and grew to maybe acount 23, 23.5, and then at some like every other employee with the same benefit tevel and not have this management, and starte with the Board decided that they wanted to treat me like every other employee with the Solutions. May are a suppression that the stipend communicate with the Board as any are a suppression that affect them? A. I think it started at 20, when I was tired, and grew to maybe around 23, 23.5, and then at some like every other employee with the same benefit tevel and no have this armagement. May be a stipend or you have the same benefit			2	
Given the Mission Statement that we talked about, do you have any problems doing that; anything bother you about that? 7 A. No. Q. Okay. What was efficient and economical about your being provided with a stipend for health insurance when you didn't need it? 8 MS. DEON: Objection. You can answer. 13 THE WITNESS: Well, what was said was not accurate. You either have a sippend or you have health insurance, you don't have both, and I never had both. 15 Stipend or you have health insurance, you don't have both, and I never had both. 16 don't have both, and I never had both. 17 BY MR. SCHWARTZ: 18 Q. Well — so you contest the testimony that you're on the Waverty health plan? 20 as you're still being paid a stipend even when you're on the Waverty health plan? 21 A. Yes. Page 90 1 Q. So what was false about that? 22 A. Yes. Page 90 1 Q. So what was false about that? 23 A. I don't three beard decided that they wanted to treat me like every other employee with the same benefit tested and on thave this arrangement, and staff, and to address residents concurrent, and staff, and to address residents to concurrent that I was not accurate. You either have a staff read with the Board? A. Yes. 10 Q. Were residents able to freely communicate with the Board? A. Yes. 11 Q. Were residents able to freely communicate with the Board? A. Yes. 12 A. Yes. 13 A. Well, we had resident rusters, so staff with the Board? A. Well, it's different because the Bob Supper. 14 Q. Was staff — I know it doesn't say that — was staff freely belt to communicate with the Board? A. Well, it's different because the Bob Supper. 15 A. Well, it is different because the Bob Supper. 16 A. Well, it's different because the Bob Supper. 17 A. No. They roled with a stipend of the what it says? 18 A. Well, it's different because the Bob Supper. 19 Q. So was your pey cut then? 10 Q. Whys is to dild something else? 11 Q. What participation did Ms. Jungclaus allowed when it came to the decision on fire her; when the page in this money, ri		-	3	
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to communicate with the Board, management, and staff, and to address resident concerns promptly and in a positive manner, correct? Is that what it says? No. Do, Vay. What was efficient and economical about your being provided with a stipend for health insurance when you didn't need it? MS_DEON: Objection. You can answer. MS_DEON: Objection. Yes. MS_DEON: O			5	
7 A. No. 8 Q. Okay. What was efficient and economical about your being provided with a stipend for health insurance when you didn't need it? 11 MS. DEON: Objection. You can answer. 12 answer. 13 THE WITNESS: Well, what was said was not accurate. You either have a stipend or you have beaith insurance, you don't have both, and I never had both. 16 BY MR. SCHWARTZ: 18 Q. Well so you contest the testimony that you sat through with respect to Ms. Jungclaus as far as you're still being paid a stipend even when you're on the Waverly health plan? 19 A. Yes. Page 90 1 Q. So what was false about that? 2 A. Yes. Page 90 1 Q. So what was false about that? 2 A. I didn't receive a stipend at the same time that I was on the Waverly healthcare plan. 3 Q. Well was you stop the well will was on the Waverly healthcare plan. 4 Q. Is it your position that the stipend wonly with receive a stipend of the will was on the Waverly healthcare plan. 3 Q. When did you stop receiving the \$25,000.00 stipend? 4 A. I don't think it was ever 25,000. 5 Q. When did you stop receiving the \$25,000.00 stipend? 4 A. I don't think it was ever 25,000. 5 Q. When did you stop receiving the \$25,000.00 stipend? 4 A. I don't think it was ever 25,000. 5 Q. When did you stop receiving the \$25,000.00 stipend? 4 A. I don't think it was ever 25,000. 5 Q. When did you stop receiving the \$25,000.00 stipend? 4 A. I don't think it was ever 25,000. 5 Q. When did you stop receiving the \$25,000.00 stipend? 5 A. I don't think it was ever 25,000. 6 Q. How much was it? 6 A. I don't think it was ever 26,000. 7 Q. When did you stop receiving the \$25,000.00 stipend? 8 A. I don't think it was over 26,000. 9 A. I don't think it was ever 26,000. 10 Q. How much was it? 11 A. I think it started at 20, when I was hired. 12 and grew to maybe around 23, 23.5, and then at some point the Board decided that they wanted to treat me like every other employee with the same benefit level and not have this arrangement. 19 Q. So was your pay cut then? 20 A. I don't think it was ort of				
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	Page 93		Page 95
1	A. Again, I don't believe that No. 4 is tied	1	in her speaking style?
2	to employment-related decisions.	2	A. I really have no idea. I don't know that
3	Q. All right. You heard your Counsel's	3	that's for me to decide,
4	questioning of my client yesterday about telling you	4	Q. Okay. So what official action was taken
5	things that you didn't want to hear; do you remember	5	then with respect to the Board in terms of my
6	that?	6	client's firing; what was it? Was there a
7	A. Vaguely.	7	resolution of the whole Board? What was it?
8	Q. Okay. Did you consider it part of Ms.	8	 A. No. It was not the whole Board, it was the
	Jungclaus' job responsibilities to tell you things	9	Human Resources Committee of the Board.
9	you didn't want to hear?	10	Q. And did they have a formal vote?
10		11	A. I don't know if it was a formal vote, but a
11	A. Ms. Jungclaus would communicate to me on a regular basis, oftentimes first thing in the	12	unanimous decision was reached on that Monday that
12	morning, upon my arrival, so she'd tell me things;	13	we only had one option.
13	there's not really anything I don't want to hear as	14	Q. Was it by a conference via conference
14	it relates to the you know, the employees at	15	call?
15	Waverly Heights. So she certainly shared with me	16	A. Yes.
16	good, bad, whatever was going on, so I wouldn't term	17	Q. And was everyone there on the conference
17	anything things I didn't want to hear.	18	call?
18		19	A. Those that weren't there I spoke to
19	•	20	separately, so but I think say six of the
20	hear this?	21	eight members were there, approximately.
21	A. No. Q. Do you know of any other employees that	22	Q. And were there minutes of that meeting?
22		23	A. No.
23	were afraid of telling you things that they didn't that they were afraid you wouldn't want to	24	Q. Is that common that there are not minutes
24	didn't that they were attaid you wouldn't want to		
	Page 94		Page 96
1	hear?	1	of the Board meetings or committee meetings?
2	A. No. That's not the relationship I have	2	me 11 1 1 1 1 1 1 and Doard
		10	A. The normally scheduled committee and Board
۲.	with the staff.	3	meetings there are; this was a conference call.
3	with the staff. O I want to ask you this question and,		
4	Q. I want to ask you this question and,	3	meetings there are; this was a conference call. Q. Was it recorded? A. No.
4 5	Q. I want to ask you this question and, perhaps, it's repetitive, and remind you that you're	3 4	meetings there are; this was a conference call. Q. Was it recorded? A. No. MR. SCHWARTZ: Off the record.
4 5 6	Q. I want to ask you this question and, perhaps, it's repetitive, and remind you that you're under oath. I'm not anxious to depose Ms. Summers	3 4 5	meetings there are; this was a conference call. Q. Was it recorded? A. No.
4 5 6 7	Q. I want to ask you this question and, perhaps, it's repetitive, and remind you that you're under oath. I'm not anxious to depose Ms. Summers unless I have to. Can you honestly tell me that you	3 4 5 6	meetings there are; this was a conference call. Q. Was it recorded? A. No. MR. SCHWARTZ: Off the record.
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Page 99 Page 97 1 to this e-mail about my client? Probably Counsel, 1 A. MR. SCHWARTZ: This would be TG-3 2 A. Yes. 2 Okay. And, again, is this all about the 3 Q. 3 (indicating). procedural steps with respect to the termination of 4 (At this time, e-mails were 4 5 my client? marked for identification as TG-3.) 5 I think it actually outlines exactly what I 6 BY MR. SCHWARTZ: 6 testified to earlier and shows you exactly what I Can you take a few minutes to go through 7 7 8 said. 8 this? Okay. Well, I was asking you then about 9 (At this time, the witness complies with Q. 9 A. discussions; now let's look at the paper trail. 10 10 request.) All right. And then the next one is 11 11 earlier, it's at 3:04 and it's from Mr. Bauer, 12 Let's start at the back. And, again, I 12 Q. 13 right? 13 apologize --14 A. Yes. 14 All right. A. And it's to you and it carries that subject 15 -- because it starts with 0892 in the back Q. 15 16 External, correct? and then you end up in the front with 0919, so 16 17 Correct. A. it's -- the pages are correct according to what you 17 All right. Hi again. I really like your gave me, but this must have been subject to late 18 18 approach to moving this forward and the Board 19 19 night shuffling. tactics are superb in my view. Is that what it 20 On page 0892, what is that? 2.0 That appears to be a map of the campus. 21 starts by saying? 21 Okay. Turning to page 0893, Tom Garvin --22 That's the first sentence, yes. A. 22 Right. And did I correctly read what your 23 it's a memo from Tom Garvin to Dick Bauer regarding 23 24 e-mail to him said? External, and you say okay, we can finalize when we 24 Page 100 Page 98 I don't think you read my entire e-mail. 1 A. talk tomorrow. I think we can aim to set up the 1 Okay. Well, whatever. Okay. You don't 2 Q. call for 10:30 Monday morning, if possible. 2 contest the fact that that's your e-mail, right? 3 Hopefully, you can connect with Anita before we talk 3 Yeah. The one at the top is mine. tomorrow so we can get her on board before I send 4 4 And the one at the top is a response to the 5 the invitation for a call to the HR Committee. The Q. 5 one to him at the bottom, right? 6 conference ends at noon tomorrow, so I'll call you 6 7 A. That's correct. by 12:30. Also, I expect to have the bullet point 7 Okay. So had you discussed moving forward 8 e-mail from our attorney by the end of the day 8 and Board tactics with him before he wrote to you on 9 9 tomorrow. September 22nd at 3:04? So was this the -- what does External mean? 10 10 We had discussed how we were going to We have all e-mails that come from outside 11 11 proceed at that point. 12 of Waverly Heights marked External in case there's a 12 Okay. What did you say -- you see in the 13 spam or something that -- a phishing, with a P, 13 final paragraph: You might want to think about the 14 expedition, we mark them so that employees know it's 14 possibility of my saying something to the HR coming from outside and not inside the organization. 1.5 15 Committee and, perhaps, the Board later about your 16 So your e-mail came from outside of the 16 17 comments to me earlier this year regarding the organization? It's from you to Mr. Bauer. 17 individual in question. What's that all about? 18 That's why they're marked External, so I'm 18 In, I think it was early, 2016, it might 19 not sure. Perhaps, because I was off site and I 19 have been the end of 2017 (sic), we had a situation wasn't on the -- it came from my laptop while I was 20 20 where Kathy was unhappy with her -- how much she was 21 at a conference so that it -- perhaps, because I was 21 being paid, and so I had filled him in on that at 22 remoting in that it marked it External, because 22 the time to make sure that he was aware that we had 23 e-mails within the organization don't have that. 23 Okay. So did you talk to Mr. Bauer prior 24 that going on. 24

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- All right. And then let's go to 0894. I 1
- guess I should probably start at the bottom one. So 2
- the bottom one is from -- and I guess -- am I 3
- correct in guessing that once you were away, that 4
- this External thing just carried? 5
- Yeah, that just -- yes. Exactly. And 6
- every time -- generally, every time there's a 7
- return -- this was pretty early on when we started 8
- using that, so it might even add to it, but it has 9
- nothing to do with this. There's basically no 10
- subject on this, it's just an IT acknowledgement 11
- that it's coming from off campus. 12
- And so would Content? 13 Q.
- Yeah. That's, I think -- again, that's 14 A.
- what we used to use when we were just getting 15
- started. 16
- All right. I sent -- the bottom; Mr. Bauer 17
- starts, does it not, by saying I sent Anita an 18
- e-mail last night indicating I would call her this 19
- 20 morning, correct?
- That's what it says. 21 A.
- And then it says I have not read the policy 22
- information that you sent yet. What was that? 23
- What's he talking about there? 24

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- But this says send the letter and the Ο.
- attorney's review, so it's something more than the 2
- letter, right, that was being sent? 3
 - Yeah. That's what I just said, in addition
- the attorney's bullet points on kind of what the 5
- 6 crux of the issues were.
 - Oh, okay. So without telling me, she had
- prepared some bullet points, correct? 8
- 9 That's what I recall.
- Okay. Then let's go to 0896. That's from 10
- you to Bauer, Mahoney, Bragg, Davis, Fleischer, 11
- Kathleen McEndy, Charles Soltis; cc Anita Summers, 12
- Who are the folks in the To caption after To, colon? 13
- So they're Board members who made up the 14
- Human Resources Committee. 15
- Okay. And cc Anita Summers, why was she 16 Q.
- 17 getting this?
- Because we had made the decision that as 18
- the Chairwoman of the Ethics Committee, that she 19
- should be involved in this because of the ethical 20
- 21

24

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- Are you sure that you didn't cc her on this 22 Q:
- because she authored the anonymous letter? 23
 - MS. DEON: Objection. You can

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- I -- you know, I'm not 100 percent sure, I 1
 - would have to look, but I think it's all the
- policies related to this issue that we were dealing 3
- with, which I think you have exhibits that are most 4
- of what they -- what they were, and I forget what... 5
- Okay. Is that the Social Media Policy? 6 Q.
 - It very well may have been included in A.
- that. I think there was quite a few. 8
- And then you say above, Friday 9
- September 23rd, 2016, 9:14 a.m. you reply to him, 10
- 11 right?

2

7

- Yes. That's a reply to Dick. 12 A.
- Okay. And you say: I'm figuring that we 13 Q.
- should probably send a letter and the attorney's 14
- review just prior to the call. Without telling me 15
- what was in it, did Ms. Deon prepare a review that 16
- you shared with the Board? 17
- You know, I think what that's referring to 18
- is the letter itself, the exhibit -- whatever 19
- exhibit it was, it's the actual anonymous letter, 20
- because we wanted to share that with them and give 21
- them time to review it before the call, so ... And I 22
- think I had bullet points from our attorney just on, 23
- you know, the issues at hand. 24

answer.

- THE WITNESS: I told you I do not
- believe nor do I have any knowledge that 3
 - she was the author of that letter.
- BY MR. SCHWARTZ: 5
- 6 All right. Ο.
- She was copied because she's the 7
- Chairperson of the Ethics Committee, Oh, it even 8
- 9 says that.
- Where does it say that? It says co. 10
- Second paragraph. Also, Dick and I feel 11
- that the nature of the issues warrant including 12
- Anita as Chair of our Ethics Committee. 13
- Why did you think it needed to involve the 14
- Ethics Committee? Didn't this committee have enough 15
 - power to do what it was going to do?
- Just good -- good practice. The more minds 17
- looking at this because of the serious nature of the 18
- 19 offense.

16

21

- Does the Ethics Committee have any bylaws 20
 - or procedures, anything like that?
- They have a -- it's part of our corporate 22
- 23 or Board Policy Manual.
- So that's part of the Board Policy Manual? 24

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THOMAS P. GARVIN

Page 107 Page 105 Was confidentiality throughout this process 1 Q. (Witness nods head.) 1 A. maintained? Does the Ethics Committee have any -- is 2 2 Related to the call; yeah, absolutely, as 3 there anything in that Board Policy Manual about 3 far as I know. 4 4 conducting investigations? And as far as you know was confidentiality 5 Q. 5 I'm not sure. A. maintained with respect to why my client was fired? Anything in the Board Policy Manual with 6 6 MS. DEON: Objection. You can 7 respect to treatment of anonymous letters? 7 8 answer. Again, I'm not sure. I don't have it in 8 A. THE WITNESS: Yeah. As --9 9 front of me. 10 BY MR. SCHWARTZ: Okay. Nor do I. 10 If you know. 11 Q. 0897. 11 -- as far as I know --12 A. A. Uh-huh. 12 MS. DEON: As to whom? 13 It's an e-mail dated September 25th at 4:42 13 O. THE WITNESS: Yeah. I mean -- as 14 from you to Mr. Bauer, et al., correct? 14 15 to whom; as to me? Well, it's to the entire Human Resources 15 BY MR. SCHWARTZ: Committee with a copy to the head of the Ethics 16 16 As to anyone that would be on this e-mail, 17 Committee, if I'm not mistaken. 17 do you have any reason to believe that they breached 18 And is that the same group of people as we 18 your request for confidentiality? 19 just -- as I just talked about with respect to your 19 No. I don't have any reason to believe 20 September 25th e-mail? Is it the same folks? A. 20 21 they did. Yeah. It looks like it is. 21 A. Do you have any knowledge of things leaking 22 Q. Okay. Why do all of their e-mail addresses 22 Q. out as far as my client's termination? 23 show up on this and not the other stuff? 23 No. You know why I believe, is that we --24 A. 24 Page 108 Page 106 Then at the bottom it says 0898; we have 1 somewhere around this time we had created/given the 1 your e-mail saying we're ready for the call, and Mr. 2 Board Waverly Heights' e-mail addresses, but they 2 Bauer, two minutes before the call, says I have a were not consistently being used, so sometimes --3 3 feeling that you are having a challenging morning. the other e-mails are probably their personal e-mail 4 4 Let me know how you are doing when you can. Thanks, 5 addresses. I don't know, it's just the way Outlook 5 Why did he say that? 6 6 converts it. You'd have to ask him that question. And am I correct that Ms. Summers continued 7 Α. 7 Q. Well, I will, but why do you think he said 8 Q. to use her Wharton U Penn e-mail? 8 9 that? Generally, yes. I mean most of our 9 MS DEON: Objection. You can trustees use their -- you know, their personal 1.0 10 11 answer e-mail, not the Waverly Heights' e-mail. 11 THE WITNESS: You know, I would 12 But she's not at Wharton or U Penn and 12 Q. assume it's because of the issue I was 13 hasn't been for a long time, has she? 13 dealing with was a very difficult one; one 14 I believe she's an emeritus professor --14 that didn't make me very happy to have to 15 15 Right. Q. 16 make. -- there. 16 A. Right. Okay. At the end -- well, you 17 BY MR. SCHWARTZ: 17 Well, you were aware you had alternatives, start by saying we have an urgent need to have a 18 18 didn't you? confidential conference call, and you put that in 19 19 I really didn't have any alternative. 20 A. 20 caps, right? You couldn't have done the progressive 21 Q. 21 Yes. A. discipline? 22 And then at the end you say please keep 22 The will of the Human Resources Committee 23 this call confidential, correct? 23 24 was -- was to terminate her. That's correct. 24

	Page 109		Page 111
1	Q. Who advocated termination to the Committee;	1	Ms. Jungelaus?
2	you?	2	A. I really don't know.
3	A. It was a the HR Committee's decision. I	3	Q. Ms. Summers ever express problems between
4	didn't advocate one way or the other. We went into	4	her and Ms. Jungclaus prior to this whole Twitter
5	it, as you can see by what's written here, sort of	5	situation?
6	open-minded, but with a very serious issue.	6	A. Not that I recall.
7	Q. So you didn't have without getting into	7	Q. So she never said she had any problems with
8	what your lawyer's decision was you didn't have a	8	Kathy?
9	position on whether she should be fired or not when	9	A. No. And, believe me, she would tell me if
10	you were sending these e-mails?	10	she did.
11	A. I felt that it could very well end up that	11	Q. Well, she'll get that opportunity.
12	way.	12	Then you say and what do you think
13	Q. Okay. Is it fair to say that you're closer	13	motivated this e-mail? Was it your prior e-mail
14	to Mr. Bauer than anybody else on the Board?	14	that said we're going to be scheduling this and she
15	A. I'm close to whoever is the Board Chair	15	said you are so wondrous? I mean what motivated
16	at that moment I tend to be close with. I'm close	16	this response? Do you know?
17	with Dick, he's been the Board Chair for three	17	A. I think it's in response to one of these
18	years.	18	previous e-mails.
19	Q. Okay. 0899 it's from well, let's go to	19	Q. Right. Was she a big fan of yours?
20	the bottom first. 2:29 from Anita Summers and the	20	MS. DEON: Objection. THE WITNESS: I think her
21	subject is Quick Thought, and it says Tom, you are	21	
22	such a wondrous CEO. Quick Thought: Should you	22	comments speak for themselves. BY MR. SCHWARTZ:
23	freeze her Waverly e-mail address and look over	23	
24	recent mail? Anita. Is that what she says?	24	Q. Okay. And you said 10 minutes 20
	Page 110		Page 112
,	Page 110	1	
1	A. That's what's written on this e-mail. Yes.	1 2	minutes later 30 minutes later: Thank you so
2	A. That's what's written on this e-mail. Yes.Q. Yeah. Did you have a discussion with her,	2	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then
2	 A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's 	1	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze
2 3 4	A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail?	2 3	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is
2 3 4 5	A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail? A. Not that I recall, just my e-mail response	2 3 4	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I
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2 3 4 5 6 7	 A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail? A. Not that I recall, just my e-mail response which is on the top of this page. Q. Right. Okay. Did you end up freezing her 	2 3 4 5 6	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer (sic). A. I'm sorry, where are you at now?
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2 3 4 5 6 7 8 9	A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail? A. Not that I recall, just my e-mail response which is on the top of this page. Q. Right. Okay. Did you end up freezing her Waverly e-mail address? A. Yes. Q. And did you look through her recent mail?	2 3 4 5 6 7 8	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer (sic). A. I'm sorry, where are you at now? Q. I'm reading the second paragraph. MS. DEON: Just wait for a
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail? A. Not that I recall, just my e-mail response which is on the top of this page. Q. Right. Okay. Did you end up freezing her Waverly e-mail address? A. Yes. Q. And did you look through her recent mail? A. We did. Q. And was this pursuant to Anita's suggestion or did you have this idea on your own? A. No. We would do that for anybody in that position. Q. Do you feel that this might be a bad term to use do you feel that Ms. Summers had a hard-on for Ms. Jungclaus? MS. DEON: Objection. BY MR. SCHWARTZ:	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer (sic). A. I'm sorry, where are you at now? Q. I'm reading the second paragraph. MS. DEON: Just wait for a question. BY MR. SCHWARTZ: Q. Okay. Let me just read the second paragraph because I stumbled. I will definitely pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer employment. At that point her access to everything will be cut off. And then you said it should be an interesting day, correct?
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. That's what's written on this e-mail. Yes. Q. Yeah. Did you have a discussion with her, aside from the e-mail, about freezing my client's Waverly e-mail address and looking over her e-mail? A. Not that I recall, just my e-mail response which is on the top of this page. Q. Right. Okay. Did you end up freezing her Waverly e-mail address? A. Yes. Q. And did you look through her recent mail? A. We did. Q. And was this pursuant to Anita's suggestion or did you have this idea on your own? A. No. We would do that for anybody in that position. Q. Do you feel that this might be a bad term to use do you feel that Ms. Summers had a hard-on for Ms. Jungclaus? MS. DEON: Objection. BY MR. SCHWARTZ: Q. That she was out to get her? A. Which question do you want me to answer	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	minutes later 30 minutes later: Thank you so much, Anita. I appreciate your support. And then you agree that you'll pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer (sic). A. I'm sorry, where are you at now? Q. I'm reading the second paragraph. MS. DEON: Just wait for a question. BY MR. SCHWARTZ: Q. Okay. Let me just read the second paragraph because I stumbled. I will definitely pull her e-mail and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employer employment. At that point her access to everything will be cut off. And then you said it should be an interesting day, correct? A. Yes. That's what it says. Q. Why was Dick coming tomorrow afternoon to be with you?

	Page 113		Page 115
1		1	that?
		2	A. We did,
	for any reason, right? MS. DEON: Objection. He just	3	Q. And the severance agreement was part of
3	said he was there to be a witness.	4	the severance agreement did the severance
4		5	agreement include any language that she would have
-	BY MR. SCHWARTZ:	6	to keep matters confidential?
	Q. Did you ask him to come to be a witness?	7	A. You know, I don't have it in front of me,
7	A. Yes.	8	but I know, typically, they do. It was a generous
	Q. There's no Board policy, is there, that a	9	severance agreement.
	member of the Board has to be present when you fire	10	
	an employee?	11	
11	A. No. There's no Board policy that says		A. You know, I think it was six months or salary plus a payout of her PTO, plus continuing her
	that, but when it's a member of the, you know,	12	healthcare, a good reference for future employment,
13	senior management team and especially when it	13	and probably non-contest of her unemployment. You
14	involves the Vice President of Human Resources,	14	
15	there's not a whole lot of alternative.	15	know, I'd have to see it to get it exactly, but I
16	Q. Did you ever give it any thought to having	16	believe that was the gist of it.
17	a woman in the room?	17	Q. Okay. Let's see, 0901. In that
18	A. Well, the Chairman of the Board made the	18	September 25th, 2016, 4:59 p.m. is when you wrote to
19	most sense to me.	19	the let me back up. Let's go to 0900, I'm sorry.
20	Q. Did you ever think about having a woman in	20	Go to the back page of that. Okay, We did deal
21	the room?	21	with that. Let's go to 0901. This is where you say
22	A. The Chairman of the Board made the most	22	to the HR Committee on September 25th at 4:59, I
23	sense to me.	23	received the attached anonymous letter last week
24	Q. Okay. Did you consider having a woman in	24	regarding the conduct of Kathy Jungclaus with
	Page 114		Page 116
1		1	respect to her personal Twitter account. The
1	the room? MS. DEON: Objection. Asked and	2	content of the letter is the subject of our upcoming
2	answered.	3	confidential conference call. And then, you know,
3	MR. SCHWARTZ: No. It isn't.	4	it then goes on to say that you've asked one of the
4	BY MR. SCHWARTZ:	5	labor attorneys to review the situation and that our
5 6	11 11 11 11 11 11 11 11 11 11 11 11 11	6	attorney is summarizing legal issues in the e-mail
7	Q. Did you consider did it ever cross your mind, maybe I should have a female in the room? Did	7	included below. Is the labor relations attorney Ms.
	it cross your mind or didn't it?	8	Deon?
8		9	A. Yes.
9	A. Gender wasn't was not a deciding factor on who was going to be in the room, I invited the	10	Q. Okay. So she is synonymous with the quote
11	Chairman of the Board.	11	our attorney; you didn't have other attorneys?
12	Q. Okay. Then we go to Waverly 0900. Who's	12	A. That's correct.
13	Eleanor Davis?	13	Q. Okay. Let's go to 0903, and then 0904 is
14	A. A Board member.	14	September 27th at 5:29 p.m., and you sent that to
15	Q. What committee is she on?	15	the Committee again and Ms. Summers, correct?
16	A. Well, definitely the Human Resources, I'm	16	A. Yes.
17	not sure what other ones she's one	17	Q. And you were basically saying giving
18	Q. Okay. And then you put out at 3:02 on the	18	them an update, and you said she was asked she
19	top, that I want to let you know that everybody on	19	was I met with her late this afternoon and
20	the Committee call was in agreement that Kathy	20	informed her that she was being asked to resign
1 2 U	Jungclaus should be terminated, correct?	21	effective immediately. It went about as well as you
1			could expect, but the end result is that she is no
21	A That's correct. That's what it save	1 26	could expect, but the end result is that she is no
21 22	A. That's correct. That's what it says.	22	
21	A. That's correct. That's what it says. Q. We will offer her the opportunity to resign with a severance agreement put in place. Did you do	23	longer an employee of Waverly Heights. I'll send notice to the full Board within the next 24 hours.

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	Page 117		Page 119
1	You wrote that, right?	1	no. Third sentence of the first paragraph; Kathy's
2	A. Yes.	2	comments were very telling. What's that mean?
3	Q. Okay. What did you mean by saying it went	3	 I think we produced notes about how that
4	about as well as you would expect?	4	meeting went and the things that Kathy said,
5	A. Well, whenever someone is terminated you	5	admitting that she did the Tweet and then
6	don't expect it to be an easy thing and it was not.	6	apologizing profusely for sending such a Tweet,
7	Q. Did you mean the it could have would	7	asking us to, you know, tell the Board how sorry she
8	it have been better if she had in terms of your	8	was I mean amongst a lot of other things but, you
9	view, would it have been better if she had signed	9	know, she knew she was she knew she was wrong and
10	the separation agreement and resigned?	10	then tried to say she didn't do it, and that's where
11		11	everything got a little
		12	Q Isn't it fair to say she was pretty
12	know, in play at this point.	13	emotional in that meeting?
13	(At this time, a short break was	14	A. She was emotional. You know, we did offer
14	taken.)	15	to have the nurse come and check on her because she
15	BY MR. SCHWARTZ:	1	was, you know, breathing real heavily, and then we
16	Q. Okay. 0905 is an e-mail from Eleanor	16	also offered to get her a ride home, send her in an
17	Davis, correct?	17	
18	A. Yes.	18	Uber, so You know, again, the notes speak for
19	Q. And who is she? What committee is she on?	19	themselves that I know you have,
20	A. She's a member of the Board of Trustees and	20	Q. All right. I just
21	is on the Human Resources Committee.	21	A. But that's where
22	Q. Okay. And then on page 0906 is an e-mail	22	Q was wondering what you thought his
23	from Ed Mahoney; who is he?	23	specific when he said Kathy's comments were very
24	A. A Board member and a member of the Human	24	telling and, you know, I'll be asking him about
	Page 118		Page 120
1	Resources Committee.	1	that, but my question is, what do you think he was
2	Q. Okay. 0907 is an e-mail from Dick Bauer to	2	talking about when he said her comments were
3	you, G. Bragg; who he? Who's he?	3	telling?
4	A. Gerry Bragg's a Board member and a member	4	A. I think I just answered that.
5	of the Human Resources Committee.	5	Q. Okay. Okay. That's fine.
6	Q. And who's E. Davis?	6	THE WITNESS: Can you read that
7	A. That's Eleanor Davis.	7	back for him
8	Q. The rest of these people are all Human	8	MR. SCHWARTZ: No. No, don't.
9	Resources Committee people?	9	THE WITNESS: or is that
10	A. That is correct.	10	necessary?
11		11	MR. SCHWARTZ: No. No, it's not
	Q. And Mr. Soltis, is he on the Human Resources Committee?	12	necessary.
12		13	BY MR. SCHWARTZ:
13	A. Yes.	14	Q. Then it says thank you all for your
14	Q. Are any of these people sort of like ex	15	thoughtful consideration and willingness to be
15	officio, like the Board Chair's on all the	16	generous under these unusual circumstances. Is that
16	committees? Do you have that? A. Yeah. The Board Chair is a member of all	17	what it says? Is that what that sentence says?
17		18	A. Yes. It is.
18	committees ex officio, and the Board Chair is		
19	automatically the Chair of the Human Resources	19	
20	Committee.	20	A. I really don't know, you'd have to ask Dick
21	Q. Okay. So that was Mr. Bauer acting in that	21	Bauer that.
	capacity?	22	Q. All right. We will.
22		0.0	Z A ± ±1. * + * = L = + 1 · · · = 1 · · · = a
	A. Correct. Q. It says Tom and I second sentence oh,	23	(At this time, a short break was taken.)

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THOMAS P. GARVIN

Page 123 Page 121 from Dick Bauer sent September 28th, 2016 at 1:23, 1 BY MR. SCHWARTZ: 1 and is that an e-mail to the entire Board? Let's skip to 0912, it's an e-mail from you 2 2 It appears that it is. 3 to All Waverly Care Associates Employees and All 3 And he says, in part, that you have -- Tom Waverly Heights Employees and it says Announcement, 4 O. 4 has been thoughtful and deliberate throughout the 5 5 correct? discovery and termination process, correct? Is that 6 6 Correct. Α. 7 what it says in part? And who did this go to? 7 Q. 8 In part, yes. People who are on e-mail at Waverly Heights 8 A. Did you ask him to write this e-mail? 9 Q. and Waverly Care Associates, 9 10 No. I did not. Α. Is that virtually everybody? 10 Last page, 0918 -- or next to the last 11 11 page, 0918, who's Susan Buehler? 12 So what kind of employees are not on the 12 Q. Susan Buehler is -- was at our public 13 13 e-mail? 14 relations firm. Most of the sort of line staff, you know, 14 Really? E-mailing employee announcement: housekeeping, maintenance, CNAs, I think some 15 O. 15 Hi, Susan. Attached is the memo that went to staff. 16 16 nurses, just people in I'll also send you the memo that went to our 17 non-management/non-supervisory type roles for the 17 residents. Correct? 18 18 That's -- yep. That's what it says. 19 So they don't get the e-mail? 19 Q. Why did you contact her if everything was 20 20 Α Correct. supposed to be confidential? 21 Okay. And it says what it says, right? I 21 Well, she's our public relations person, regretfully inform you Kathy isn't with the 22 22 and the notice was certainly not confidential; we 23 organization; that's the term you use, right? 23 sent it to all of our residents, all of our 24 That's what it says. Yes. 24 Page 124 Page 122 employees and so it made sense that we'd send it to Okay. Who are Jacquie, J-A-C-Q-U-I-E, 1 1 our PR staff just like we would anything else, so 2 Levin and Jennifer Davies? 2 that was not a confidential document by any means. 3 Jacquie Levin was the benefits specialist 3 Well, what did you expect her to do with 4 and the recruiter in Human Resources, and Jennifer 4 5 the announcement? Davies was the human resources assistant. 5 Just having her be aware of what was 6 A. Okay. So are you, basically, saying that 6 7 happening. they were the designated temporary replacements? 7 Did you expect her to put out an 8 Well, no, what I said here was that members 8 announcement to the media about this? of senior management and our current Human Resources 9 9 10 A. Department staff, which is Jacquie Levin and 10 Do you know if she did? Jennifer Davies, will fulfill the needs of our 11 Q. 11 12 employees during the recruitment and transition Α. 12 No, you don't know or she did not? 13 Q. period, that's what I said. 13 14 A. She did not. Okay. Were Ms. Levin and/or Ms. Davies 14 So whenever you fire somebody do you send a 15 sent home early the day that my client was fired? 15 copy, you know, memorializing that to Susan Buehler? I don't recall that. No. Not that I 16 1.6 Α. You know, we had just recently started with 17 17 recall. a PR firm; I'm not sure when exactly we started with 18 Would you have been the one to send them 18 Q. them but, yeah, anything that affects the 19 home early? 19 organization... I think, you know, in looking at 20 Probably, but I don't recall doing that. 20 this, November 23rd, I probably already received Looking at 0914, who's Annie Conroy? 21 21 Q. your very interesting letter at that point. What's 22 Well, Anne Conroy is a Board member and a 22 A. the date of that letter? 23 23 resident. This is November 23rd. And then on the bottom you see an e-mail 24 24 Q.

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1	A. And what's the date of your letter that you	1	Q. Don't recall.
2	sent to my Board?	2	What was the reason that you hired a PR
3	Q. Do you want to conduct the deposition?	3	firm a couple years before this?
4	You're doing great, but go ahead. November 8th.	4	 It was a suggestion of the Board that we
5	A. All right. Well, there you go. So I sent	5	should have someone do media training and also help
6	it to Susan Buehler after false accusations were	6	us with all of our marketing and advertising because
7	made against me and my entire organization in a	7	developing a stronger stronger public relations
8	nine-page, single-spaced, typewritten letter, so it	8	presence was one of the Vice President of
9	seemed appropriate to do that.	9	Marketing's goals, and so and we really didn't
10	Q. Well, that was, what, in excess of several	10	have anybody coordinating all of our
11	weeks of the date of that letter, right? Why did	11	coordinating, creating all of our marketing and
12	you do it on November why did you wait till	12	advertising, handling our social media, things of
13	November 23rd?	13	that nature, so they've been very helpful with all
14	A. I don't recall that.	14	of those things.
15	Q. Did you ever say to her I better notify you	15	Q. Well, how does that announcement that you
16	of this because did you ever talk to her about my	16	made, how does that e-mail that you made pertaining
17	letter?	17	to my client not being there any longer serve any of
18	A. I don't recall, but it wouldn't surprise me	18	the functions you just described?
19	if I did. I have nothing to hide, so I have no	19	A. Like I said, this is a long time ago, but
20	problem sharing that with the people who protect our	20	we received your nine-page letter and so, you know,
21	organization.	21	we needed to make sure that we were make sure
22	Q. What does she do to protect your	22	people knew within the organization about it, and
23	organization?	23	they're under contract with us, so
24	A. Handles our public relations.	24	Q. Are they paid hourly?
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1	Q. So was she going to be the spokesman if	1	A. No.
2	something came out about this?	2	Q. Okay. Do you know if she ever reviewed my
3	A. No.	3	letter?
4	Q. Why did you send it to her?	4	MS. DEON: Susan Buehler?
5	A. Because she's our public relations firm.	5	MR. SCHWARTZ: Yes.
6	Q. What's the name of her firm?	6	THE WITNESS: I don't think so,
7	A. Bellevue Communications.	7	but I can't really recall.
8	Q. Do you know who heads that firm?	8	BY MR. SCHWARTZ:
9	A, I don't.	9	Q. Don't you have a Vice President of
10	Q. Could it be Brian Tierney?	10	Marketing? A. We do.
11	A. [really don't know.	11	
12	Q. Would it refresh your memory if you sensed	13	Q. Wouldn't that be within her role? Was she so inadequate that you needed Bellevue
13	that I might have put that letter out in the public	14	Communications?
14	and you wanted somebody to respond to it?	15	MS. DEON: Objection. You can
15	A. No, just again, we engaged a public	16	answer.
16	relations firm a few years ago; I'm not sure of the	17	THE WITNESS: So Bellevue
17	exact date, and anything that we bring them in on	18	Communications helps us with all of our
18	things like this, so	19	public relations and our marketing, our
19	Q. Did you ever have a discussion with Ms.	20	development of advertisements and marketing
20	Buehler about the PR aspects of Mr. Soltis' hate	21	content, doing SEO, and they help us with
21	e-mail?	22	training on media relations, they help us
22	A. I don't recall. MS. DEON: Objection.	23	with website development, so Yeah. I
23 24	BY MR. SCHWARTZ:	24	mean the Vice President of Marketing
24	DI MIK. SCHWAKIZ.		

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1	doesn't have all of that, you go through a	1	A. This one does not have a date, but 2014 is
2	third-party, which is why we hired Bellevue	2	the most recent so this, perhaps, was the one before
3	Communications; they serve multiple roles	3	that, but I'm you know, I'm guessing. I don't
4	for us and have done a terrific job.	4	see a date on this.
5	BY MR. SCHWARTZ:	5	 Q. Yeah. There certainly wasn't one
6	Q. Have they ever done any investigation into	6	afterwards, right?
7	social media matters with respect to your employees	7	A. No. Correct.
8	or Board members?	8	Q. All right. Be that as it may.
9	A. Any investigations?	9	Why was Ms. Jungclaus fired?
10	Q. Right.	10	 A. For the Tweet that is whatever exhibit that
11	A. No.	11	it is where she singled out a protected class of
12	Q. Did they ever review the VP of Marketing's	12	people, addressed doing a poll of
13	Facebook account?	13	Q. Okay. RJ-1, correct?
14	A. I have no idea.	14	MS. DEON: Excuse me, let him
15	Q. Did you ever ask them?	15	finish his answer.
16	A. No.	16	MR. SCHWARTZ: Oh. Go ahead,
17	Q Did you ever say to them gee, you know,	17	keep going.
18	we're sort of concerned about social media practices	18	THE WITNESS: minorities in
19	of our employees, you know, can you check into this?	19	the workplace and expressing a political,
20	Did you ever do that?	20	you know, opinion on her personal Twitter
21	A. To Bellevue Communications, no.	21	which was easily linked to the Waverly
22	Q. Or to anybody else?	22	Heights' Twitter account, and we found that
23	A. Not that I can recall	23	to be conduct that was very unbecoming of
24	Q All right. Let's go to the full handbook.	24	the Vice President of Human Resources and,
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		1	quite frankly, compromised her ability to
1	MR. SCHWARTZ: This would be TG-4	1 2	do her job going forward.
2	(indicating).	3	BY MR. SCHWARTZ:
3	(At this time, a document was	4	Q. So what part of this handbook did that
4	marked for identification as TG-4.)	5	violate?
5	BY MR. SCHWARTZ:	6	A. I'm going to need a little bit of time to
6	Q. Do you know what this is?	7	review this document.
7	A. It would appear to be the employee	8	Q. Well, without referring specifically to the
8	handbook.	9	document, is there a category or a heading that
9	Q. Turn to this is something you produced,	10	might help?
10	and turn to page 23 or Bates stamp Waverly-0833.	11	A. I just need some time to review the
11	A. (At this time, the witness complies with	12	document.
12	request.)	13	Q. All right. Take your time.
13	Q. Do you see that page?	14	A. It's going to be between I mean there
14	A. I do.	15	are multiple policies that are addressed that are
15	Q. Can you compare that to page 23 of Exhibit	16	this is the handbook, but then they're also backed
16	KJ-4?	17	up by policies, so Corporate Compliance, Business
17	A. Okay. I see that.	18	Ethics, but then specifically I'm looking for the
18	Q. They're totally different, aren't they?	19	okay. So page 78.
19	A. It appears that they are.	20	Q. Okay.
20	Q. Okay. So could KJ-4, page 23, be from some	21	A. And these are just examples that are
21	other older or newer handbook, if you know?	22	included in the handbook. It says examples of more
22	A. This one's dated Employee Handbook 2014.	23	serious offenses which may result in immediate
	May I see the one that you're	1	
23 24	Q. (Indicating).	24	dismissal include, but are not limited to, and if

Page 135 Page 133 networking sites and does not want to discourage you go down, halfway through, you start with 1 1 employees from self-publishing and self-expression; 2 immoral, indecent or improper conduct; willful 2 hampering of production or gross carelessness, then 3 is that correct? 3 That's what it says. Yeah. 4 A. conduct which is detrimental to resident care or 4 And is that the statement of policy with 5 Q. 5 organizational operations. 6 respect to that? Did you bring this up to the Board's 6 MS. DEON: Objection. You can 7 attention, these specific ones? 7 8 I think it was fairly obvious that we answer. 8 9 BY MR. SCHWARTZ: had -- that this was at the critical level of 9 Is that a statement of policy? 10 O. conduct detrimental to the operations and public 10 You know, it's a statement in the handbook, 11 relations of Waverly Heights. 11 I don't know that it's necessarily a statement of 12 But did you bring up these specific 12 13 policy. sections with any trustees? 13 And then it goes further, it says Waverly 14 Q. 14 A. Heights respects the right of employees to use blogs 15 Anything else? And you're sure this is the 15 and social networking sites as a medium of 16 16 latest version? self-expression and public conversation and does not 17 It's the one that was created in 2014, so I 17 discriminate against employees who use their media 18 believe that's the last one that was done; certainly 18 for personal expressions and affiliations or other the one that was in effect at the time of Kathy's 19 19 lawful purposes. Is that what it says? 20 20 termination. 21 That's what it says. Okay. Anything else? 21 MS. DEON: These media. 22 Well, you know, there's a lot here; 22 MR. SCHWARTZ: Yes, I'm sorry, 23 Corporate Compliance, Ethical Standards and, again, 23 24 I haven't read this word-for-word right here, but these media. 24 Page 136 Page 134 BY MR. SCHWARTZ: 1 those were the things that we were, you know, 1 So did my client violate those two concerned about; Social Media Policy, et cetera, 2 2 3 sentences? 3 Code of Conduct. Well, what your client violated, in her 4 And, again, did you raise any of those buzz 4 role as the Vice President of Human Resources, she 5 words with the Board? 5 connected herself very clearly to Waverly Heights in I don't recall. We dealt with the issue 6 6 a, you know, public domain, where she singled out a 7 that we were -- that we were handed. 7 class of employees based on their race, in that 8 Did the Board ever reflect on the handbook 8 case, conducted a poll, and then kind of bragged 9 and say well, these are the ones that we think 9 about it and said 100 percent of those that she 10 10 apply? 11 polled were voting for Trump, so... We -- yeah. We reviewed our policies, 11 But -- okay. Go ahead. Do you find that which are really the meat; the handbook is not the 12 12 the -- do you feel that the Commonwealth Court ruled meat, the policies are the crux of what we reviewed, 13 13 differently than what you just expressed? 14 and we absolutely did review those, so... 14 MS. DEON: Objection. You can 15 Well, let me direct your attention to 15 16 answer. something that came up in the Commonwealth Court 16 THE WITNESS: Yeah. I mean, in 17 matters; Personal Blogs, page Waverly-0854 or page 17 my opinion, the Commonwealth Court doesn't 18 18 44. Please turn to that. rule on -- they just ruled on is she 19 (At this time, the witness complies with 19 eligible for unemployment compensation; 20 20 request.) they're not making any ruling on -- you 21 21 All right. know, on the issue itself. The heading Personal Blogs, under it the 22 22 23 BY MR. SCHWARTZ: first sentence says Waverly Heights respects the 23 Wasn't the argument -- wasn't all the 24 right of employees to write blogs and use social 24

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1	argument over that Section 402 which dealt with	1	A. She identified herself as the VP of Human
2	willfulness?	2	Resources at a company outside of Philadelphia under
3	MS. DEON: Objection.	3	her real name, K. Jungclaus or however it's written
4	BY MR. SCHWARTZ:	4	there, and a Google search would have turned that
5	Q. Do you remember that being an issue?	5	up. And I see, also, the sentence that you skipped:
6	MS. DEON: Objection, You can	6	Employees are not permitted to use blogs or social
7	answer.	- 7	networking sites to harass, threaten, discriminate,
8	THE WITNESS: Repeat that. Which	8	defame or disparage other employees, residents or
9	argument?	9	anyone associated with or doing business with
10	BY MR. SCHWARTZ:	10	Waverly Heights.
11	Q. Do you remember this question about whether	11	Q. And you felt that she did that?
12	she was in willful noncompliance with any rules? Do	12	A. I felt that she singled out a class of
13	you remember that issue coming up?	13	employees, you know, within her within her Tweet
14	A. Well, willful misconduct is usually what	14	and then spoke on their behalf as though it was
15	the unemployment uses to consider whether or not	15	Q. So isn't your testimony consistent with
16	unemployment rights are granted, so	16	THE COURT REPORTER: I didn't
17	Q. Wasn't the language of the Social Media	17	hear the end of his answer.
18	Policy brought into focus in those proceedings?	18	BY MR. SCHWARTZ:
19	A. I believe that it was. It's been a while	19	Q. Are you finished?
20	since I've looked at that.	20	(At this time, the court reporter
21	Q. All right. What about this next paragraph:	21	read back from the record as was
22	Employees are not permitted to use employer owned	22	requested.)
23	equipment including computers, company licensed	23	THE WITNESS: representing
24	software or other electronic equipment nor	24	100 percent of that protected class.
		-	Page 140
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1	facilities or company time to conduct personal	1	BY MR. SCHWARTZ:
2	blogging or social networking activities.	2	Q. And what's the protected class?
3	Did you find that she did anything there	3	A. African Americans as evidenced in the Tweet
4	that involved employer owned equipment, et cetera?	4	with the capital A, capital A.
		100	
5	A. I really don't know when she did her	5	Q. So you would agree with the anonymous
5 6	A. I really don't know when she did her Tweeting.	6	Q. So you would agree with the anonymous letter that, basically, accused her of being a
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6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Tweeting. Q. You don't? A. Well, I could probably look at it on the whatever exhibit that was, but Q. Well, do you know whenever she do you know if she used any employer owned equipment? A. No. I'm not sure if she did. Q. You're sure she did? A. I said I'm not sure if she did. Q. Oh, you're not sure if she did. Q. Oh, you're not sure if she did. Okay. Then it says in the last sentence of that paragraph: Employees are not permitted to post on personal blogs or other sites the trademark or logo of Waverly Heights Did my client post on a personal	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Q. So you would agree with the anonymous letter that, basically, accused her of being a racist, right? MS. DEON: Objection. THE WITNESS: No one ever called her a racist. BY MR. SCHWARTZ: Q. Never? A. Never. Not from my lips or anybody on the Board's. Q. What about the anonymous letter; isn't that calling her a racist? A. It I don't believe it calls her a racist. Q. All right. A. She what actually happened was when and it's in the notes when she was terminated

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	Page 141		Page 143
1	Q. Are you sure that wasn't a gratuitous	1	are there in companies outside of Philly?
2	comment on your part; I don't want you to think	2	 Yeah, I'm sure there are plenty but, again,
3	you're a racist?	3	by the name of K
	MS. DEON: Objection. You can	4	O. I understand.
4	-	5	MS. DEON: Excuse me. Don't cut
5	answer.	6	him off.
6	BY MR. SCHWARTZ:	7	THE WITNESS: by the name of
7	Q. I'm a racist?	8	Kathy Jungclaus with a Twitter handle
8	A. No. I don't make gratuitous comments, I	9	@KMJungclaus, I think there's one.
9	Q. Oh, you don't?	10	BY MR. SCHWARTZ:
10	A just speak facts. No.	11	- 11 dt DI t being linked
11	Q. Oh, you just speak facts, correct?		Q. Do you consider this KJ-1 as being linked to Waverly Heights' internal or external website?
12	MS. DEON: Objection. You can	12	m 10 m 10 m 10 m
13	answer.	13	
14	MR. SCHWARTZ: No. He just said	14	follower.
15	he just spoke fact, but you also don't	15	Q. No. Is it linked to your internal or
16	remember a lot, right?	16	external website?
17	MS. DEON: Objection. Objection.	17	A. There on our main website is our Twitter
18	MR. SCHWARTZ: All right. The	18	connection.
19	testimony speaks for itself.	19	Q. Is it linked? I'm reading page 0855,
20	BY MR. SCHWARTZ:	20	Waverly-0855: Employees are not permitted to link
21	O. All right. Where on RJ-1 is there a logo	-21	from a personal blog or social networking site to
22	of Waverly Heights?	22	Waverly Heights' internal or external website.
23	A. There is not a logo of Waverly Heights on	23	A. So
24	RJ-1.	24	Q. Did she do that? Did she link to their
	Page 142		Page 144
1	Q. Okay. Where is there a trademark of	1	internal or
2	Waverly Heights?	2	A. Indirectly, yes.
3	A. There is not a trademark on that.	3	MS. DEON: Let him finish.
4	Q. Where does it make any reference to Waverly	4	THE WITNESS: I'm sorry.
5	Heights that is detectable from just reading this	5	MS. DEON: He asked a question
6	Tweet?	6	and then he didn't let you answer and then
7	A. So where it came from is exactly where	7	he asked another question.
8	how whoever the anonymous letter writer, whoever	8	THE WITNESS: Okay.
	that is, they found it the same way, because the VP	9	MS. DEON: So let him ask the
9	of Human Resources in a comp outside of Philly was	10	question.
10	on her Twitter, which was linked or followed by	11	BY MR. SCHWARTZ:
11	she followed Waverly Heights and so that's where the	12	Q. Did she link to Waverly Heights' internal
12	connection was made. It's in her name, and a quick	13	or external website, to either one?
13		14	A. First can I ask you what page you're on?
14	Google search, like I said before, of her name and	15	Q. Yes. Waverly-0855, second full paragraph.
15	VP of HR in Philadelphia, you know, would easily	16	A. And then the answer to that is yes, when
16	turn up the position at Waverly Heights.	17	you if you went to our website, clicked on our
17	Q How many VPs of HR can be found in	18	Twitter feed or whatever, the icon, you get to our
18	companies outside of Philly? Do you know how many		Twitter account and then you click on our follower
19	people would fit that description?	19	and so, yes, it is it is linked from that
	A. Well, I would add in a company outside of	20	
20	- CV-th- funcalous	21	perspective.
	Philly by the name of Kathy Jungclaus	0.0	O IF Chief on an India Manager Figure
20	Q. That's not my question.	22	Q. If I click on, as I have, Waverly Heights'
20 21		22 23 24	Q. If I click on, as I have, waverry rieights external website, does Kathy Jungclaus come up? A. No.

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	Page 145		Page 147
1	Q If I clicked Waverly Heights' internal	1	kindly admit that e-mail authored by former Board
2	website, does Kathy Jungclaus' name come up?	2	Chairman, Charles Soltis, e-mail that was critical
3	A. You said if you click on our internal	3	of Barack Obama was at one time on Waverly's e-mail
4	website?	4	system, and it's checked denied; is that true?
5	Q. That's your language. Do you have an	5	A. Well, you can read the response below.
6	internal website?	6	Q. Yeah. Well, is it true that Mr. Soltis'
7	A. Well, we did not at that time; we have	7	e-mails that were critical of Barack Obama were on
8	something that you could construe as an internal	8	the Waverly e-mail system; yes or no?
9	website now, but not back then.	9	A. Well, I didn't read all the content of
10	O. Then the next paragraph: In a blog or any	10	Chuck Soltis' e-mails, but he copied some employees
11	other communication you identify yourself as an	11	from time to time on his e-mails who, I think I'm
12	employee of Waverly Heights, please understand that	12	not sure how he decided, but who I believe he felt
13	you may be viewed by some as a spokesman for Waverly	13	were politically like-minded.
14	Heights.	14	Q. And it showed up on the Waverly e-mail
15	Where does it indicate on RJ-1 that Kathy	15	system, right?
	Jungclaus is a spokesman for Waverly Heights? Is	16	A. Well, it came through the you know, it
16	there any language there? Is there any language on	17	said Waverly Heights e-mail addresses for a couple
17	that form?	18	of people.
18	0 117 1	19	Q. And you say or someone said you say it's
19		20	denied that the e-mails were racist, correct?
20	Heights?	21	A I don't believe that he would send
21	Q. Yes.	22	something that was racist but, again, I didn't
22	No. MR_SCHWARTZ: Let's mark this as	23	review every e-mail that he sent because I don't
23	the next exhibit (indicating).	24	have I don't take the time to review e-mails that
24	the next exhibit (indicating).	2 1	have I don't take the time to teves a similar
	Page 146		Page 148
1	(At this time, a document was	1	I consider non-business
2	marked for identification as TG-5.)	2	Q. And your mother never
3	BY MR. SCHWARTZ:	3	A related
4	Q. Can you tell me what this is?	4	Q discussed them with you?
5	A. This is the Defendant Waverly Heights,	5	A. No.
6	Ltd.'s Response to Plaintiff's Request for	6	MS, DEON: Excuse me, you gotta
7	Admissions.	7	stop cutting him off she's going to like
8	Q. Okay. Did you have any role in formulating	8	inflame
9	the responses to this?	9	THE COURT REPORTER: Restate your
10	A. Yes.	10	question.
11	Q. Anyone else have a role in formulating the	11	BY MR. SCHWARTZ:
12	response other than your lawyer?	12	Q. Did you discuss Mr. Soltis' e-mails with
13	A. No. I don't believe so.	13	your mother?
14	Q. There's no verification on this, is there,	14	A. No.
15	by you? Do you know what a verification is?	15	 Q. 3, kindly admit that prior to her dismissal
16	A. I do.	16	no meeting was had of the full Human Resource
1 70	Q. Is there one on this?	17	Committee of the Board of Trustees to discuss and/or
17		18	vote on the termination of the Plaintiff for
	 A. Not in what you handed out. No. 		the state of the Control of the state of the
17	A. Not in what you handed out. No.Q. Okay. It's just signed on page 4, is it	19	violating the Waverly's Social Media Policy, and you
17 18		19 20	have admitted and denied, correct?
17 18 19	Q. Okay. It's just signed on page 4, is it		have admitted and denied, correct? A. That is correct.
17 18 19 20	Q. Okay. It's just signed on page 4, is it not, by Eastburn & Gray, correct?	20	have admitted and denied, correct?
17 18 19 20 21	Q. Okay. It's just signed on page 4, is it not, by Eastburn & Gray, correct?A. Correct.	20 21	have admitted and denied, correct? A. That is correct.

	Page 149		Page 151
1	writing. What do you mean what is the	1	MR. SCHWARTZ: All right.
2	answer? It's right there.	2	Let me show you the next exhibit
3	MR. SCHWARTZ: I've never had one	3	(indicating)
4	that was admitted and denied.	4	(At this time, a document was
5	MS. DEON: Well, portions of it	5	marked for identification as TG-6.)
6	are admitted and portions are denied, so I	6	MR, SCHWARTZ: And let me show
	can't fully admit or fully deny it.	7	you Exhibit-7 (indicating).
7	MR. SCHWARTZ: Okay. Thanks.	8	(At this time, a document was
8	Oh, so you admitted or denied it, correct?	9	marked for identification as TG-7.)
9	That's your testimony? Okay. Fine.	10	BY MR. SCHWARTZ:
10	MS. DEON: I'm not under oath,	11	Q. I want to focus on your Answer, which I
11	I'm not testifying, Mr. Schwartz; you're	12	believe is Exhibit-7, but I want to give you the
12		13	benefit of having Exhibit-6, which is the Amended
13	fully aware of that. MR. SCHWARTZ: You volunteered	14	Complaint so you can match them up, okay? Have you
14		15	seen these two documents?
15	it.	16	A. Yes,
16	BY MR. SCHWARTZ: Q. And then the same with 4 you have checked	17	Q. And you'll note at the top do you know
17		18	what that blue lettering is?
18	there admitted and denied, correct?	19	A. It appears to be a case number, a document
19	A. Yes. Q. Same with 5, correct; you have admitted and	20	number, date of filing, and page numbers.
20		21	Q. Let's look at page 3 of the Answer.
21	denied?	22	A. Is that TG-7?
22	A. Yes. Q. 7, kindly admit that Kathleen Jungclaus was	23	Q. Yes, sir. On page 3, if you look at the
23 24	Q. 7, kindly admit that Kathleen Jungclaus was sexually harassed in the workplace in the presence	24	second full sentence it says: It is admitted that
24	Sexually hardseed in the worldparts of		
	Page 150		Page 152
1	of Defendant Garvin and Robert Supper and no action	1	Plaintiff was responsible for employee training, but
2	was taken, and you marked denied, correct?	2	it is denied that there was any quantifiable
3	A. That is correct.	3	correlation between that aspect of her job and
4	Q. So is it your testimony that at no time	4	saving Waverly money. Is that correct? Is that
5	this Plaintiff ever contended that she was sexually	5	what it says?
6		3	
	harassed?	6	A. That's what it says.
7	harassed? A. That's correct. She never made a complaint		
7 8		6 7 8	A. That's what it says.Q. Did you have input into thisA. Yes.
	A. That's correct. She never made a complaint	6 7 8 9	 A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a
8	A. That's correct. She never made a complaint of sexual harassment.	6 7 8 9	 A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that
8	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that	6 7 8 9 10	 A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you
8 9 10	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think	6 7 8 9 10 11 12	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute?
8 9 10 11	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on	6 7 8 9 10 11 12	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with
8 9 10 11 12	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything	6 7 8 9 10 11 12 13	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.)
8 9 10 11 12 13	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she	6 7 8 9 10 11 12 13 14	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay.
8 9 10 11 12 13	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything	6 7 8 9 10 11 12 13 14 15	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that
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8 9 10 11 12 13 14 15	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment.	6 7 8 9 10 11 12 13 14 15 16 17	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable
8 9 10 11 12 13 14 15 16	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment. Q. So would it be your testimony that she comes on to people physically? A. Definitely not.	6 7 8 9 10 11 12 13 14 15 16 17 18	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable correlation between that aspect of her job and
8 9 10 11 12 13 14 15 16 17	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment. Q. So would it be your testimony that she comes on to people physically? A. Definitely not. MR. SCHWARTZ: I think it's clear	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable correlation between that aspect of her job and saving Waverly money?
8 9 10 11 12 13 14 15 16 17 18	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment. Q. So would it be your testimony that she comes on to people physically? A. Definitely not.	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable correlation between that aspect of her job and saving Waverly money? A. Yeah. Well, Waverly Heights takes really
8 9 10 11 12 13 14 15 16 17 18 19 20	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment. Q. So would it be your testimony that she comes on to people physically? A. Definitely not. MR. SCHWARTZ: I think it's clear	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable correlation between that aspect of her job and saving Waverly money? A. Yeah. Well, Waverly Heights takes really good care of their employees, so our employees
8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. That's correct. She never made a complaint of sexual harassment. Q. So was she making up the testimony that you sat through yesterday and today? A. I think she has manipulated the facts that she's someone that hugs a lot of people and I think she's turning it into sexual harassment based on hugs or whatever, because I can't think of anything that was said or done to her, certainly nothing she ever complained about that was sexual harassment. Q. So would it be your testimony that she comes on to people physically? A. Definitely not. MR. SCHWARTZ: I think it's clear that we're not going to finish today; do	6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. That's what it says. Q. Did you have input into this A. Yes. Q response? And if you want to take a look at paragraph 13 of the Amended Complaint that would have the assertion that we made, okay? Do you want to take a look at that for a minute? A. (At this time, the witness complies with request.) Okay. Q. How can you substantiate the statement that you admit that she was responsible for employee training, but deny that there was any quantifiable correlation between that aspect of her job and saving Waverly money? A. Yeah. Well, Waverly Heights takes really

Page 155 Page 153 1 just say that? 1 turnover and engaged employees I think is as much a 2 A. What's it say in 14 that you're asking me 2 product of the way that they're treated there by 3 3 everyone; the residents, you know, their co-workers, about? All right. Then if you go down to where it 4 Q. 4 everybody in supervision and management, so ... says further; it's 1, 2, 3, 4 -- 5th line down at 5 5 But doesn't proper employee training save the end. Further, if Plaintiff is referencing the 6 6 money as far as Waverly's concerned? time she advised Mr. Garvin that the female CFO was 7 7 Well, you hope that with proper training 8 allegedly harassing her, Mr. Garvin promptly 8 that's a component -- you know, one small component commenced an investigation of the matter. Plaintiff 9 9 of the bigger picture of reducing -- of keeping made clear that although she consulted an attorney, 10 10 turnover low. 11 she requested that Mr. Garvin take no action. 11 How many employees would be trained by Plaintiff also stated that she would never sue 12 12 Plaintiff or her department? Yeah. I think her department did a lot of 13 Waverly. Is that language your language? 13 Part of it is, and you have my notes on the 14 14 the training along with her on the phish training, 15 outcome of that meeting. 15 so all the employees would go through it over the Okay. So my client did complain to you 16 16 course of the year. 17 about being harassed; did she not? 17 But you couldn't -- you don't think that 18 Your client complained about being 18 there is intended savings, correct? harassed, but not sexually. She complained about 19 19 It's just part of the job. 20 her being mistreated by the female CFO, Ann Rodgers, 20 Then you say by way of further answer, who, apparently, the two of them had a long, long Waverly would hope that its Vice President of Human 21 21 history of, you know, mistrust and dislike for one 22 22 Resources would treat people fairly. 23 another. 23 Other than the -- what transpired as a Do you remember anything specific about her 24 Q. 24 result of RJ-1, when was my client treating people Page 156 Page 154 complaints about Ms. Rodgers that caused you to 1 1 unfairly? 2 promptly commence an investigation? MS. DEON: Well, the text of it 2 3 Yeah. I'm trying to -- my notes would be 3 says justified concerns about continued 4 the best frame of reference on that, but she had 4 ability. made comments -- Kathy had made comments that she 5 5 THE WITNESS: Going forward. couldn't work with her anymore, the way she was 6 6 BY MR. SCHWARTZ: 7 treating -- mistreating her and what have you, and 7 Okay. But there's the statement: Waverly that she had consulted an attorney, and so just like 8 8 would hope that its Vice President of Human 9 anything else when I -- you know, when I heard that 9 Resources would treat people fairly. I guess my 10 [felt [need to take this seriously. I really question is, other than what you've testified about 10 wanted the three of us to sit down and go through it 11 11 the blog and your allegations in conjunction with so that, you know, there could be follow-up, and 12 12 that, when did she ever not treat people fairly? multiple times Kathy asked me not to because, again, 13 13 I believe that's just a statement. her concern was that it had been going on for years. 14 14 Oh, okay. You don't think it has a Q. 15 Apparently, I don't know if the previous CEO ever negative connotation? 15 16 addressed it, but I was certainly -- did and was 16 I believe it has a statement that we would 17 ready, willing, and able to. hope that the Vice President of Human Resources 17 18 Could she have -- could the attorney she 18 would treat people fairly. 19 have consulted been Waverly's labor attorney at the Did you put that language in the Answer? 19 Q. 20 It's a combination of the -- my attorney 20 time? A. 21 A. She didn't tell me who it was, but she 21 and me. knows that was the -- you know, when she said that, 22 Okay. And then in 14, didn't you just 22 I took that very seriously; I wanted to make sure 23 23 testify that my client is a huggy sort of person and that there was no sexual harassment? Didn't you 24 that we were handling this correctly, like I do with 24

Page 159 Page 157 are trying to get to you and -- you know. 1 everything else. 1 So if someone says that they have consulted 2 You're kidding? 2 Yeah. Trying to get our business is a, you 3 A. an attorney that -- that puts off signals that you 3 know, pretty normal thing. 4 4 relate to, right? Any comments made to you by my client about No. More the words harassment are the --5 5 overt sexual moves or physical moves that he made on you know, the trigger points for a higher level of 6 6 7 concern. Anybody that says anything about her? 7 8 A. harassment or discrimination to me is going to get 8 And you never observed anything? a -- you know, a thorough professional response. 9 Q. 9 No. Like I said, just the normal, you Okay. What did you take her saying that 10 10 know, greeting; they clearly new each other-11 she had consulted an attorney to mean? 11 Let's go to paragraph 18 on page 4. 12 12 How to deal with what she felt was Ann (At this time, the witness complies with 13 A. Rodgers' treatment of her. 13 Did she indicate to you that she was going 14 request.) 14 And you might want to look at paragraph 18 15 Q. 15 to sue Waverly over this? on page 6 and 7 of the Amended Complaint. No. In fact, she made the comment that she 16 16 (At this time, the witness complies with 17 would never sue Waverly. 17 18 request.) Okay. What about Mr. Hendrickson, who's 18 Q. 19 Are you ready? Q. 19 he? 20 A. Sure. He was someone that they had been working 20 Okay. In terms of the Answer, third with for years. I'm not sure exactly how he even 21 21 sentence down, middle of line three: It is denied 22 came to be at Waverly, but he was trying to sell us 22 that during their meeting that Plaintiff was 23 on like additional disability insurance or 23 dumbfounded. It is admitted that she appeared something; I'm not -- apparently, he worked with 24 24 Page 160 Page 158 distraught. So would it be your testimony that she them prior to my coming there, so he was constantly 1 1 2 wasn't surprised about what was happening? trying to sell us something; that's who he was. 2 I think she was surprised that it had come 3 Was he an outside consultant to Waverly? 3 to light, for sure, because she asked the question You know, in retrospect I wouldn't call him 4 am I going to lose my job; that was -- I mean that a consultant, I'd call him a salesperson. I just --5 whole meeting was probably two minutes in total I don't even -- the name of the company was like 6 duration 7 Hendrickson-something. 8 Did she say to you oh, my -- or words to Fair enough. 8 the effect oh, my, it came to light; you discovered 9 Was he pitching the company or was he 9 10 it? Did she say that? pitching you or both? 10 Not that I recall, I just remember that So it started him pitching the company; he 11 11 quote that we put in the Answer, which is am I going would have loved to have gotten something broader 12 12 13 to lose my job. for the company as a whole, and then he tried to 13 Yeah, well -- but I'm focussing on the 14 sell me on more -- I think -- it was either -- I 14 words it's denied that during the 16 Plaintiff was dumbfounded. What's think it was disability, so that's what he tried to 15 15 16 understanding of what that term means? Did he pitch you first, personally, and 17 I'd have to look at a Webster definition of then Waverly? 18 18 dumbfounded but, you know, surprised. 19 19 Not that I recall. A .. 20 Ο. Shocked maybe? 20 Q. No? No. It was someone that they had been Surprised is my word, 21 21 So she didn't seem to be surprised? engaged with at Waverly, it's just I come in and he 22 Q. 22 wants to continue whatever their relationship was She seemed to be surprised that it had come 23 23 and, you know, when you're a new CEO lots of people to light, sure. I mean I handed her an envelope 24 24

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	Page 161	,	-
1	with a three-page anonymous letter about well,	1	A. I do.
2	you've read it.	2	Q. All right. You admit that she immediately
3	Q. Okay. And then she claims, does she not,	3	deleted the Tweet, correct?
4	in the Complaint that you, quote, characterized the	4	A. That is correct.
5	situation as a mere nuisance. Did you ever say	5	Q. Did you notice, from your investigation,
6	that?	6	whether the Tweet had any comments on it or comments
7	A. No.	7	to it; responses to it?
8	Q. Are you sure?	8	A. I don't recall seeing any.
9	A. Positive.	9	Q. Okay. And you say Waverly is without
10	Q. Did you say in fact that, quote, you could	10	knowledge or information sufficient to form a belief
11	not give her any promise as to whether she would be	11	as to whether there were any comments, sharing or
12	fired? Did you say that to her?	12	responses and such allegations are denied. Is that
13	A. It would be language like that. Again, it	13	correct? Is that what the Answer says?
14	was a two-minute conversation; the issue had just	14	A. That is correct.
15	come to light maybe ten minutes before, we had a	15	Q. However, from your own investigation you
16	very quick meeting and she went up and took the	16	couldn't find any comments, sharing or responses,
17	took the Tweet down.	17	right?
18	Q. Okay. So is it possible that you said	18	MS. DEON: Objection.
19	don't worry about it; you won't be fired?	19	Foundation.
20	MS. DEON: Objection. You	20	BY MR. SCHWARTZ:
21	THE WITNESS: No.	21	Q. At the time that you did your investigation
22	MS. DEON: can answer.	22	you just testified that you didn't see any comments,
23	THE WITNESS: No.	23	sharing or responses, so that's all I'm asking?
24	BY MR. SCHWARTZ:	24	A. What I received was the three-page
	Page 162		Page 164
1	Q. And is it possible that you told her not to	1	anonymous letter.
2	be worried?	2	Q. Right. But from your examination of the
3	MS. DEON: Objection. You can	3	Tweet, did you observe any comments, sharing or
4	answer.	4	responses?
5	THE WITNESS: No. It's not.	5	A. On the Twitter feed itself?
6	BY MR. SCHWARTZ:	6	Q Yes
7	Q. And you would deny that you ever	7	A. I don't recall that
8	characterized the situation as a mere nuisance?	8	Q. 21, Defendant let me read from the
l .	A. I would deny that wholeheartedly because in	9	Complaint. Defendant Garvin told her that this
9 10	my role, again, as the CEO, when you receive	10	meeting was about the anonymous letter and the
11	something like this, me burying it and not doing any	11	Twitter posting. He stated he was very upset by it.
12	type of follow-up on it would be extremely	12	Okay. You say that you didn't state that
13	irresponsible of me. So I think that makes it clear	13	you were upset; is that correct?
1	that the common sense would prevail that I	14	A. That is correct.
14 15	couldn't just ignore the anonymous letter and its	15	Q. Okay. And further you said that in your
16	contents.	16	Answer at no time did Mr. Garvin state that the
17	Q. Okay. Let's go to 19. The Amended	17	Human Resources Committee and the full Board of
18	Complaint says directly after that initial meeting	18	Trustees had voted unanimously to terminate her
19	Plaintiff deleted the posting which had attracted	19	employment based upon a violation of the Defendant's
20	neither comment, sharing or responses. Is that what	20	Social Media Policy. So you didn't tell her that?
21	it says?	21	A. No.
	ii suys.		
	A Show me where you are again	22	Q. Okay. Did Ms. Jungclaus ever complain to
22	A. Show me where you are again. O Paragraph 19 on page 7 and paragraph 19 on	23	you about Mr. Soltis' e-mail?
	A. Show me where you are again.Q. Paragraph 19 on page 7 and paragraph 19 on the Answers, page 4. Do you see those?	100	-

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1	Q. Do you ever remember making the comment	1	THE WITNESS: Yeah.
2	he's on the Board?	2	BY MR. SCHWARTZ:
3	A. No. The any discussion about the Soltis	3	Q. What's the answer?
4	e-mails were just saying I got the you know, an	4	A. That, no, I have never said that. Where
5	e-mail from you know, from Soltis; it was never a	5	that came up was she, in the termination meeting,
6	complaint and never a concern, it was more they	6	said so you think I'm a racist, and the answer by
7	would she would tend to joke about a lot of	7	Dick Bauer and I was that no, absolutely not.
8	things, and so that's a lot of what's been	8	Q. But doesn't the
9	manipulated here.	9	 Nobody ever said that.
10	Q. What did she manipulate?	10	Q but doesn't the anonymous letter
11	A. The facts.	11	indicate that she was a racist?
12	O. The whole facts of the whole Amended	12	A. I don't believe it does.
13	Complaint is manipulated; is that your testimony?	13	Q. And Dick Bauer was with you throughout this
14	A. A very large portion of it.	14	entire meeting, correct, with her?
15	Q. All right. What portion? I've heard that	15	A. Which meeting?
16	before with respect to my letter, so what portion?	16	MS. DEON: The termination
17	A. Well, do you have a specific question?	17	meeting?
18	Q. You said that she manipulated the facts in	18	MR. SCHWARTZ: The termination
19	the Complaint, what was manipulated?	19	meeting.
20	MS. DEON: Well, I guess he can	20	THE WITNESS: Yes.
21	go through the Answer.	21	BY MR. SCHWARTZ:
22	THE WITNESS: Yes. Let's just go	22	Q. Did my client tell you that she was
23	through it one-by-one; I'm happy to do	23	concerned about the affect this would have on her
24	that.	24	in-laws who were Waverly residents; did she tell you
	Page 166		Page 168
1	MS. DEON: I mean he can go	1	that?
2	through each of the spots where we deny it	2	A. She did.
3	and say that we're not in agreement with	3	Q. Do you remember what it is she do you
4	the factual assertions; if you want him to	4	remember her words?
5	do that, we'll do that.	5	A. I don't remember it exactly, but we gave
6	MR. SCHWARTZ: All right.	6	her full access and authorization to, you know,
7	THE WITNESS: I'd love to do	7	visit them whenever she wanted
8	that.	8	Q. All right, I do remember one letter from
9	MR. SCHWARTZ: Your Answer speaks	9	Ms. Deon complaining about her visitation. Did you
10	for itself. That's fine.	10	talk to Ms. Deon and is that what resulted in a
11	BY MR. SCHWARTZ:	11	letter being issued?
12	Q. And is it your testimony that you never	12	A. Yeah, because she went into a restricted
13	told Plaintiff that you didn't want her to think	13	area. Specifically she was there for dinner one
14	that you thought she was a racist; did you ever say	14	night and Kathy went into the kitchen again, as seen on video hugging our staff in there and
15	that?	15	you know, in a restricted area where she could have
16	A. Where is that?	16	gotten hurt, been injured was, again, interacting
17	Q. Anywhere.	17	with our staff in that way, and it was just very
18	A. So	18	inappropriate. She could be we told her she
19	Q. Did you ever say to her or anybody else I	19	could be there in public areas and that was never
20	don't want you to think that I think you're a	20 21	restricted at all, but she went beyond that with
21	racist?	22	what I just said, and she also was pulling staff
22	MS. DEON: Objection.	23	members aside and taking them away from doing their
23	THE WITNESS: No. I	1	duties and which was interrupting our normal
24	MS. DEON: Asked and answered.	24	duties and Which was interrubting our normal

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ı	Page 169		Page 171
1	business operations, so	1	Q. Did you do that?
2	Q. How do you know that?	2	A. Let me finish reading. I'm on 26. Sorry,
3	A. Because we have it on video camera.	3	I was reading the first line.
4	Q. Will you provide the tape, please? We'd	4	MS. DEON: So just if you read
5	like to see it.	5	26, but Mr. Schwartz was asking you about
6	A. (Witness nods head.)	6	the fourth line up, there's a sentence
7	Q. Thank you. Is that a yes?	7	THE WITNESS: That he reassured
8	A. Yes. Sure.	8	her that he would
9	Q. Did my client tell you that she was worried	9	MS. DEON: Yes. He's asking if
10	about her reputation?	10	you did that.
11	A. I don't recall that.	11	THE WITNESS: Okay. Can you
12	Q. Did you reassure her that you would be very	12	repeat your question?
13	careful about what was said?	13	BY MR, SCHWARTZ:
14	MS. DEON: Is this during the	14	Q. Yes. Did you reassure her that you would
15	termination meeting?	15	be very careful about what was said?
	MR. SCHWARTZ: Yes.	16	A. So I don't recall the exact language that I
16	THE WITNESS: You know, my notes	17	used but, you know, what we answered in the you
17	-	18	know, the Answer to the Complaint, you know, stands
18	speak for themselves on what was said in	19	
19	that meeting.		that
20	BY MR. SCHWARTZ:	20	Q. Well, you say at no time did Plaintiff
21	Q. Why is it that you don't remember	21	express any concern about her reputation in the
22	A. Well, I remember	22	community nor did she say she was worried about her
23	Q and keep referring to your notes?	23	reputation
24	A. Well, you're asking questions that may or	24	A. Yeah. We said, in very generic terms, Mr.
	Page 170		Page 172
1	may not be in there, so I didn't memorize the entire	1	Garvin never publicized the circumstances underlying
2	page of notes, but you have that, so	1	
_		2	Plaintiff's termination and announced her departure
3	Q. Did you editorialize at all with respect to	2	Plaintiff's termination and announced her departure in very generic terms to the community stating that
3	Q. Did you editorialize at all with respect to those notes?	1	in very generic terms to the community stating that
		3	
4	those notes?	3 4	in very generic terms to the community stating that simply she would no longer be employed at Waverly,
4 5 6	those notes? A. No. They're very factual. They were done right away with the events exactly as I remembered	3 4 5	in very generic terms to the community stating that simply she would no longer be employed at Waverly, which is actually that's how we do it; we say, you know, generic, neutral things and don't talk
4 5	those notes? A. No. They're very factual. They were done right away with the events exactly as I remembered them without conferring with anyone.	3 4 5 6	in very generic terms to the community stating that simply she would no longer be employed at Waverly, which is actually that's how we do it; we say,
4 5 6 7	those notes? A. No. They're very factual. They were done right away with the events exactly as I remembered them without conferring with anyone.	3 4 5 6 7	in very generic terms to the community stating that simply she would no longer be employed at Waverly, which is actually that's how we do it; we say, you know, generic, neutral things and don't talk about anything that would damage someone's
4 5 6 7 8	those notes? A. No. They're very factual. They were done right away with the events exactly as I remembered them without conferring with anyone. Q. As is your practice, right?	3 4 5 6 7 8	in very generic terms to the community stating that simply she would no longer be employed at Waverly, which is actually that's how we do it; we say, you know, generic, neutral things and don't talk about anything that would damage someone's reputation.
4 5 6 7 8 9	those notes? A. No. They're very factual. They were done right away with the events exactly as I remembered them without conferring with anyone. Q. As is your practice, right? A. On significant issues, yes.	3 4 5 6 7 8 9	in very generic terms to the community stating that simply she would no longer be employed at Waverly, which is actually that's how we do it; we say, you know, generic, neutral things and don't talk about anything that would damage someone's reputation. Q. Oh, okay. So your testimony is you've
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	Page 173		. Page 175
4	_	1	A. You're just repeating what 40 says
1	and the way that it was arranged was that and she	2	
2	was told, when she was terminated, that she could go	3	V 50
3	directly up to her office, without anybody with her,	4	
4	and that Mark and Brian would be up there to help	5	
5	her get her things together and pack her office and	6	A. Yes. Q. Okay, And, again, there is the language
6	then take her down help her carry the boxes down	7	Q. Okay, And, again, there is the language that I talk about company owned assets, work-related
7	to the car, which she doesn't go by it's a very	1	blogging on the one hand and personal on the other.
8	non-public area, so she was not paraded and escorted	8	Your Answer is that the Social Media Policy
9	through. You know, and, again, the walk from her		
10	office to her car is about maybe 40 feet down a	10	speaks for itself. Is it your testimony that she
11	stairwell and out the front of our Manor House.	11	did violate the Social Media Policy?
12	She, upon leaving the office, however, went into	12	A. So she did a couple of things. The Social
13	Janet Thompson's office, and I think Amy Blessing	13	Media Policy is really you're referring to the
14	followed her in, and they had a whole discussion	14	handbook, you should be referring to the actual
15	about what Kathy had done, and she admitted doing it	15	Social Media Policy; so that, in conjunction with
16	and that she had made a mistake, a horrible mistake,	16	the conduct that is completely inappropriate for the
17	and it went from there.	17	Vice President of Human Resources to to have done
18	Q. Okay. But was she, in fact, escorted out	18	related to in singling out a protected class,
19	of the building? Were there people	19	representing 100 percent of that protected class,
20	A. Yeah.	20	having been polled, being tied to our social
21	Q accompanying her?	21	media or being tied to our Twitter account and
22	A. Up from her office down to her car, which	22	so those were the reasons that it all ended the way
23	is standard practice.	23	that it did. Q. That wasn't my question. Did she violate
24	Q. And did people see that?	24	Q. That wasn't my question. Did she violate
II.	Page 174		Page 176
1	-	1	
1 2	A. I'm not aware of anybody seeing it. Again,	1 2	Page 176 the Social Media Policy? A. Well, yes.
2	A. I'm not aware of anybody seeing it. Again, the location of her office to her car is, you know,	1	the Social Media Policy? A. Well, yes.
2	A. I'm not aware of anybody seeing it. Again, the location of her office to her car is, you know, 40, 50 feet. It goes by, I think, only one person's	2	the Social Media Policy? A. Well, yes. Q. Okay. You heard Ray Jungclaus' testimony
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23 A. That is correct. 23 A. Uh-huh. Yes.	21		1	-
2.5 A. That is context.	22		1	
24 Q. Even more interesting is the fact that this	23	A. That is correct.	23	
	1		0.4	O Vou say that you admitted that paragraph in

	Page 181		Page 183
1	part and denied it in part, correct?	1	BY MR. SCHWARTZ:
2	A. That is correct.	2	Q. Did you look at them?
3	Q. Now, the paragraph let me break it down.	3	MS. DEON: Objection. I'm
4	Waverly deliberately first sentence: In	4	objecting to it and asking him if he can
5	pertinent point of fact, Waverly deliberately	5	answer.
6	discriminated against Plaintiff after disregarding	6	Now, I doubt you remember the
7	blatantly offensive e-mail of other males	7	question.
8	circulating on and throughout Waverly's e-mail	8	THE WITNESS: You know, like I
9	system. You knew about the offensive e-mails, did	9	said, I didn't go through his e-mails from
10	you not?	10	front to back; I'd see the gist of it and
11	A. I knew that he sent e-mails; I didn't know	11	see that it was something non-work-related
12	the content of all of his e-mails.	12	and delete it. That's the way I handled
13	Q. But you knew the content of some of it,	13	it.
14	right?	14	BY MR. SCHWARTZ:
15	A. You know, I never read through them. Like	15	Q. Didn't you consider him at the time to be
16	I said, when they come when his e-mails would	16	your boss?
17	come to me and they were that you know,	17	A. Well, he was the Chairman of the Board at
18	whatever the	18	the time.
19	Q. Yeah. I'm sorry. Go ahead.	19	Q. He's your boss?
20	A so whatever the content was, if it	20	A. So my boss is the entire Board of Trustees,
21	wasn't business related would get immediately	21	but he's the person I deal with dealt with most
22	deleted by me. I don't have time to read a bunch of	22	directly.
23	e-mails that don't pertain to work.	23	Q. And you felt you could just disregard what
24	Q. Weren't you concerned about what this Board	24	he had to say, right?
	Page 182		Page 184
1	member was circulating? Were you ever concerned	1	MS. DEON: Objection. Don't
2	about what he was circulating?	2	answer that.
3	A. Not having read the content and just seeing	3	BY MR. SCHWARTZ:
4	that it was generally just passing on other e-mails	4	Q. Did you feel that you could disregard what
5	and other cartoons from newspapers and things like	5	one of the Board members had to say?
6	that, no, I you know, he's not an employee and I	6	MS. DEON: About any topic?
7	just would delete them.	7	MR. SCHWARTZ: About anything.
8	Q _* You don't remember anything anti-Sematic?	8	MS. DEON: You can answer that;
9	A. No. I don't.	9	did you disregard things the Board members
10	Q. You don't remember anything anti-Muslin?	10	said to you?
11	A. I do not.	11	MR. SCHWARTZ: No. That's not
12	Q. You don't remember anything about a, quote,	12	the question.
13	Obama picked judge being sworn in on the Koran and	13	BY MR. SCHWARTZ:
14	he made fun of that? Do you remember that?	14	Q. Did you feel that you could disregard
15	A. I can't say that I do.	15	anything that Board members said to you?
16	Q. And do you know that in fact that that	16	MS. DEON: Verbally said to him?
17	judge that he's talking about was a municipal court	17	MR. SCHWARTZ: Any way; verbally,
18	judge that was never appointed by Obama; do you know	18	text, e-mail, barometric pressure,
19	about that?	19	lightning bolt.
20	A. I don't know anything about that.	20	THE WITNESS: You know, I give
21	Q. And you don't know any you didn't look	21	Board members the professional courtesy,
	at any of the racial content of the cartoons?	22	but I I do what's right for the
22	<u> </u>		
	MS. DEON: Objection. You can	23 24	organization. BY MR. SCHWARTZ:

	Page 185		Page 187
1	Q. And you didn't think it was right for the	1	MR, SCHWARTZ: Uh-huh,
2	organization to read his e-mails?	2	THE WITNESS: Not the ones that
3	A. Again, I didn't have time to read all of	3	I'm aware of.
4	his e-mails let alone, you know, all the content. I	4	BY MR. SCHWARTZ:
5	know you've seen the volumes of just forward	5	Q. No problem?
6	forwarded e-mails; I don't have time for that,	6	A. No.
7	that's not my I'm not a political person and I'm	7	Q. It wouldn't affect Waverly in the least,
8	not interested in that and so I would just delete	8	right?
9	them.	9	A. I'm not really sure.
10	Q. Would your media relations person have	10	Q. Do you think Jewish people would want to be
11	concerns if she saw some of the ones that you did	11	at Waverly if they saw those e-mails?
12	see?	12	 Again, I don't know what the content is
13	MS. DEON: Objection.	13	that you're referring to.
14	BY MR. SCHWARTZ:	14	Q. Do you think my father-in-law, who you met,
15	Q. Do you know?	15	who was at Waverly, would want to be there if he saw
16	MS. DEON: Foundation.	16	what came from Mr. Soltis? Do you think he'd want
17	BY MR. SCHWARTZ:	17	to be there? You met him,
18	Q. Testified about?	18	MS, DEON: Objection,
19	MS. DEON: If you know.	19	BY MR. SCHWARTZ:
20	MR. SCHWARTZ: If you know.	20	 Q. He liberated the Nazi death camps; do you
21	THE WITNESS: Yeah, I really	21	think he'd want to be there?
22	don't know.	22	MS. DEON: Objection.
23	BY MR. SCHWARTZ:	23	BY MR. SCHWARTZ:
24	Q. You don't know.	24	Q. Answer it.
	Page 186		Page 188
1	So you wouldn't have any concerns if all of		
	50 you wouldn't have any concerns it an or	1	MS. DEON: Mr. Schwartz, do you
2	these e-mails went into the public domain, would	1 2	MS. DEON: Mr. Schwartz, do you have a question?
	· · · · · · · · · · · · · · · · · · ·	i .	
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(Page 189		Page 191
1	he'll be colluding with you and Mr. Garvin	1	Q. Amy Blessing.
2	as far as how to corroborate word-for-word	2	A. Did she refer to Waverly as the good ole
3	what Mr. Garvin said, and that's why	3	boys network? No.
4	MS. DEON: Mr. Schwartz	4	Q. Never?
5	MR. SCHWARTZ: I have a	5	A. Not that I recall.
6	continuing objection to his being here.	6	Q. Does the Board handbook provide for any
7	BY MR. SCHWARTZ:	7	sanctions to be taken against offending Board
8	Q. Okay. So you would have no problem with	8	members?
9	any of those e-mails being put in the public domain,	9	A. There's not a Board handbook, there's a
10	right?	10	Board Policy Manual, and I don't know that it
11	MS. DEON: Asked and answered.	11	addresses sanctions unless there's things like
12	Objection.	12	attendance issues at meetings.
13	BY MR. SCHWARTZ:	13	Q. So other than attendance issues, there's
14	Q. What's the answer? What's the answer?	14	not a code of conduct for how Board members should
15	Just repeat it.	15	behave?
16	MS. DEON: Objection. Of the	16	A. You know, I'd have to review the documents;
17	e-mails that Mr. Garvin said he recalls, he	17	there's quite a few Board documents,
18	has already testified he would not have a	18	Q. I'd like to review them, too, if you can
19	concern; they were political in nature, and	19	provide them.
20	then you went on a rant, so where are we	20	In any event, the Board to your
21	now?	21	knowledge, the Board never sanctioned Mr. Soltis for
22	MR. SCHWARTZ: Okay.	22	his e-mails; is that correct?
23	BY MR. SCHWARTZ:	23	MS. DEON: Objection. You can
24	Q. Ms. Jungclaus' Tweet was political in	24	answer the question.
	Page 190		Page 192
1	nature, wasn't it? Was it political? Look at this.	1	THE WITNESS: Yeah, Not to my
2	Is this political in nature (indicating)?	2	knowledge.
3	A. Well, certainly, it says @realDonaldTrump,	3	BY MR, SCHWARTZ:
4	I am the VP of HR in a company outside of	4	Q. This is touching on by it's touched on
5	Philadelphia; an informal survey of our employees	5	in 47 on page 13 of the Amended Complaint and page 9
6	shows 100 percent AA, African American, employees	6	of the Answer, and what it touches on is a question
7			of the thatter, and think to touched our is a question
,	voting Trump.	7	of compensation being compensation ratio being
8	voting Trump. Q. Does that involve politics?	7 8	
		1	of compensation being compensation ratio being
8	Q. Does that involve politics?	8	of compensation being compensation ratio being determined with the assistance of the Human
8 9	Q. Does that involve politics?A. It seems to, yes.	8	of compensation being compensation ratio being determined with the assistance of the Human Resources Compensation Consultant, right?
8 9 10	Q. Does that involve politics?A. It seems to, yes.Q. So this one you paid attention to, right?	8 9 10	of compensation being compensation ratio being determined with the assistance of the Human Resources Compensation Consultant, right? A. Correct. Q. What's a compensation ratio; what is that? A. It's a measure of where someone's salary is
8 9 10 11	 Q. Does that involve politics? A. It seems to, yes. Q. So this one you paid attention to, right? A. She's an employee. 	8 9 10 11	of compensation being compensation ratio being determined with the assistance of the Fluman Resources Compensation Consultant, right? A. Correct. Q. What's a compensation ratio; what is that?
8 9 10 11 12	 Q. Does that involve politics? A. It seems to, yes. Q. So this one you paid attention to, right? A. She's an employee. Q. Board members you didn't pay attention to, 	8 9 10 11 12	of compensation being compensation ratio being determined with the assistance of the Human Resources Compensation Consultant, right? A. Correct. Q. What's a compensation ratio; what is that? A. It's a measure of where someone's salary is
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- values change based on when the charts change and 1
- based on the person's percent of increase that they 2
- 3 receive.
- Right. So do you have discretion when it 4
- 5 comes to increasing pay?
- It's limited discretion. We have a chart, 6
- it's called a pay increase guide chart that we try 7
- 8 to follow as a guideline. I do have discretion
- beyond that because, you know, oftentimes I'll --9
- I've advocated for larger increases and gone off of 10
- the chart, so... But then everything I recommend 11
- based on our -- you know, my analysis and the 12
- compensation consultant's review goes to the full 13
- Human Resources Committee for their approval. 14
- Okay. So what are the various factors that 15
- go into one's compensation review? 16
- So the various factors -- base compensation 17
- is big. We started looking at all compensation a 18
- few years back where we included not just base, but 19
- any variable compensation; bonuses, healthcare, 20
- meals, resident -- we even included the resident 21
- twice-a-year gift monies that would be distributed 22
- to, you know, all the staff with the exception of 23
- me; I opted out of that, didn't take resident money 24

Page 195

- If you wanted to, could you have somebody 1
- sort of jump levels? If you -- suppose I were your 2
- employee and you particularly liked me --3
- doubtful -- is there a way that I could jump levels? 4
- Well, the only way you can -- I mean jump 5
- levels -- you mean move up a level? 6
 - Yeah. Q.

7

8

- That has to come from the compensation A.
- consultant. We could recommend -- if the job 9
- changed, like if there was a significant change in 10
- the aspects of the job from where they were to where 11
- 12 they are now --
- 13 Q. Right
- -- you know, we could certainly have a 14 A.
- conversation with a compensation consultant and then 15
- that would involve giving him a -- you know, a new 16
- job profile, job description for him to evaluate, 17
- and he would actually make the recommendation on 18
- whether or not it made sense to move that to the 19
- next level, and there are times that we have done 20
- 21 that
- Can you remember specific people you did 22 Q.
- 23 that with?
- Pattie Rodgers is one, Meredith Feher was 24

Page 194

- that was really meant for the line staff. So we put 1
- all that together so that they could see total 2
- compensation of, you know, everybody. They being 3
- the Human Resources Committee could see the total 4
- compensation of each director. We always made sure 5
- that our compensation ratios -- actually, when I 6
- first arrived the compensation ratios, for a large 7
- part, were below market value. I worked with Kathy, 8
- over the course of a few years, to move all of the 9
- senior managers to comp ratios that were, you know, 10
- roughly between 1.03 and 1.05 meaning above market 11
- value on their base compensation; that was something 12 that was important to Kathy from the beginning and I
- 13 did not disagree with her on it, and we have been 14
- very consistent with making sure that people are at 15
- least at their market value within three years of 16
- being either promoted or being hired, and that's our 17
- normal process and then, again, comp ratios usually 18
- land somewhere around 1.05 in a mature, you know, 19
- community, if you will. So it's very -- it's very 20
- prescribed and very consistent, you know, and, 21
- again, it's really driven by this very well-done 22
- program that has been developed at Waverly and been 23
- 24 in place for years.

Page 196

- one. Both of them received, you know, significant 1
- size increases over the years because, again, with 2
- that theory when the market -- when they were moved 3
- to the next level up, then their comp ratio would 4
- have dropped, so then that same theory -- in some 5
- cases we used three years; in other cases we bumped 6
 - them, you know, close to the new market value to
- make sure that we were consistent in our 8
 - programming, so those were -- those were a couple
- that I remember. There were a number of people at 10
- the same compensation level which was Kathy, the 11
- Vice President of Human Resources; Marc Heil, the 12
- Vice President of Building Services, and Janet 13
- Thompson, the Vice President of Marketing; all three 14
- of them were at the same level within the pay 15
- 16

7

9

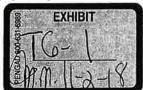
19

24

- Did you ever make any recommendations with 17 Q.
- respect to, you know, jumping the levels with my 18
 - client or on behalf of my client?
- 20 To move the Vice President of Human
- 21 Resources to the next level up?
- Or even at anytime in her career? 22 0.
- No. There was no reason to do that. 23
 - MS. DEON: Excuse me one moment;

	Page 197	
1	I have to just excuse myself.	
2	(At this time, a short break was	
3	taken.)	
4	MR. SCHWARTZ: We'll continue the	
5	deposition at a time mutually convenient	
6	for Ms. Deon and myself and Mr. Garvin, and	
7	the opportunity, if you want it, is I can	
8	certainly arrange for an office that's	
9	closer to where Mr. Garvin works for future	
10	depositions; whatever you want.	
11	MS. DEON: Okay.	
12	(Witness excused.)	
13	(Deposition suspended at 4:55	
14	p.m.)	
15		
16		
17		
18		
19		
20		
21		
22	9	
23		
24		
	Page 198	
1	CERTIFICATION	
2		
3		
4 5	I, MICHELLE C. MacARTHUR, Certified Court	
6	Reporter, do hereby certify that the foregoing is a	
7	true and accurate transcript of the stenographic	
	notes taken by me in the aforementioned matter.	
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22	DATE:	
	MICHELLE C. MacARTHUR, C.C.R.	
23 24	License No. X102192	





Robert Robinson

Former Senior Vice President and Chief Counsel Litigation and Insurance Law, CIGNA;
Former Senior Vice President and Officer for Insurance Company of North America, Connecticut General Life Insurance and CIGNA Reinsurance Company;
Former Director for Philadelphia Reinsurance Corp.;
Former Counsel and Managing Attorney for Xerox Corp.

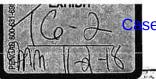


Anita A. Summers

Professor Emeritus, University of Pennsylvania

Former Professor of Public Policy and Management and also Department Chair, Wharton School of University of Pennsylvania

Director of Research, Samuel Zell and Robert Lurie Real Estate Center, Wharton



MISSION STATEMENT

Waverly Heights, Ltd. is a non-profit corporation established to provide quality lifecare services to its residents. Its purpose is to serve the physical emotional, recreational, social, religious and health needs of the Waverly Heights population in a professional and caring manner. These services are to be provided efficiently and economically within a financially stable organization.

STATEMENT OF PURPOSES

- To provide residents with services of the highest quality which meet the reasonable expectations of residents, and to provide those services within the budgets approved by the Board of Directors.
- 2. To provide the grounds, buildings, and equipment which reflect a quality environment.
- To provide opportunities for residents to communicate with the Board, management, and staff; and to address resident concerns promptly and in a positive manner.
- To provide the means whereby residents and employees participate in decisions that affect them.
- 5. To recruit, train, compensate, and manage employees in a fair manner so that they can participate effectively and enthusiastically in the professional delivery of the service we strive to achieve.
- To provide an opportunity for residents to continue to contribute to the local community by supporting and participating in the activities of the Lower Merion Township community.

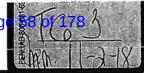
WAVERLY STRENGTHS

- Residential location
- Spacious campus/extensive landscaping
- Percentage of health care beds to residential units
- Size of Assisted Living Units
- Reputation of Health Center
- In-House TV Channel (vs. Beaumont)
- Special Needs Unit
- Type of Building Construction
- Pub
- Garage Parking
- CCAC Accreditation (vs. Quadrangle)
- 100% Recoverable Entrance Fee
- Optional Pricing Plans (vs. Beaumont)
- Prescription Drug Coverage
- Meal Plan Flexibility
- No Limit on Number of Health Center Days
- No Charge for Transportation to Medical Appointments
- * Enhancements to the telephone system were made in 1998. Certain features have yet to be made available to Waverly residents in 1999.

WAVERLY WEAKNESSES

- Size of apartments (vs. Beaumont)
 - Dinner Hours (vs. all)
 - Lowest Amount of Meal Credit (vs. all)
 - No U.S. Mail Delivery to Villas (vs. all)
 - Telephone System*
 - No Nurse Practitioner for ILU

Case 2:17-cv-04462-PD Document 38-7 Filed 08/01/19



Thomas Garvin

From:

Thomas Garvin

Sent:

Wednesday, November 23, 2016 9:15 AM

To:

Buehler, Susan

Subject:

Memo to Residents Personnel Change HR 9.30.2016

Attachments:

Resident Memo Personnel Announcement HR 9.30.2016.pdf

Hi Susan,

Here is the notice that went to our residents.

tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602

BEST PLACES

to work in a





From: Amy Blessing

Sent: Friday, September 30, 2016 2:00 PM

To: Leadership Team <leaderteam@whltd.org> Cc: Kaitlyn Devany <kaitlyn.devany@waverlyheightsltd.org>; Cheryl Minnick <cheryl.minnick@waverlyheightsltd.org>;

Front Desk <frontdesk@waverlyheightsltd.org>

Subject: Memo to Residents Personnel Change HR 9.30.2016

We are distributing the attached memo to our residents today.

This transmission may contain information that is privileged, confidential and/or otherwise protected from disclosure to anyone other than its intended recipient(s). Any disclosure, dissemination, distribution, or copying of this communication or its contents except as permitted by law governing privacy of information issues is strictly prohibited.

Waverly-0919

From:

Thomas Garvin

Sent:

Wednesday, November 23, 2016 9:11 AM

To:

Buehler, Susan

Subject:

Emailing: employee announcement

Attachments:

employee announcement.pdf

Hi Susan,

Attached is the memo that went to staff. I'll also send you the memo that went to our residents.

Thank you,

Tom

Best regards, Tom

Thomas P. Garvin

President & Chief Executive Officer
Waverly Heights Ltd.
1400 Waverly, Road - Gladwyne, PA 19035
www.waverlyheightsltd.org
Phone: 610.645.8607
Fax: 610.645.8602





From:

Thomas Garvin

Sent:

Thursday, September 29, 2016 12:50 PM

To:

rebauer65@yahoo.com

Subject:

FW: Announcement

Hi Dick.

Below is the memo that was sent to staff yesterday. I also had all the Directors meeting with their respective teams to inform them about the change.

I'll send you what we have prepared for distribution to the residents in a separate email. I don't plan to put that memo out until tomorrow due to the fact that her in-laws live her and I need to be sure they are aware before a memo goes out. Not a lot of the resident really even know Kathy so it should be okay to distribute by tomorrow.

Thanks,

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602





From: Thomas Garvin

Sent: Wednesday, September 28, 2016 4:10 PM

To: All Waverly Care Associates Employees; All Waverly Heights Employees

Subject: Announcement

TO: OUR VALUED EMPLOYEES

FROM: THOMAS P. GARVIN, PRESIDENT AND CEO .

DATE: SEPTEMBER 28, 2016

SUBJECT: PERSONNEL CHANGES

Dear Employees,

I regretfully inform you that Kathy Jungclaus, our Vice President of Human Resources, is no longer with our organization. We are extremely appreciative of Kathy's many years of service to Waverly and wish

her the best of luck in her future.

Members of Senior Management and our current Human Resources Department staff, Jacquie Levin and Jennifer Davies, will fulfill the needs of our employees during this recruitment and transition period. Should you have any questions, please contact your Department Director.



Richard E. Bauer

From: Thomas Garvin [mailto:thomas.garvin@waverlyheightsltd.org]

To: 'Anita Summers'; Anne Conroy; 'Bill Bates'; 'Chuck Soltis'; 'David J. Farling'; 'Dick Conway'; 'Don Fleischer'; 'Dr. Lewis W. Bluemle'; 'Ed Mahoney'; edavis5167@gmail.com; 'Gary L. Bragg'; Gerald Renthal - Trustee (agrenthal@gmail.com); 'Howard Buzzard'; Jerry Hansen; 'Kathleen A. McEndy'; 'Malcolm L. Schoenberg'; Michael Buckley MD

(rmbmd7@gmail.com); 'Richard E. Bauer'; 'Robert Barry'; 'Scott Jenkins'; 'Stephen W. Fugale'; Steven D. Kirkpatrick -

WHL Trustee (kirkpatricks@mlhs.org); wessdeb@gmail.com

Subject: Kathy Jungclaus

Trustees:

Over the last week I have been dealing with a significant issue involving our VP of Human Resources, Kathy Jungclaus. The issue came to light early last week when I received an anonymous letter about a major concern with something Kathy posted on her personal Twitter account which was directly linked to Waverly and her position in HR. Given the significance of the issue, I took the issue to our Human Resources Committee and to a labor attorney for review and consideration. The end result of our investigation was that Kathy had committed a very blatant violation of our Social Media Policy by placing a very inappropriate statement on her Twitter account. She has subsequently been asked to resign and is no longer an employee of Waverly Heights. She will be given a severance agreement that is very fair given her length of service with the organization.

I will certainly cover this in executive session at the October board meeting. In the meantime, if you have any questions regarding this matter, please do not hesitate to contact me directly.

Thank you,

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602

BEST PLACES to work in 1



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From: Dick Bauer <rebauer65@yahoo.com>

Sent: Wednesday, September 28, 2016 4:36 PM

To: anneconroy@cs.com
Cc: Thomas Garvin

Subject: [EXTERNAL]RE: Kathy Jungclaus

Thank you for your kind note, Anne.

See you soon.

Dick

Richard E. Bauer

From: anneconroy@cs.com [mailto:anneconroy@cs.com]

Sent: Wednesday, September 28, 2016 2:51 PM

To: rebauer65@yahoo.com

Cc: thomas.garvin@waverlyheightsltd.org

Subject: Re: Kathy Jungclaus

Thank you for that additional note. I am sure it was a terrible situation, leaving everyone feeling miserable, but I trust it was handled as well as possible.

Anne

----Original Message----

From: Dick Bauer

To: 'Thomas Garvin'; 'Anita Summers'; 'Anne Conroy'; 'Bill Bates'; 'Chuck Soltis'; 'David J. Farling'; 'Dick Conway'; 'Don Fleischer'; 'Dr. Lewis W. Bluemle'; 'Ed Mahoney'; edavis5167; 'Gary L. Bragg'; 'Gerald Renthal - Trustee'; 'Howard Buzzard'; 'Jerry Hansen'; 'Kathleen A. McEndy'; 'Malcolm L. Schoenberg'; 'Michael Buckley MD'; 'Robert Buck

Barry'; 'Scott Jenkins'; 'Stephen W. Fugale'; 'Steven D. Kirkpatrick - WHL Trustee'; wessdeb

Sent: Wed, Sep 28, 2016 1:23 pm Subject: RE: Kathy Jungclaus

This is just a brief follow-up to Tom's message about this unfortunate situation.

Tom has been thoughtful and deliberate throughout the discovery and termination process and he handled yesterday's difficult termination discussion in a clear, compassionate and professional manner. He has a long list of next steps to follow up on yesterday's termination and is doing an excellent job of communicating with all of the appropriate parties. This will take some time to sort out, but we are well on the way in that regard.

I would be remiss if I failed to mention that Kathy Jungclaus tearfully asked me to apologize to both the HR Committee and the full Board for her poor judgment.

Please feel free to touch base with me (or Tom) if you have comments or questions.

HR Committee: thanks so much for your helpful insights and perspectives!

Case 2:17-cv-04462-PD Document 38-7 Filed 08/01/19 Page 64 of 178

Thomas Garvin

From:

Thomas Garvin

Sent:

Wednesday, September 28, 2016 4:10 PM

To:

All Waverly Care Associates Employees; All Waverly Heights Employees

Subject:

Announcement

TO: OUR VALUED EMPLOYEES

FROM: THOMAS P. GARVIN, PRESIDENT AND CEO

DATE: SEPTEMBER 28, 2016

SUBJECT: PERSONNEL CHANGES

Dear Employees,

I regretfully inform you that Kathy Jungclaus, our Vice President of Human Resources, is no longer with our organization. We are extremely appreciative of Kathy's many years of service to Waverly and wish her the best of luck in her future.

Members of Senior Management and our current Human Resources Department staff, Jacquie Levin and Jennifer Davies, will fulfill the needs of our employees during this recruitment and transition period. Should you have any questions, please contact your Department Director.

Best regards,

Tom

Thomas P. Garvin

President & Chief Executive Officer
Waverly Heights Ltd.
1400 Waverly Road - Gladwyne, PA 19035
www.waverlyheightsltd.org
Phone: 610.645.8607
Fax: 610.645.8602

BEST PLACES to work in





Case 2:17-cv-04462-PD Document 38-7 Filed 08/01/19 Page 65 of 178

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Wednesday, September 28, 2016 4:10 PM

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Best regards,

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602

BEST PLACES to work in I



Tom

Thomas P. Garvin

'resident & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org

Phone: 610.645.8607

Fax: 610.645.8602

BEST PLACES TO WORK IN



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From:

Stephen Fugale <stephen.fugale@villanova.edu>

Sent:

Wednesday, September 28, 2016 12:52 PM

To:

Thomas Garvin

Subject:

[EXTERNAL][CONTENT] RE: Kathy Jungclaus

Sorry to hear this Tom but thanks for taking prompt and appropriate action.

I know October will be upon us soon, is there anything you need from me regarding the Risk Committee?

Steve

Stephen Fugale

Vice President & Chief Information Officer | Villanova University 800 Lancaster Ave | Technology Services Building | Villanova, PA 19085 Tel 610-519-4402 | Fax 610-519-4435 | Stephen.Fugale@villanova.edu

DOMENT PROF. IN THIS WAS A CHARGE A PERMITTER OF STREET $\sigma^{-1}(1-\alpha) \mathcal{A}_{\alpha}^{*}(0) = 0$ is a $1/2 - \alpha^{2}(1-\alpha) \mathcal{A}_{\alpha}^{*}(0)$ when the superpotential α





Think before you print

of a subjective many of a

From: Thomas Garvin [mailto:thomas.garvin@waverlyheightsltd.org]

Sent: Wednesday, September 28, 2016 12:28 PM

To: 'Anita Summers'; Anne Conroy; 'Bill Bates'; 'Chuck Soltis'; 'David J. Farling'; 'Dick Conway'; 'Don Fleischer'; 'Dr. Lewis W. Bluemle'; 'Ed Mahoney'; edavis5167@gmail.com; 'Gary L. Bragg'; Gerald Renthal - Trustee (agrenthal@gmail.com); 'Howard Buzzard'; Jerry Hansen; 'Kathleen A. McEndy'; 'Malcolm L. Schoenberg'; Michael Buckley MD (rmbmd7@gmail.com); 'Richard E. Bauer'; 'Robert Barry'; 'Scott Jenkins'; Stephen Fugale; Steven D. Kirkpatrick - WHL Trustee (kirkpatricks@mlhs.org); wessdeb@gmail.com

Subject: Kathy Jungclaus

Trustees:

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I will certainly cover this in executive session at the October board meeting. In the meantime, if you have any questions regarding this matter, please do not hesitate to contact me directly.

Thank you,

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Sent:

Wednesday, September 28, 2016 12:28 PM

To:

'Anita Summers'; Anne Conroy; 'Bill Bates'; 'Chuck Soltis'; 'David J. Farling'; 'Dick Conway'; 'Don Fleischer'; 'Dr. Lewis W. Bluemle'; 'Ed Mahoney'; edavis5167@gmail.com;

'Gary L. Bragg'; Gerald Renthal - Trustee (agrenthal@gmail.com); 'Howard Buzzard'; Jerry Hansen; 'Kathleen A. McEndy'; 'Malcolm L. Schoenberg'; Michael Buckley MD (rmbmd7 @gmail.com); 'Richard E. Bauer'; 'Robert Barry'; 'Scott Jenkins'; 'Stephen W. Fugale';

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Subject:

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Thank you,

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602









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From:

Dick Bauer <rebauer65@yahoo.com>

ent:

Tuesday, September 27, 2016 8:21 PM

To:

Thomas Garvin; gbragg@obs-law.com; edavis5167@gmail.com;

ebmahoney@ebmahoney.com; donfle@comcast.net; kmcendy@comcast.net;

soltis@earthlink.net

Cc:

Anita Summers

Subject:

[EXTERNAL]RE: K Jungclaus

It was indeed a gut wrenching and difficult experience. Tom was deliberate, considerate and firm in his approach. Kathy's comments were very telling.

Tom and I are documenting the discussion for the record.

Thank you all for your thoughtful consideration and willingness to be generous under these unusual circumstances.

Tom will keep our committee advised of future events.

Feel free to connect with Tom or me if you wish to discuss further.

Dick

Richard E. Bauer

From: Thomas Garvin [mailto:thomas.garvin@waverlyheightsltd.org]

Sent: Tuesday, September 27, 2016 5:29 PM

To: rebauer65@yahoo.com; gbragg@obs-law.com; edavis5167@gmail.com; ebmahoney@ebmahoney.com;

donfle@comcast.net; kmcendy@comcast.net; soltis@earthlink.net

Cc: Anita Summers Subject: K Jungclaus

HR Committee:

Thank you again for your guidance and support in dealing with the situation with Kathy Jungclaus. I wanted to let you know that Dick and I met with her late this afternoon and informed her that she was being asked to resigned effective immediately. It went about as well as you would expect, but the end result is that she is no longer an employee of Waverly Heights.

I will send notice to the full board within the next 24 hours.

Thank you again,

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org

Phone: 610.645.8607 Fax: 610.645.8602

From:

Ed Mahoney <ebmahoney@ebmahonev.com>

Sent:

Tuesday, September 27, 2016 5:40 PM

To:

Thomas Garvin

Cc:

rebauer65@yahoo.com; gbragg@obs-law.com; edavis5167@gmail.com;

donfle@comcast.net; kmcendy@comcast.net; soltis@earthlink.net; Anita Summers

Subject:

[EXTERNAL]Re: K Jungclaus

Rough day Tom Thank you

Sent from my iPhone

On Sep 27, 2016, at 5:28 PM, Thomas Garvin < thomas.garvin@waverlyheightsltd.org > wrote:

HR Committee:

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From:

Eleanor Davis <edavis5167@gmail.com>

Sent:

Tuesday, September 27, 2016 5:40 PM

To:

Thomas Garvin

Cc:

rebauer65@yahoo.com; gbragg@obs-law.com; ebmahoney@ebmahoney.com; donfle@comcast.net; kmcendy@comcast.net; soltis@earthlink.net; Anita Summers

Subject:

[EXTERNAL]Re: K Jungclaus

I know how difficult this has been for all involved and thank you for your steadfast leadership. Eleanor

Sent from my iPhone

On Sep 27, 2016, at 10:28 PM, Thomas Garvin < thomas.garvin@waverlyheightsltd.org > wrote:

Thank you again for your guidance and support in dealing with the situation with Kathy Jungclaus. I wanted to let you know that Dick and I met with her late this afternoon and informed her that she was being asked to resigned effective immediately. It went about as well as you would expect, but the end result is that she is no longer an employee of Waverly Heights.

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Phone: 610.645.8607

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To:

rebauer65@yahoo.com; gbragg@obs-law.com; edavis5167@gmail.com;

ebmahoney@ebmahoney.com; donfle@comcast.net; kmcendy@comcast.net;

soltis@earthlink.net

Cc:

Anita Summers

Subject:

K Jungclaus

HR Committee:

Thank you again for your guidance and support in dealing with the situation with Kathy Jungclaus. I wanted to let you know that Dick and I met with her late this afternoon and informed her that she was being asked to resigned effective immediately. It went about as well as you would expect, but the end result is that she is no longer an employee of Waverly Heights.

I will send notice to the full board within the next 24 hours.

Thank you again,

Tom

Thomas P. Garvin

President & Chief Executive Officer
Waverly Heights Ltd.
1400 Waverly Road - Gladwyne, PA 19035
www.waverlyheightsltd.org
Phone: 610.645.8607
Fax: 610.645.8602







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Human Resources Committee:

We have an urgent need to have a CONFIDENTIAL conference call regarding a significant issue with one of our senior managers. Dick and are are hoping to plan the call for 11:00 Monday Morning. Please RSVP to this email regarding your availability.

Time: 11:00 AM

Date: Monday, September 26th Call-In Number: 800-501-8979

Meeting I.D.: 6458600

By way of separate email, I will forward documents for your review prior to the call.

We are also asking Anita, as Chair of Ethics Committee to join the discussion.

Please keep this call confidential.

Thank you,

Tom

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From: Tom Garvin < thomas. Garvin@waverlyheightsltd.org>

Date: Sunday, September 25, 2016 at 4:42 PM

To: Richard Bauer < richard.bauer@waverlyheightsltd.org >, Edwin Mahoney

<edwin.mahonev@waverlyheightsltd.org>, Gary Bragg <gary.bragg@waverlyheightsltd.org>, Eleanor

Davis <<u>eleanor.davis@waverlyheightsltd.org</u>>, Donald Fleischer <<u>donald.fleischer@waverlyheightsltd.org</u>>, Kathleen McEndy

< kathleen.mcendy@waverlyheightsltd.org>, Charles Soltis < charles.soltis@waverlyheightsltd.org>

Cc: Anita Summers < summers@wharton.upenn.edu>
Subject: HIGHLY CONFIDENTIAL Conference Call

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607

Fax: 610.645.8602

From: Thomas Garvin

Sent: Sunday, September 25, 2016 4:59 PM

To: Richard Bauer < richard.bauer@waverlyheightsltd.org >; Edwin Mahoney

<edwin.mahoney@waverlyheightsltd.org>; Gary Bragg <gary.bragg@waverlyheightsltd.org>; Eleanor

Davis < eleanor.davis@waverlyheightsltd.org >; Donald Fleischer

<donald.fleischer@waverlyheightsltd.org>; Kathleen McEndy < kathleen.mcendy@waverlyheightsltd.org >; Charles Soltis < charles.soltis@waverlyheightsltd.org >

Cc: Anita Summers < summers@wharton.upenn.edu>

Subject: Re: HIGHLY CONFIDENTIAL

HR Committee:

I received the attached anonymous letter last week regarding the conduct of Kathy Jungclaus with respect to her personal Twitter account. The content of the letter is the subject of our upcoming confidential conference call. The issue is very serious and I have asked one of our Labor Relations Attorneys to review the situation. Our attorney has summarized the legal issues in the email included below.

Also, Dick and I feel that the nature of the issues warrant including Anita as Chair of our Ethics Committee.

Please let me know if you are able to attend the conference call at 11:00 tomorrow morning.

Thank you,

Tom

From:

Thomas Garvin

Sent:

Monday, September 26, 2016 3:02 PM

To:

'Eleanor Davis'; ebmahoney@ebmahoney.com; donfle@comcast.net

Cc:

rebauer65@yahoo.com

Subject:

RE: [EXTERNAL]Re: HIGHLY CONFIDENTIAL

Hi Eleanor, Don & Ed,

I wanted to let you know that everyone on the HR Committee call was in agreement that Kathy Jungclaus should be terminated from Waverly Heights. We will offer her the opportunity to resign with a severance agreement put in place.

Dick Bauer and I plan to meet with Kathy tomorrow afternoon so I can communicate that she is being relieved our her duties. Until then, please keep this highly confidential.

Thank you for your support on this very difficult situation.

Tom

Thomas P. Garvin

President & Chief Executive Officer
Waverly Heights Ltd.
1400 Waverly Road - Gladwyne, PA 19035
www.waverlyheightsitd.org
Phone: 610.645.8607
Fax: 610.645.8602





From: Eleanor Davis [mailto:edavis5167@gmail.com]

Sent: Monday, September 26, 2016 2:02 PM

To: Thomas Garvin

Subject: [EXTERNAL]Re: HIGHLY CONFIDENTIAL

Tom,

Please keep me informed of the out come of the conference call. I can be reached by email now.

Glad we had a chance to talk this morning.

I will return on Wed.

Sincerely,

Eleanor

Sent from my iPhone

On Sep 26, 2016, at 2:11 PM, Thomas Garvin <thomas.garvin@waverlyheightsltd.org> wrote:

From:

Thomas Garvin

Sent:

Monday, September 26, 2016 2:59 PM

To:

'Summers, Anita A'

Subject:

RE: [EXTERNAL]quick thought

Thank you so much Anita, I appreciate your support on this very difficult situation.

I will definitely pull her email and freeze everything the minute she is released. Dick is coming tomorrow afternoon to be with me when I terminate her employment. At that point her access to everything will be cut-off.

It should be an interesting day!

Tom

Thomas P. Garvin

President & Chief Executive Officer Waverly Heights Ltd. 1400 Waverly Road - Gladwyne, PA 19035 www.waverlyheightsltd.org Phone: 610.645.8607 Fax: 610.645.8602

BEST PLACES DE to work in



From: Summers, Anita A [mailto:summers@wharton.upenn.edu]

Sent: Monday, September 26, 2016 2:29 PM

To: Thomas Garvin

Subject: [EXTERNAL]quick thought

Tom: You are such a wondrous CEO!

Quick thought: should you freeze her Waverly email address, and look over recent mail?......Anita

From:

Thomas Garvin

Sent:

Monday, September 26, 2016 10:22 AM

To:

'Richard Bauer' RE: [EXTERNAL]

Hi Dick,

Subject:

We are ready for the call. I have touched based with everyone and all can be on the call except Eleanor and Don. I spoke in detail to both of them and they concur that she cannot remain in her role given the fact of the situation.

I'll talk to you on the call at 11.

Tom

Thomas P. Garvin
President & Chief Executive Officer
Waverly Heights Ltd.
1400 Waverly Road - Gladwyne, PA 19035
www.waverlyheightsltd.org
Phone: 610.645.8607

Phone: 610.645.8607 Fax: 610.645.8602

----Original Message----

From: Richard Bauer [mailto:rebauer65@yahoo.com]

Sent: Monday, September 26, 2016 10:20 AM

To: Thomas Garvin <thomas.garvin@waverlyheightsltd.org>

Subject: [EXTERNAL]

I have a feeling that you are having a challenging morning. Let me know how you are doing when you can. Thanks.

Sent from my iPhone

From: Tom Garvin < thomas. Garvin@waverlyheightsltd.org >

Date: Sunday, September 25, 2016 at 4:42 PM

To: Richard Bauer < richard.bauer@waverlyheightsltd.org >, Edwin Mahoney < edwin.mahoney@waverlyheightsltd.org >, Gary Bragg <gary.bragg@waverlyheightsltd.org>, Eleanor Davis <eleanor.davis@waverlyheightsltd.org>, Donald Fleischer < donald.fleischer@waverlyheightsltd.org >, Kathleen McEndy < kathleen.mcendy@waverlyheightsltd.org >,

Charles Soltis < charles.soltis@waverlyheightsltd.org> Cc: Anita Summers < summers@wharton.upenn.edu> Subject: HIGHLY CONFIDENTIAL Conference Call

Human Resources Committee:

We have an urgent need to have a CONFIDENTIAL conference call regarding a significant issue with one of our senior managers. Dick and are are hoping to plan the call for 11:00 Monday Morning. Please RSVP to this email regarding your availability.

Time: 11:00 AM

Date: Monday, September 26th Call-In Number: 800-501-8979

Meeting I.D.: 6458600

By way of separate email, I will forward documents for your review prior to the call.

We are also asking Anita, as Chair of Ethics Committee to join the discussion.

Please keep this call confidential.

Thank you,

Tom

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From:

Thomas Garvin

Sent:

Sunday, September 25, 2016 4:59 PM

To:

Richard Bauer, Edwin Mahoney; Gary Bragg; Eleanor Davis; Donald Fleischer; Kathleen

McEndy; Charles Soltis

Cc:

Anita Summers

Subject:

Re: HIGHLY CONFIDENTIAL

Attachments:

Twitter Issue.pdf

HR Committee:

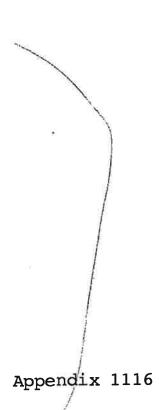
I received the attached anonymous letter last week regarding the conduct of Kathy-Jungdaus with respect to her personal Twitter account. The content of the letter is the subject of our upcoming confidential conference call. The issue is very serious and I have asked one of our Labor Relations Attorneys to review the situation. Our attorney has summarized the legal issues in the email included below.

Also, Dick and I feel that the nature of the issues warrant including Anita as Chair of our Ethics Committee.

Please let me know if you are able to attend the conference call at 11:00 tomorrow morning.

Thank you,

Tom



Waverly-0896

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Thomas Garvin

From:

Thomas Garvin

Sent:

Sunday, September 25, 2016 4:42 PM

To:

Richard Bauer; Edwin Mahoney; Gary Bragg; Eleanor Davis; Donald Fleischer, Kathleen

McEndy; Charles Soltis

Cc:

Anita Summers

Subject:

HIGHLY CONFIDENTIAL Conference Call

Categories:

My Contacts

Human Resources Committee:

We have an urgent need to have a CONFIDENTIAL conference call regarding a significant issue with one of our senior managers. Dick and are are hoping to plan the call for 11:00 Monday Morning. Please RSVP to this email regarding your availability.

Time: 11:00 AM

Date: Monday, September 26th Call-In Number: 800-501-8979

Meeting I.D.: 6458600

By way of separate email, I will forward documents for your review prior to the call.

We are also asking Anita, as Chair of Ethics Committee to join the discussion.

Please keep this call confidential.

Thank you,

Tom

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From:

Thomas Garvin

Sent:

Friday, September 23, 2016 9:14 AM

To:

Dick Bauer

Subject:

Re: [EXTERNAL][CONTENT]

Hi Dick,

Thank you for your assistance with this unfortunate situation. Let's definitely plan to talk on Sunday. Please let me know after you speak with Anita so I can send out an invitation for a call with the HR Committee on Monday. I

agree that in advance of that call, I'll send out the policy information. I'm figuring that we should probably send the letter and the attorney's review just prior to the call. I would really like to have the committee review the letter and the twitter feed

prior to the call so they have all the information.

We can talk more about that when we speak this weekend.

Tom

From: Richard Bauer < rebauer 65@yahoo.com> Date: Friday, September 23, 2016 at 8:59 AM

To: Tom Garvin <thomas.Garvin@waverlyheightsltd.org>

Subject: [EXTERNAL][CONTENT]

HI Tom.

I sent Anita an e-mail last night indicating that I would call her this morning. She responded that she will be unavailable until this afternoon and I sent a note back indicating that I would call after 3 today. I will send you an email summary following that discussion.

I have not read the policy info that you sent yet, but I will get to that today. It might be good to send this same info to the HR Committee and Anita prior to our upcoming meeting if you feel that is appropriate.

Feel free to call if I can be helpful on Sunday any time if you wish to discuss any of this but do not feel obliged to do so.

I know this is a big issue and you are handling it extremely well. Enjoy your family time and safe trip home.

Dick

Richard E. Bauer

From:

Thomas Garvin

Sent:

Thursday, September 22, 2016 3:12 PM

To:

Dick Bauer

Subject:

Re: [EXTERNAL]

Okay, we can finalize when we talk tomorrow. I think we can aim to set-up the call for 10:30 Monday morning if possible. Hopefully you can connect with Anita before we talk tomorrow so we can get her onboard before I send the invitation for a call to the HR Committee.

The conference ends at noon tomorrow, so I'll try to call you by 12:30.

Also, I expect to have the bullet point email from our attorney by end of day tomorrow.

Thanks again,

Tom

From: Richard Bauer < rebauer 65@yahoo.com> Date: Thursday, September 22, 2016 at 3:04 PM

To: Tom Garvin < thomas. Garvin@waverlyheightsltd.org >

Subject: [EXTERNAL]

Hi again,

I really like your approach to moving this forward and the Board tactics are superb in my view. I have an early morning dental appointment which should be done by 10:15 at the latest. It is in Bryn Mawr. I am free the rest of the day with one exception which I can handle. I can be very flexible the rest of the week. If you are free around 10:30 on Monday I can either swing by or give you a call to discuss further.

You might want to think about the possibility of my saying something to the HR Committee and perhaps the Board later about your comments to me earlier this year regarding the individual in question. I have some other questions and suggestions which we can discuss either tomorrow afternoon or next week as circumstances warrant.

I hope you can enjoy your weekend down there. This, too, shall pass.

Dick

Richard E. Bauer

EXHIBIT "TG 4" SEE APPENDIX 1-90

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IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

KATHLEEN M. JUNGCLAUS	•				
	:	CIVIL ACTION			
Plaintiff	•				
ž.	:	NO. 17-CV-4462			
v.	:				
WAVERLY HEIGHTS LTD.,	:				
THOMAS P. GARVIN and John and Jane Doe	:				
Numbers 1 through 23	*				
Defendants	•				
DEFENDANT, WAVERLY HEIGHTS LTD.'S RESPONSE TO PLAINTIFF'S REQUEST FOR ADMISSIONS 1					
Defendant, Waverly Heights Ltd ("Waver	rly" or '	'Defendant'"), responds to Plaintiff'			
Request for Admissions, by and through its count	sel, and	in response thereto avers as follows			

1. Kindly admit that email authored by former Board Chairman Charles Soltis, email that was critical of Barack Obama, was at one time on Waverly's email system?

Admitted	Denied	X
I TOTILIDOO OF		

Denied. At no time were emails sent to the public at large. The Board Chairman was not an employee. It is admitted only that on occasion he sent emails to non-Waverly individuals and he would also include Thomas Garvin, Janet Thompson and/or Plaintiff politically themed emails. However, it is denied that the emails were racist. It is

¹ By virtue of the dismissal with prejudice of Counts V and VI of the Complaint, there are claims remaining only against Waverly Heights Ltd. The Court is in the process of communicating to the Civil Clerk that the other two defendants should be dismissed as parties to this action. As such, Waverly Heights Ltd. is the responding party.

believed and therefore averred that said emails were conservatively than liberally oriented (i.e. political cartoons that appear in the public domain).

2.	Kindly admit that the "Anonymous" letter sent to Defendant Garvin was written by a Board of Trustees member.	
	Admitted Denied X	ATTO CONTINUES TO VALUE OF THE PARTY OF THE
	Denied. Defendant is without knowledge or information to form a belief as to the identity of who wrote the anonymous letter.	
3.	Kindly admit that, prior to her dismissal, no meeting, was had of the full Human Resource Committee of the Board of Trustees to discuss, and/or vote on the termination of the Plaintiff for violating the Waverly's Social Media Policy.	on
	Admitted X Denied X	
	Admitted in part, denied in part. It is admitted that the full Human Resources Commidid not meet; however, the members of the committee that did meet constitute quorum. Further, said meeting was held for the sole purpose of discussing Plaint conduct and the outcome. It is denied that violation of the social media policy was sole reason for her termination. Rather, it was primarily due to exercising poor judgm for a Vice President of Human Resources and conduct detrimental to Waver operations going forward given her role to enforce Waverly's policies amongst a divemployee population. Moreover, such conduct negatively impacted Waverly's purelations with members of its community and potentially outside of the Waverommunity.	d a iff's the nent ly's erse
4.	Kindly admit that prior to her dismissal, no meeting was held of the full Board of Trustees to discuss, and/or vote on the termination of the Plaintiff for violating Waver Social Media Policy.	y's
	AdmittedX DeniedX	
	Admitted in part, denied in part. It is admitted that Waverly's full Board of Trustees not meet to discuss Plaintiff's conduct and termination. It is denied for the reas specified in Defendant's response to Request for Admissions No. 3, above, that the sreason for termination was only related to an alleged violation of the social media poll. The response to Request for Admissions No. 3 is incorporated herein by reference a set forth at length.	ons ole cv.

5. Kindly admit that the full members of the Human Resource Committee of the Board of Trustees and the full Board of Trustee members were notified of the termination of the Plaintiff for violating the Waverly Social Media Policy after the termination of the

	laintiff.
	AdmittedX DeniedX
	Admitted in part, denied in part. It is admitted that following Plaintiff's termination, at some point thereafter, the full Board of Trustees and full Human Resource Committee members were made aware of Plaintiff's separation from employment. Although the writing transmitted to the aforementioned referenced the violation of the social media policy, the additional grounds for termination as referenced in Defendants' response to Request for Admission No. 3, above, were also communicated orally.
6.	Cindly admit that at no time was Plaintiff interviewed or provided an opportunity to iscuss the terminating offense with Defendant Garvin, the Human Resource Committee nembers, or Full Board of Trustee members either individually or collectively prior to eing terminated.
	Admitted Denied X
	Denied. Plaintiff had an opportunity to discuss the subject events with Thomas Garvin upon his discovery of the same, as well as on another occasion when Defendants' agents informed her of the decision to terminate her employment. By way of further answer, while Mr. Garvin was away on business the following week, Plaintiff packed up her office and informed others in the office that she anticipated being terminated. Plaintiff did not, as she now claims, attempt to reach Mr. Garvin.
7.	Kindly admit that Kathleen Jungclaus was sexually harassed in the workplace in the resence of Defendant Garvin and Robert Supper, and no action was taken.
	Admitted Denied X
	Denied. By way of further answer, at no time has Plaintiff even contended that she was sexually harassed. By way of further answer, there is a corporate compliance line and at no time did she ever make a complaint of any type of harassment or discrimination that would be legally actionable. Rather, Plaintiff verbally complained to Mr. Garvin that the female CFO was causing a hostile workplace without any claim that Plaintiff

was in a protected class. Mr. Garvin promptly addressed the situation with Plaintiff and when he wanted to proceed further, Plaintiff requested that no action be action.

EASTBURN AND GRAY, P.C.

Dated: April 18, 2018

Attorneys for Defendant

60 East Court Street

P.O. Box 1389

Doylestown, PA 18901 Phone: (215) 345-7000 Facsimile: (215)345-9142 gdeon@eastburngray.com

EXHIBIT "TG 6" SEE APPENDIX 568-597

Case 2:17-cv-04462-RK Document 12 Filed 04/18/18 Page 1 of 18 Case 2:17-cv-04462-PD Document 38-7 Filed 08/01/19 Page 91 of 178

IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

NO. 17-cv-04462-RK

:

Plaintiff

Jury Trial Demanded

WAVERLY HEIGHTS, LTD., THOMAS P. GARVIN and JOHN and JANE DOES NUMBERS 1-21

KATHLEEN M. JUNGCLAUS

v.

Defendants

ANSWER WITH AFFIRMATIVE DEFENSES BY DEFENDANT, WAVERLY HEIGHTS, LTD., TO PLAINTIFF'S FIRST AMENDED COMPLAINT

Defendant, Waverly Heights, Ltd. ("Waverly" or "Defendant"), by and through its attorneys, Eastburn and Gray, P.C., answers the First Amended Complaint of Plaintiff, Kathleen M. Jungclaus ("Plaintiff"), and in response thereto avers as follows:

NATURE OF THIS ACTION

1. Denied. The First Amended Complaint is a writing, the language of which speaks for itself. To the extent that the allegations contained in paragraph 1 constitute conclusions of law, they are denied and no further response is required.

PARTIES

2. Admitted. By way of further answer, it was Thomas Garvin's ("Mr. Garvin") idea to designate Plaintiff as a vice-president.

¹ On April 9, 2018, this Honorable Court granted Defendants' Motion to Dismiss whereby Count V (Defamation) and Count VI (Negligent Supervision of Thomas Garvin) were dismissed with prejudice. As a result, neither Thomas P. Garvin nor John and Jane Doe Numbers 1-21 (Waverly's Board of Trustees) are parties to this action.

- 3. Admitted in part, denied in part. Defendant's location, establishment and reference to its website are admitted. The remaining allegations contained in paragraph 3 constitute conclusions of law, they are denied and no further response is required.
 - 4. Admitted. By way of further answer, Mr. Garvin is no longer a party to this action.
- 5. It is admitted that Defendant is supervised by a Board of Trustees. Defendants John and Jane Doe Numbers 1-21 are no longer parties to this action.

JURISDICTION AND VENUE

6. through 8. Denied. The allegations contained in paragraphs 6 through 8 constitute conclusions of law, they are denied and no further response is required.

FULFILLMENT OF TITLE VII CONDITIONS

9. Denied. The allegations contained in paragraph 9 constitute conclusions of law, they are denied and no further response is required.

FACTUAL ASSERTIONS

- 10. Admitted in part, denied in part. It is admitted that Plaintiff's resume reflects her background as stated. It is denied that Plaintiff was "key" to Waverly attaining a "Best Place to Work" designation.
- 11. Denied. The content of Waverly's website is a writing, the language of which speaks for itself.
- 12. Denied. After reasonable investigation, Defendant is without knowledge or information to form a belief as to the truth of said averments, they are denied and no further response is required.
- 13. Admitted in part, denied in part. It is admitted that Plaintiff received performance evaluations scores that generally reflected a satisfactory performance level. It is denied that her

job performance resulted in a particular level of reduced job turnover. Plaintiff's responsibilities included risk control and oversight of workers compensation claims; however, her job performance had nothing to do with the manner in which the workers compensation insurer distributed dividends to Waverly over the implicated years. It is admitted that Plaintiff was responsible for employee training, but it is denied that there was any quantifiable correlation between that aspect of her job and saving Waverly money. By way of further answer, Waverly would hope that its Vice-President of Human Resources would treat people fairly; however, due to the events leading up to her termination, Waverly management had justified concerns about her continued ability to do so. Concerning the allegations as to Mr. Garvin, who is no longer a party to this action, Waverly is unclear as to what Plaintiff is talking about and therefore cannot respond. The remaining allegations contained in paragraph 13 are denied and no further response in required.

various discriminatory and questionable practices by Mr. Garvin it is impossible to respond. If Plaintiff is referencing an instance when she advised Mr. Garvin that a female employee was upset about not having a company car, after investigation with the implicated employee, it was determined that on the contrary she was not upset about the absence of a company car. Further, if Plaintiff is referencing the time she advised Mr. Garvin that the female CFO was allegedly "harassing her", Mr. Garvin promptly commenced an investigation of the matter. Plaintiff made clear that although she had consulted an attorney, she requested that Mr. Garvin take no action. Plaintiff also stated that she would never sue Waverly. Ultimately the female CFO was terminated for reasons unrelated to Plaintiff's interactions with her. To the extent that the allegations contained in paragraph 14 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.

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15. Denied. After reasonable investigation, Defendant is without knowledge or information to form a belief as to the truth of said averments, they are denied and no further response is required.

- 16. Admitted.
- 17. Denied. The text of the Tweet at issue is a writing, the language of which speaks for itself.
- 18. Admitted in part, denied in part. It is admitted that after Mr. Garvin's initial meeting with Plaintiff that he left to attend a conference in Florida and did not return to the office until Monday, September 26, 2016. It is denied that during their meeting that Plaintiff was dumbfounded. It is admitted that she appeared distraught. In light of the fact that Plaintiff immediately asked Mr. Garvin "Am I going to lose my job?" it is difficult to believe she was dumbfounded. Mr. Garvin replied that he could not give her any promise as to whether she would be fired and at no time did he tell her she should not be worried. Mr. Garvin never categorized the situation as a mere nuisance. By way of further answer, following this meeting Plaintiff immediately removed the subject Tweet.
- 19. Admitted in part, denied in part. It is admitted that Plaintiff immediately deleted the Tweet following the meeting with Mr. Garvin. Waverly is without knowledge or information sufficient to form a belief as to whether there were any comments, sharing and/or responses and such allegations are denied. Waverly did, however, receive the anonymous letter raising concerns about Plaintiff's conduct.
- 20. Admitted in part, denied in part. It is admitted that the meeting occurred towards the end of the day. It is denied that Plaintiff attempted to see Mr. Garvin several times or that he

was evasive. By way of further answer, Mr. Garvin was in the office all day and at no time did Plaintiff leave a message with his assistant for Mr. Garvin to contact Plaintiff.

- about Plaintiff's actions and informed her that the matter was reviewed by Waverly's Human Resources Committee and outside legal counsel. At no time did Mr. Garvin state that the Human Resources Committee and the full Board of Trustees had voted unanimously to terminate her employment based upon a violation of Defendant's Social Media Policy. Mr. Garvin advised her that the violation of the Social Media Policy was an aspect of the basis for her termination but he also referenced her lack of judgment and conduct as being generally inappropriate and unbecoming of a Vice-President of Human Resources.
 - 22. Denied. After reasonable investigation, Waverly is without knowledge or information to form a belief as to Plaintiff's rationale for questioning the matters stated in paragraph 22 of Plaintiff's First Amended Complaint. It is denied that Waverly failed to investigate and/or to consider the matter fully. To the extent that the allegations contained in paragraph 22 of the Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.
 - 23. Admitted. It is admitted that Plaintiff begged for her job and asked to be heard by the Board of Trustees. Mr. Garvin communicated that the decision was final.
 - 24. Admitted. It is admitted that Plaintiff asked to resign and to stay for an additional30 days. Waverly denied this request.
 - 25. Denied. Mr. Garvin never made such a statement. By way of further answer, it is denied that Mr. Garvin made such a statement to any others as which Plaintiff without justification continues to insist upon.

- Admitted in part, denied in part. It is admitted that Mr. Garvin informed Plaintiff 26. that there were people available to help her remove her belongings and to accompany her for this purpose. Initially Plaintiff went to her office without any escort. The two Waverly employees met her in her office so as not to draw attention to her or to embarrass her. Further, Plaintiff had already confided in a Waverly employee that she had cleaned out her office while Mr. Garvin was away at his conference. Plaintiff was also offered a ride home form the office. It is a typical procedure that others accompany an individual after they have been terminated. At no time did Plaintiff express any concern about her reputation in the community nor did she say she was worried about her reputation. Interestingly, Plaintiff is the one who after the meeting with Mr. Garvin and Dick Bauer ("Mr. Bauer") interacted with other Waverly employees informing them about what she had done and admitting to the fact that she made a mistake. Mr. Garvin never publicized the circumstances underlying Plaintiff's termination and announced her departure in very generic terms to the community stating that she would simply no longer be employed at Waverly. Plaintiff's categorization of her "escort" from Waverly's administrative offices is misconstrued and overdramatized where her car was located in a private area no more than 50 feet from her office. The individuals that accompanied her were present to assist her with carrying her things and to ensure that she was not taking company property, a very typical manner of proceeding when an employee is terminated.
 - 27. Admitted in part, denied in part. It is admitted only that Mr. Garvin met with the Senior Management Team to advise that Plaintiff would no longer be employed at Waverly and in the interim human resource related questions should be directed to Mr. Garvin. The remaining allegations contained in paragraph 27 of Plaintiff's First Amended Complaint are denied and no further response is required.

- 28. Denied. It is admitted only that Mr. Garvin informed certain vendors of Waverly that Plaintiff would no longer be employed by Waverly but at no time did he specify the reasons. To the best of Mr. Garvin's recollection, he made these calls the day after Plaintiff's termination. The remaining allegations contained in paragraph 28 of Plaintiff's First Amended Complaint are denied and no further response is required.
- 29. Denied. It is denied that at any time Mr. Garvin advised Meg Guenveur about the circumstances involving Plaintiff's termination. Waverly has no knowledge of a telephone conversation between Plaintiff and Ms. Guenveur and said allegations are denied.
- 30. Denied. Waverly has no knowledge of a telephone conversation between Bill Macguire and Plaintiff, said allegations are denied and no further response is required.
- 31. Denied. It is denied that Mr. Garvin defamed Plaintiff to anyone. By way of further answer, the defamation claim in this matter was dismissed with prejudice by this Honorable Court.
- 32. Denied. Waverly has no knowledge concerning a telephone conversation that allegedly occurred between Plaintiff and an unidentified housekeeping employee of Waverly, the allegation is denied and no further response is required.
- 33. Denied. It is denied that Mr. Garvin defamed Plaintiff to the Board of Trustees and/or claimed she was a racist. By way of further answer, the full Board of Trustees did not approve the termination but would have learned about the circumstances shortly thereafter.
- 34. Denied. Waverly's response to paragraph 33, above, is incorporated by reference as if set forth at length.
- 35. Denied. By way of further answer, the defamation claim against Mr. Garvin and the Board of Trustees (John and Jane Doe Numbered 1-21) has been dismissed with prejudice by this Honorable Court.

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36 and 37. Any and all assertions made in the context of the Unemployment Compensation proceeding are privileged and it is denied that anyone at any time ever claimed that Plaintiff was a racist or that this was a basis for her termination. By way of further answer, the defamation claim in this action was dismissed with prejudice.

- 38. Denied. Plaintiff's Tweet was in writing, the language of which speaks for itself.

 The allegations concerning the characterization of the Tweet are likewise denied.
- 39. Denied. Defendant's Social Media Policy is a writing, the language of which speaks for itself and said allegations are denied.
- 40. Denied. Defendant's Social Media Policy is a writing, the language of which speaks for itself and said allegations are denied.
- 41. Denied. Plaintiff admitted to posting the subject Tweet. Then during the meeting terminating her employment Plaintiff suddenly started saying that she didn't do it and someone else did it. Then, remarkably when filing for unemployment compensation, Plaintiff claimed that her husband posted the subject Tweet. Even more interesting is the fact that this new theory is not alleged in any complaint filed in the above action nor in the voluminous letter from Plaintiff's counsel reciting Plaintiff's version of the events underlying her separation from employment. It is denied that progressive discipline is required by Waverly or any other employer for that matter.
- 42. Denied. The Social Media Policy is a writing, the language of which speaks for itself. Waverly admits that it does not discriminate against its employees.
- 43. Admitted in part, denied in part. It is admitted that the former Board Chairman sent emails that were political in nature to a small group of people, including Plaintiff, with whom he believed he shared similar political beliefs. The remaining allegations contained in paragraph 43 of Plaintiff's First Amended Complaint are denied.

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44. Denied. After reasonable investigation, Waverly is unaware of what Plaintiff means by an alleged hostile environment and her supposed advocacy. To the extent that the allegations contained in paragraph 44 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.

45. Denied. After reasonable investigation, Waverly is unclear as to what Plaintiff is referencing about her supposed challenges directed towards Mr. Garvin and the alleged "male dominated empire". To the extent that the allegations contained in paragraph 45 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.

46. Admitted.

Admitted in part, denied in part. It is admitted only that although she was making more than \$110,000.00, Meredith Feher, Senior Vice President of Health Care Service, told Plaintiff that if she was unhappy with her compensation she should speak to Mr. Garvin. After doing so, Mr. Garvin increased Plaintiff's compensation as well as others to achieve a higher compensation ratio as determined with the assistance of a Human Resources Compensation Consultant. Defendant has always used the Compensation Consultant's guidelines and Plaintiff was above market value. Senior management received increases over a 3 year period and to get senior management into a compensation ration between 1.02 and 1.06. The remaining allegations contained in paragraph 47 of Plaintiff's First Amended Complaint are denied.

48. Denied. It is denied that there was an atmosphere of male superiority at Waverly or that Mr. Garvin, as its CEO, engaged in conduct or behavior that was objectionable to female members of the leadership team. Further, at no time were such complaints brought against Mr. Garvin and Plaintiff is making the allegations contained in her First Amended Complaint solely

for the purpose of personally attacking Mr. Garvin without any justification or legal basis whatsoever. To the extent that the allegations contained in paragraph 48 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.

- 49. Denied. It is denied that Mr. Garvin engaged in the conduct claimed in paragraph 49 of Plaintiff's First Amended Complaint. Further, at no time were such complaints brought against Mr. Garvin and Plaintiff is making the allegations contained in her First Amended Complaint solely for the purpose of personally attacking Mr. Garvin without any justification or legal basis whatsoever. To the extent that the allegations contained in paragraph 49 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.
- demonstrating an odd demeanor (i.e. appeared overly sorrowful) in the workplace. After Mr. Garvin met with her and found out she was upset about her bonus being less than others on the management team, he explained the correlation for others earing more. Further, Mr. Garvin made suggestions to Plaintiff about how she could increase her salary including a Nursing Home Administrator Licensing certification program which Defendant paid for (and gave Plaintiff permission to miss work to attend) but Plaintiff failed to ever complete without explanation. Also, even prior to Mr. Garvin taking on the role as CEO, Defendant had engaged a Compensation Consultant to review employee salaries and after doing so Plaintiff and others (including females) received increases in their salaries. The remaining allegations and Plaintiff's categorization are denied and no further response is required.

- 51. Denied. It is denied that Plaintiff's bonus was the smallest in comparison to other senior leadership management members since certain individuals received no bonus at all. The bonus is discretionary and in Mr. Garvin's opinion, others had taken actions that directly attributed to Defendant's success in a much different manner and with more impact than in comparison to Plaintiff. At no time did her gender or age motivate his decision-making. The remaining allegations are denied and no further response is required.
- 52. Denied. It is denied that Mr. Garvin reacted unprofessionally towards Plaintiff when in fact he offered her words of encouragement and advised her as to how she could make more money if she so desired. Defendant's responses to paragraphs 47, 50 and 51, above, are incorporated herein by reference as if set forth at length.
- 53. Denied. Defendant incorporates by reference its response to paragraph 14, above, as if set forth at length.
- 54. Denied. It is denied that Plaintiff was subjected to a hostile work environment as a woman or that Defendant favored Mr. Supper, a male. To the extent that the allegations contained in paragraph 54 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.
- 55. Denied. Plaintiff would advise Mr. Garvin she was upset about Mr. Supper talking about gambling in front of staff. There existed no reason to believe that he was doing anything illegal or inappropriate and he performed his job duties very well.
- 56. Admitted in part denied in part. It is admitted only that an unfortunate issue occurred without Mr. Supper's knowledge, involving his son and the company car. Thereafter, the company car was taken away from Mr. Supper in an overabundance of caution. Defendant's agents didn't have a trust issue as to Mr. Supper in making this decision.

- 57. Denied.
- 58. Denied. Plaintiff had nothing to do with Mr. Garvin removing the company car from Mr. Supper. The fact that a female member of management did not have a company car was never raised by anyone, including the implicated employee who was allegedly took issue with the same. The CEO and CFO have always had a company car. The female CFO prior to Mr. Supper had a company issued car.
- 59. Admitted in part, denied. It is admitted only that on occasion when passionate about a topic or point, Mr. Supper may have a tendency to "speak over someone" but it is in no way gender specific. The remaining allegations in paragraph 59 of Plaintiff
- 60. Denied. It is denied that Mr. Garvin told Plaintiff not to file a worker's compensation claim. In fact, he was not even present on the day when Plaintiff suffered an asthma attack after being in the attic of a building. Plaintiff was assessed by a nurse on premises but refused to go to the hospital. To the extent that the allegations contained in paragraph 60 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.
- 61. Denied. It is denied that Defendant has permitted or encourages a hostile and discriminatory environment through Mr. Garvin's actions and inactions or on any other basis. To the extent that the allegations contained in paragraph 63 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.
- 62. Denied. It is denied that Defendant's decision to terminate Plaintiff's employment was discriminatory on the basis of gender or any other basis. It is denied that Waverly favors males in any respect. To the extent that the allegations contained in paragraph 62 of Plaintiff's First

Amended Complaint constitute conclusions of law, they are denied and no further response is required. By way of further answer, Plaintiff's replacement is also in the protected class for age.

Ompensation proceeding are privileged and it is denied that anyone at any time ever claimed that Plaintiff was a racist or that this was a basis for her termination. It is denied that Defendant retaliated against Plaintiff. To the extent that the allegations contained in paragraph 63 of Plaintiff's First Amended Complaint constitute conclusions of law, they are denied and no further response is required.

COUNT I

ALLEGED VIOLATION OF TITLE VII – GENDER

(Kathleen Jungclaus v. Waverly Heights, Ltd.)

64. Defendant incorporates its response to paragraphs 1 through 63 by reference as if set forth at length.

65 through 74. Denied. The allegations contained in paragraphs 65 through 74 of Plaintiff's First Amended Complaint constitute conclusion of law, they are denied and no further response is required. By way of further answer, it is denied that Waverly discriminated against Plaintiff on any basis at any time, maintained a hostile work environment and/or retaliated against her.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

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COUNT II

ALLEGED VIOLATION OF TITLE VII – POST EMPLOYMENT RETALIATION (Kathleen Jungclaus v. Waverly Heights, Ltd.)

75. Defendant incorporates its response to paragraphs 1 through 74 by reference as if set forth at length.

76 through 81. Denied. The allegations contained in paragraphs 76 through 81 of Plaintiff's First Amended Complaint constitute conclusion of law, they are denied and no further response is required. By way of further answer, it is denied that Waverly discriminated against Plaintiff on any basis at any time, maintained a hostile work environment and/or retaliated against her.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

COUNT III

ALLEGED VIOLATION OF THE ADEA

(Kathleen Jungclaus v. Waverly Heights, Ltd.)

- 82. Defendant incorporates its response to paragraphs 1 through 81 by reference as if set forth at length.
- 83 through 93. Denied. The allegations contained in paragraphs 83 through 93 of Plaintiff's First Amended Complaint constitute conclusion of law, they are denied and no further response is required. By way of further answer, it is denied that Waverly discriminated against

Plaintiff on any basis at any time, maintained a hostile work environment and/or retaliated against her.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

COUNT IV

ALLEGED VIOLATION OF THE PHRC – GENDER AND AGE

(Kathleen Jungclaus v. Waverly Heights, Ltd.)

94. Defendant incorporates its response to paragraphs 1 through 93 by reference as if set forth at length.

95 through 98. Denied. The allegations contained in paragraphs 95 through 98 of Plaintiff's First Amended Complaint constitute conclusion of law, they are denied and no further response is required. By way of further answer, it is denied that Waverly discriminated against Plaintiff on any basis at any time, maintained a hostile work environment and/or retaliated against her.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

COUNT V

DEFAMATION

(Kathleen Jungclaus v. Thomas P. Garvin, Waverly Heights, Ltd., and John and Jane Doe Numbers 1-21)

99. Defendant incorporates its response to paragraphs 1 through 98 by reference as if set forth at length.

100 through 109. Denied. No response required in light of the Order dated April 9, 2018. On April 9, 2018, this Honorable Court granted Defendants' Motion to Dismiss whereby Count V (Defamation) and Count VI (Negligent Supervision of Thomas Garvin) were dismissed with prejudice. As a result, neither Thomas P. Garvin nor John and Jane Doe Numbers 1-21 (Waverly's Board of Trustees) are parties to this action.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

COUNT VI

NEGLIGENT SUPERVISION OF THOMAS GARVIN

(Kathleen Jungclaus v. Waverly Heights, Ltd. and John and Jane Doe Numbers 1-21)

110. Defendant incorporates its response to paragraphs 1 through 109 by reference as if set forth at length.

111 through 113. Denied. No response required in light of the Order dated April 9, 2018. On April 9, 2018, this Honorable Court granted Defendants' Motion to Dismiss whereby Count V (Defamation) and Count VI (Negligent Supervision of Thomas Garvin) were dismissed

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with prejudice. As a result, neither Thomas P. Garvin nor John and Jane Doe Numbers 1-21 (Waverly's Board of Trustees) are parties to this action.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

RELIEF REQUESTED

Defendant denies the Relief Requested by Plaintiff in paragraphs (a) and (b), including subparagraphs therein as conclusions of law, whereby no further response is required.

DEFENDANT'S AFFIRMATIVE DEFENSES

FIRST AFFIRMATIVE DEFENSE

Plaintiff has failed to set forth viable causes of action under Title VII, the ADEA and/or the PHRA for discrimination, hostile work environment and/or retailiation/post termination retaliation on the basis of age, gender or any other basis protected under federal and state law.

SECOND AFFIRMATIVE DEFENSE

Plaintiff has failed to establish that she suffered adverse employment action motivated by or resulting from discrimination and/or reatliation by Defendant

THIRD AFFIRMATIVE DEFENSE

Defendant had a legitimate business reason when it terminated Plaintiff's employment.

FOURTH AFFIRMATIVE DEFENSE

Plaintiff's claims are barred to the extent that the allegations of the First Amended Complaint are not set forth in her administrative charge of discrimination.

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FIFTH AFFIRMATIVE DEFENSE

If Plaintiff suffered any damages, the same being denied, she has failed to mitigate her damages.

SIXTH AFFIRMATIVE DEFENSE

Plainitff's claims are barred by the after acquired evidence doctrine.

SEVENTH AFFIRMATIVE DEFENSE

Defendant, by and thorugh its agents, at all times relevant hereto acted in good faith and complied with applicable laws.

EIGHTH AFFIRMATIVE DEFENSE

Plaintiff's claims are barred by the doctrine of waiver.

NINTH AFFIRMATIVE DEFENSE

Plaintiff's claims are barred where Defednant's decision to terminate her employment was on a basis other than Plaintiff's age and/or gender.

WHEREFORE, Defendant, Waverly Heights, Ltd., respectfully requests that this Honorable Court enter judgment in its favor and against Plaintiff, Kathleen M. Jungclaus, and award costs in favor of Defendant.

EASTBURN AND GRAY, P.C.

Dated: 4/17/18

neys for Defendant

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-	IN THE UNITED STATES DISTRICT COURT			
1	FOR THE EASTERN DISTRICT OF PENNSYLVANIA			
2	FOR THE BASTERN SISTRICT OF PERSONS			
-				
3				
	KATHLEEN M. JUNGCLAUS, : CIVIL ACTION			
4	1			
	Plaintiff :			
5	•			
	v. :			
6	:			
	WAVERLY HEIGHTS LTD., :			
7	THOMAS P. GARVIN and John : and Jane Doe Numbers 1 :			
8	through 23,			
9	Defendants : NO. 17-cv-4462			
10				
11	Monday, November 26, 2018			
12				
13	Continued oral deposition of			
14	THOMAS P. GARVIN, taken at the law offices of			
15	Eastburn and Gray, PC, 60 East Court Street,			
16	Doylestown, Pennsylvania 18901, beginning at			
17	1:56 p.m., before Cheryl L. Goldfarb, a			
18	Registered Professional Reporter, Notary			
19	Public, and an approved reporter of the United			
20	States District Court.			
21				
22	VERITEXT LEGAL SOLUTIONS			
23	MID-ATLANTIC REGION			
د ۵	1801 Market Street - Suite 1800			
24	Philadelphia, Pennsylvania 19103			
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1 APPEARANCES:	1 DEPOSITION SUPPORT INDEX
2 3 LAW OFFICE OF MARK D. SCHWARTZ	2
BY: MARK D. SCHWARTZ, ESQUIRE	3 DIRECTION TO WITNESS NOT TO ANSWER
4 300 Sandcastle Drive	4 Page Line Page Line
Bryn Mawr, Pennsylvania 19010 5 610.525.5534	5 214 24 215 7
5 610.525.5534 MarkSchwartz6814@gmail.com	6
6 Representing the Plaintiff	7
7	8 REQUEST FOR PRODUCTION OF DOCUMENTS
8 EASTBURN and GRAY, PC BY: GRACE M. DEON, ESQUIRE	
9 60 East Court Street	9 Page Line Description
Doylestown, Pennsylvania 18901	10 242 1-4 Records of compensation level
10 215,345.7000 gdeon@eastburngray.com	11 With respect to Robert
Representing the Defendants	12 Supper and Kathy Jungclaus
and the Witness	13
2	14
13	15 STIPULATIONS
14	16 Page Line
5 ALSO PRESENT:	17 (Pursuant to Federal Rules of Civil Procedure)
16 - KATHLEEN JUNGCLAUS	18
17	
RICHARD E. BAUER	19
18	20 QUESTIONS MARKED
19 20	21 Page Line
21	22 (None)
22	23
23 24	24
Page 201	Page 20
	1 (It is hereby stipulated and
	2 agreed by and between counsel that
2	3 reading, signing, sealing, certification
3 WITNESS: THOMAS P. GARVIN	4 and filing are waived; and that all
4 QUESTIONED BY: PAGE:	5 objections, except as to the form of the
5 MR. SCHWARTZ 203	objections, except as to the form of the
6	6 question, are reserved until the time of
7 EXHIBITS	6 question, are reserved until the time of trial.)
	6 question, are reserved until the time of 7 trial.)
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7 EXHIBITS 8 NUMBER DESCRIPTION MARKED FOR ID 9 (No exhibits)	6 question, are reserved until the time of 7 trial.) 8 9 THOMAS P. GARVIN, after having 10 been duly sworn/affirmed, was examined
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7 E X H I B I T S 8 NUMBER DESCRIPTION MARKED FOR ID 9 (No exhibits) 10 11 PREVIOUSLY MARKED EXHIBITS 12 NUMBERPAGE 13 TG-6PAGE 14 TG-7217 15 Summers 1249 16 Bauer 4250 17 Bauer 5252 18 Bauer 6253 19 Bauer 7254	question, are reserved until the time of trial.) THOMAS P. GARVIN, after having been duly sworn/affirmed, was examined and testified as follows: CONTINUED EXAMINATION For a continuing to the continuing the continuing to the c
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E X H I B I T S 8 NUMBER DESCRIPTION MARKED FOR ID 9 (No exhibits) 10 11 PREVIOUSLY MARKED EXHIBITS 12 NUMBER	question, are reserved until the time of trial.) Trial.) THOMAS P. GARVIN, after having been duly sworn/affirmed, was examined and testified as follows: CONTINUED EXAMINATION Framework of the continuing of

	THOMAS	. 0	
	Page 204		Page 206
1	client?	1	Q. Who was
2	A. No, I have not.	2	A. And it's hard to
3	Q. He did meet with your lawyer,	3	Q. I'm sorry. Go ahead.
4	though, correct?	4	A. It's hard to explain to your
5	A. Yes, he did.		African-American staff, when, you know, clearly
6	Q. Were you present?		it was something that they were where they
7	A. I was not.		were separated out from everybody else. So it
8	Q. Did he meet with HR as well? I	8	put me in a very difficult position of having
9	believe he said he did.	9	to try to explain why our vice president of
10	A. The vice president of human		human resources would take it upon herself to
11	resources was in the room with our attorney		do such a thing.
12	when they met.	12	Does that clarify it enough for
13	Q. As you sit here today, did you		you?
14	learn anything new about who may have written	14	Q. Absolutely.
15	this letter?	15	A. Good.
16	A. No, I did not.	16	Q. Any of those same
17	Q. You were here through		African-Americans ever have an opportunity to
18	Mr. Bauer's deposition as well, correct?	18	see Mr. Soltis' e-mail?
19	_	19	A. I would have no idea.
20		20	Q. Can you imagine what their
21	He mentioned something about	21	reaction would be?
	bubbling up from some people, some discussion	22	MS. DEON: Objection.
	bubbling.	23	A. Well, I have not seen the
24		24	e-mails.
	Page 205		Page 207
1	· • •	1	MS. DEON: Calls for
2		2	speculation.
3		3	BY MR. SCHWARTZ:
4	- 1 11 10	4	Q. You sat here. You saw the
5		5	e-mails. You saw the cartoons of Obama and so
6		6	forth, correct?
7	bubbling discussions with respect to Waverly	7	A. Actually, I was
8	Care?	8	MS. DEON: Objection.
9		9	A. (Continuing) sitting at the
	referring to is that after Kathy was	10	end of the table and did not look at the
11	terminated, when the word circulated out that	11	e-mails.
12	she had been terminated, it was brought to my		BY MR. SCHWARTZ:
	attention that pretty much the entire	13	Q. I really hope I don't have to go
1/	administrative team in Waverly Care Associates		through them all again, but be that as it may.
	5 had been aware of the tweet. And the	15	Who is the head of Waverly Care?
	6 African-American staff who work in the	16	
	administrative offices of Waverly Care were		R-o-d-g-e-r-s.
1 1 1		18	Q. Does she get along with my
	extremely angry and extremely unset by the		•
18	s extremely angry and extremely upset by the	19	client?
18 19	o content of the tweet.		
18 19 20	O content of the tweet. O So that's he had his order a	20	MS. DEON: Objection.
18 19 20 21	So that's he had his order a little bit mixed up. But that's exactly how it	20 21	MS. DEON: Objection. BY MR. SCHWARTZ:
18 19 20 21 22	So that's he had his order a little bit mixed up. But that's exactly how it went down, because apparently they were privy	20 21 22	MS. DEON: Objection. BY MR. SCHWARTZ: Q. Have they had a good rapport?
18 19 20 21 22 23	So that's he had his order a little bit mixed up. But that's exactly how it	20 21 22 23	MS. DEON: Objection. BY MR. SCHWARTZ:

Page 210 Page 208 1 letter, remember, which you were examined over What did Ms. Rodgers complain 1 2 and which was not one of your favorite pieces 2 about my client? What did she say? 3 of correspondence in your career. She had, you know, told me that 4 there were trust issues between the two of them Do you remember my letter? 4 Oh, yes. Yes. 5 over past history, of which she didn't share. 5 A. 6 Do you remember your testimony What did my client say about O. Q. 6 about where that letter was circulated? 7 7 Ms. Rodgers? Yes, I do. 8 Α. Pretty much the same thing, that 8 Is Mr. Bauer a member of the 9 there were trust issues between the two of them 9 O. 10 that were related to long-gone history. 10 executive committee? I believe he was, yes, indeed. They really didn't work together 11 Α. 11 Yes. And you said it made its 12 very often. They kept each other very much at 12 Q. 13 way to the executive committee and to any other 13 arm's length because of whatever their history 14 trustee who was interested in reading it. 14 was with each other. Isn't that your testimony? 15 Would Ms. Rodgers have 15 O. That's absolutely true. 16 interacted with Ms. Summers? 16 So would Mr. Bauer have received She may have from time to time, 17 Q. 17 A. 18 it? 18 yes. Do you have an opinion whether He did. 19 A. 19 Q. 20 Ms. Rodgers wrote the anonymous letter? As you sit here, is there 20 Q. 21 anything else that may have jumped out about MS. DEON: Objection. Calls for 21 22 the accuracy or inaccuracy of his testimony? 22 speculation. So just to clarify, because I 23 A. You can answer. 23 24 know he would certainly like to clarify how it I have no idea or opinion on who 24 A. Page 209 1 was handled. When your letter was received, it 1 wrote the letter. was received through our attorney's office. 2 BY MR. SCHWARTZ: 3 Q. Right. Since your last sitting here, And our attorney then filtered A. 4 4 did you take any opportunity to find out who 5 wrote the letter? Did you make any efforts to 5 it to me. And then we subsequently did share 6 it with the entire executive committee in an 6 find that out? 7 executive committee meeting. And it was read No, I did not. Because to me, 7 A. 8 by the members of the executive committee. 8 the content of the letter speaks for itself. And then we had our attorney 9 9 Who wrote the letter to me is somewhat 10 come to a full board meeting, where we 10 irrelevant. 11 discussed the letter, the content, and the I know we'd all like to know who 11 12 direction that your client was positioning on 12 wrote the letter to compliment them on their 13 this thing. And we offered it to any board 13 writing abilities for sure. And the 14 member who would have liked to have seen it or 14 articulation of exactly why your client was 15 terminated from our employment is very well 15 read it, to read it. 16 laid out in that letter. But who wrote it is Because, quite frankly, your 17 letter is, as I said the last time, pretty much 17 not really of that great interest to me. 18 100 percent false, exaggerated, inaccurate. Did you ever ask anybody to 18 Q. 19 And whether you know it or not, your client 19 write it? 20 knows it. Absolutely not. That's not my 20 A. So we did share it the way we 21 style. That's not my values. And I would 21 22 shared it. You asked me a question. I'm 22 never do something like that. 23 answering you honestly. You sat here through Mr. Bauer's 23 24 testimony and he was directed to my initial 24 Go for it.

	THOWAS		
	Page 212	1	Q. Well, let me ask you this: If
1	A. So that's how we shared the	1	
	content of your letter with everybody.	2	he had insisted upon the payment of money from
3	Q. Okay.	3	someone for information, that wouldn't give you
4	A. So Dick didn't have all the		pause about whether he should continue to be
5	recollection that I did. But believe me, I		employed?
6	remember it very well.	6	A. That's up to your client,
7	MR. SCHWARTZ: All right. I		really.
8	don't even remember the question. Let me	8	Q. No, no. My client doesn't
9	just look for something else.		employ him. You do.
10	MS. DEON: For the record, just	10	A. I don't know anything about
11	so we're clear when this gets looked at	11	that. And I the context of that
12	later, the letter we're speaking of is	12	conversation between the two of them, that's
13	November why don't we get an exhibit	13	between them. And I really don't, you know,
14	on that.	14	have an opinion on if he was trying to extort
15	MR. SCHWARTZ: It's Exhibit	15	money. Who knows what he wanted for it. And
16	Bauer 2.		I'm not about to sit here and guess on that.
17	MS. DEON: And the date of the	17	Because I want that is
18	letter is November 6th?	18	Q. Are you going to investigate it?
19	MR. SCHWARTZ: Eighth.	19	A. That was something they did on
20	MS. DEON: Eighth, 2016.	20	their own time.
21	BY MR. SCHWARTZ:	21	Q. And that's okay? To ask
22	Q. Did you ever fire any employees	22	somebody for money on their own time is okay?
	whom you felt were extorting money from other	23	MS. DEON: Objection.
24	people? Have you ever had an occasion to do	24	Don't answer the question.
	Page 213		Page 215
1	that?	1	BY MR. SCHWARTZ:
$\frac{1}{2}$	A. Not that I recall, no.	2	Q. When one knows there are court
3	Q. Did anything that Mr. Billig	2	proceedings, is that okay?
		3	
4	said give you pause about whether he should	4	
4 5	said give you pause about whether he should		MS. DEON: Objection.
5	said give you pause about whether he should continue to be employed at Waverly?	4	MS. DEON: Objection. MR. SCHWARTZ: Are you
5 6	said give you pause about whether he should continue to be employed at Waverly? MS. DEON: Objection to the	4 5	MS. DEON: Objection. MR. SCHWARTZ: Are you
5 6 7	said give you pause about whether he should continue to be employed at Waverly? MS. DEON: Objection to the extent that he is not a lawyer, so the	4 5 6	MS. DEON: Objection. MR. SCHWARTZ: Are you instructing him not to answer?
5 6 7 8	said give you pause about whether he should continue to be employed at Waverly? MS. DEON: Objection to the extent that he is not a lawyer, so the use of the word "extortion," or	4 5 6 7	MS. DEON: Objection. MR. SCHWARTZ: Are you instructing him not to answer? MS. DEON: I am. MR. SCHWARTZ: Well, for the
5 6 7 8 9	said give you pause about whether he should continue to be employed at Waverly? MS. DEON: Objection to the extent that he is not a lawyer, so the use of the word "extortion," or suggestion of whether someone committed	4 5 6 7 8	MS. DEON: Objection. MR. SCHWARTZ: Are you instructing him not to answer? MS. DEON: I am. MR. SCHWARTZ: Well, for the record, I'd like to ask you to conduct an
5 6 7 8 9 10	said give you pause about whether he should continue to be employed at Waverly? MS. DEON: Objection to the extent that he is not a lawyer, so the use of the word "extortion," or suggestion of whether someone committed extortion. But he can answer.	4 5 6 7 8 9	MS. DEON: Objection. MR. SCHWARTZ: Are you instructing him not to answer? MS. DEON: I am. MR. SCHWARTZ: Well, for the record, I'd like to ask you to conduct an investigation and to fire him. Okay?
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Page 218 Page 216 1 Board of Trustees. Mr. Garvin communicated 1 head of IT go and do a thorough -- thorough that the decision was final." 2 search. 3 Is that what your answer is? This is after your last 3 Q. That is correct. 4 deposition? Was it after we last were 4 A. And that's a response. What did 5 together? Did he look at it again? 5 O. 6 you mean by "final decision"? What did you It was -- the timing was when 7 mean by that? 7 you requested it via, I think, a second set of That, unfortunately, we couldn't 8 8 Interrogatories that came. 9 change what the decision of the committee was Right. 9 Q. 10 based on the facts as we -- you know, as we had So we went back and did another 10 A. 11 investigated and as the committee saw them. 11 search. So "as the committee saw them," 12 Did you find anything? 12 O. 13 you're talking about the HR committee? Just what was produced. And A. 13 No. The human resources 14 14 really --15 committee in conjunction with counsel and, you MS. DEON: I can represent that 15 16 know, every -- everyone involved in the human there are Janet Thompson e-mails that 16 17 resources committee. contain a lot of business things as well. 17 The executive committee, too? MR. SCHWARTZ: Business stuff. 18 O. 18 No. The human resources 19 And we haven't resolved that yet. Α. 19 MS. DEON: It's this big, and 20 committee. 20 Okay. And if you go to 25. "At 21 I'm going through it. Q. 21 22 this meeting, Defendant Garvin then told MR. SCHWARTZ: Fine. 22 23 Plaintiff, 'I don't want you to think that you MS. DEON: And I just actually 23 24 are a racist. That's not the case.' This gave you a confidentiality agreement for 24 Page 219 Page 217 1 proved to be at complete variance with what your review with a letter. And there's 1 2 Defendant Garvin came to tell others about also a Soltis letter in here explaining 2 3 Plaintiff." 3 that. And then in 25 you say, "Denied. MR. SCHWARTZ: All right. Let's 4 5 Mr. Garvin never made such a statement. By way go back and do this Amended Complaint, 5 6 of further answer, it is denied that Mr. Garvin which I'm glad I brought extra copies of. 6 7 made such a statement to any others as which MS. DEON: These have already 7 8 Plaintiff without justification continues to been marked. The first Amended is TG-6. 8 And the Answers are TG-7. 9 insist upon." 10 Is that your answer? 10 BY MR. SCHWARTZ: That is my answer. If you turn to Paragraph 23 of 11 A. 11 12 the Complaint and of the Answer. Do you see Is it your testimony that you've 12 O. 13 never said to anybody, I don't want you to 13 the two of them? And then go to 23 on the 14 Answer. All right? Are we good? 14 think I'm a racist? I never said to anybody that, 15 Paragraph 23, the Complaint 15 16 reads, "Without success, Plaintiff begged for 16 no, I didn't think -- I never used the term 17 her job, asking Messrs. Bauer and Garvin to 17 "racist" in anything. 18 reconsider and/or to allow her to discuss the I was asked by your client in 18 19 situation with the Human Resources Committee 19 the termination meeting with Mr. Bauer, so you 20 think I'm a racist? And the answer is, 20 and the full Board of Trustees. Her request 21 absolutely not. And I never once said to a 21 was refused." And you stated, correct, 22 single person that I felt that Kathy was a 22 23 "Admitted. It is admitted that Plaintiff 23 racist. 24 begged for her job and asked to be heard by the Okay. That's not my question. 24 Q.

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Page 220	Page 222
1 A. Actually, that was your	1 supply any specifics to anybody else who worked
2 question.	2 at Waverly or was affiliated with Waverly?
3 Q. All right. Well, then let me	3 A. I didn't get into the specifics
4 phrase it a different way.	4 of any of anything.
5 Did you ever say to anyone other	5 Q. Okay.
6 than Kathy, I don't want you to think that	6 A. I certainly can't control what
	7 rumors
7 you're a racist?	8 Q. No, I didn't say that.
8 A. No.	9 A were passed around. But I
9 Q. Did you ever use the term	10 did not get into the specifics.
10 "racist"? Have you ever used that term?	
11 A. Not that I'm aware of.	•
MS. DEON: Any time in your	12 the official statement, correct?
life, is what he's asking.	13 A. That is correct. And as I
MR. SCHWARTZ: At any time.	14 mentioned earlier, I think the folks who had
15 THE WITNESS: Oh.	15 seen her tweet from Waverly Care Associates,
16 A. (Continuing) Not that I recall.	16 you know, where it went from there had nothing
17 BY MR. SCHWARTZ:	17 to do with me. It had everything to do with
18 Q. Did you ever make a statement to	18 the way that they read the tweet, how they
19 anyone, I don't want people to think that I'm	19 interpreted the tweet. And, you know, I can't
20 getting rid of old-timers? Did you ever say	20 control what 300 employees talk about. But it
21 that?	21 didn't come from me.
A. No. That's not the kind of	22 Q. Why would the tweet have had the
23 language that I use.	23 attention of Waverly Care Associates?
24 Q. Anything similar?	24 MS. DEON: Objection.
Page 221	Page 223
1 A. No.	1 You can answer the question.
2 Q. Paragraph 28, the second	2 BY MR. SCHWARTZ:
3 sentence in 28. If I'm going too quickly, let	3 Q. If you know. Why, I mean?
4 me know. "As an example, on the very next day	4 A. The answer is, because one of
5 after her departure, Plaintiff learned from an	5 them somehow saw it.
6 outside consultant that Defendant Garvin had	6 Q. And you don't think that the
7 told him that she was fired and that it was	7 lady who headed it, who didn't get along with
	8 my client, distributed that information?
8 because of an inappropriate post on Facebook."	9 A. I don't believe that's her
9 Did you ever say that?	10 style.
10 A. No. And I think your Question	11 Q. Do you know for a fact whether
11 Number 28 would show that, because why would I	12 she did, whether she tried to fan the flames of
12 say to anybody that it was an inappropriate	13 the tweet?
13 post on Facebook, when, actually, it was a	14 MS. DEON: Objection.
14 Twitter issue? So no.	
15 Q. Did you say to anyone that it	15 You can answer. 16 BY MR. SCHWARTZ:
16 was an inappropriate post on Twitter?	
17 A. No.	1111
18 Q. And the last sentence of 28 is,	
19 "This same misinformation was passed on to	19 even bring it to my attention, when she very
20 others, including Waverly residents in what was	20 well could have if she wanted to see something
21 clearly a malicious fashion."	21 happen to your client, so.
Other than the statement that	22 Q. Who brought it to your
23 you put out that she was no longer at Waverly,	23 attention?
24 other than the official statement, did you	24 A. It was brought to my attention
	7 (Pages 220 - 223)

Page 226 Page 224 1 content of the discussion. But I certainly 1 through the anonymous letter. 2 didn't get into she sent a tweet that You sat through Ms. Summers' 2 3 segregated a class of employees and apparently 3 deposition when she said, you know, how 4 polled employees and tweeted about it. No, I 4 articulate the person was and that she wasn't 5 didn't get into that level of detail. 5 as articulate as the writer, correct? When is progressive discipline 6 Q. Correct. Α. 6 7 used? Does that level of 7 Q. 8 articulateness resemble anybody that you know Progressive discipline is used 8 9 depending on the level of the infraction. So at Waverly or connected with Waverly? 10 if somebody is late to work, they may start I have no idea who can write 10 11 with an oral counseling as step number one. 11 that well. But I would certainly like to meet 12 And then if they're late to work in a pattern, 12 the person. 13 meaning they call out every Friday or every Twenty-nine. "Sometime on or 13 Q. 14 Monday and you start to notice it over a period 14 about October 7, 8 or 9, Plaintiff received a 15 of time, maybe that progresses to a written 15 telephone call from a previous coworker, Meg 16 warning. 16 Guenveur who said that she learned that 17 Q. Okay. 17 Plaintiff was fired for violating Waverly's And then say they, whatever, 18 A. 18 Social Media Policy." 19 call out multiple times and it's a significant Is that what it says? 19 20 pattern, then it progresses to a final written 20 A. 21 warning. And then you deny that at any Q. 21 22 time you advised her about the circumstances, 22 Q. Right. And then you have the different 23 A. 23 correct? 24 options of dismissal or what have you. 24 A. Correct. Page 227 Page 225 Within progressive discipline, So how did Ms. Guenveur -- who 1 O. 2 there are levels of seriousness of the offense. 2 is Ms. Guenveur? 3 So in your client's case, her offense was what So that's pronounced Genveer A. 3 4 would be considered to be a critical offense. 4 (ph). 5 And so, therefore, progressive discipline Oh, okay. 5 Q. 6 wouldn't apply. G-u-e-n-v-e-u-r. 6 A. Do you remember the specific 7 Q. Yes. How did she learn about 7 O. 8 instance that Ms. Summers testified to with 8 it? 9 respect to the, you know, worker who was I have no idea. I would assume 9 A. 10 assigned to her in the matter of laundry theft 10 it was the rumor mill. Meg is not someone that 11 or whatever? Do you remember that? 11 I have stayed in touch with since she left. I Yes, I remember. 12 Α. 12 ran into her one time at a restaurant, but Did Ms. Summers come to you and 13 certainly had no conversation with her about 13 14 try to have something less than a firing occur? 14 the dismissal of Kathy. You know, I don't recall Did you meet with the senior 15 Q. 15 16 specifically. But it seems like if she 16 leadership team and tell them that my client 17 communicated with your client, she probably 17 was fired for violating the social media 18 said to me that she, you know, was upset about 18 policy? 19 it, because it was her housekeeper, as she I met with the senior leadership Α. 19 20 articulated, someone she was very fond of and, 20 team to let them know that she was no longer 21 you know, didn't -- didn't necessarily feel 21 employed. 22 that she should have been fired for stealing. And that was it? You didn't say Q. 22 You didn't feel that? 23 Q. 23 anything more? No, no. She didn't --24 You know, I don't recall the Α. 24

Page 230 Page 228 1 'personal blogging' on the other, stating that Q. She didn't, okay. 1 2 'Waverly Heights respects the rights of 2 -- feel that. A. 3 employees to write blogs and use social Stealing is a great example of a 3 4 critical offense, so something that doesn't 4 networking sites and does not want to 5 require progressive discipline. 5 discourage employees from self-publishing and There are other examples at 6 self-expression."" 7 Waverly Heights where if we catch someone 7 Is that the social media policy, 8 as you understand it? 8 stealing from us, we consider that to be a Like I said, it's -- it's in 9 critical offense, and so they're terminated. A. 10 And there are multiple examples of that. 10 writing in the answer and it speaks for itself, 11 if that's what it says. It's a pretty So as I said earlier, a critical 11 12 offense can take on many -- you know, many 12 lengthy -- lengthy policy. 13 faces. One is stealing. One is tweeting about 13 Q. Did my client use company-owned 14 assets to do her tweet? 14 a protected class, representing them on behalf 15 15 of the company. So, yeah, those -- those are Well, all I can say is that when 16 things that are critical offenses. 16 I brought it to her attention, she was 17 immediately up to her work-owned computer on So did you look into whether 17 18 her Twitter deleting it within a matter of 18 this health care worker committed a critical 19 minutes. So I would have to say, yes, that she 19 offense yourself? 20 did use company-owned property. The health -- that we didn't say 20 A. 21 anything about a health care worker. 21 Q. She used company-owned property The home care worker, whoever 22 to take it off, correct? 22 23 was assigned to Ms. Summers. Yeah. But your question was, 23 A. 24 did she use company-owned --24 A. You're talking about the Page 231 Page 229 1 Q. Did she use it to put it on? 1 housekeeper? 2 Can I answer? The housekeeper? A. 2 Q. Okay. There's a big difference 3 She asked -- your question was, 3 A. did she use company-owned property --4 4 between home care worker and housekeeper, so. 5 Okay. The housekeeper, did you look O. -- to do blogging. 6 A. 6 into whether that was really a critical 7 Right. Q. 7 offense? Yes, we did a full investigation 8 So I said, my answer is that I 8 A. can only assume yes, since when I brought it to 9 on it, determined that it was a critical 10 her attention, that within minutes of it being 10 offense. We had videotape of her stealing the 11 brought to her attention, she was up on 11 sheets. And -- and so we let her go. 12 whatever Twitter account she has deleting it. Were they new sheets as opposed 12 Q. Did you see her do that --13 Q. 13 to old sheets? 14 A. No. 14 A. They were new sheets. 15 Q. -- delete it? They were new sheets, okay. 15 Q. But I certainly saw the result 16 A. A. High-count sheets, if I recall 16 17 that it wasn't there any longer. 17 correctly. 18 Well, how else, if she's at High-count sheets? 18 Q. work, is she going to take it off her Twitter 19 Yes. A. 20 account than to use a computer that the company Paragraph 40 in the Complaint. 20 Q. 21 has? How else is she going to do that? 21 "Set forth in the Waverly Heights Employee 22 A. You asked me a question and I --22 Handbook, the Social Media Policy makes a clear That's my new question. 23 Q. 23 distinction between 'company-owned assets' and 24 'work-related blogging' on the one hand, and 24 A. -- my answer speaks for itself.

9 (Pages 228 - 231)

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	Page 232	Page 234
1	Q. No. But that's my question.	l company outside of Philadelphia, having polled
2	How else is she going to take it	2 the 100 percent of the African-American
3	off? If you instructed her to take it off, how	3 staff, AA, and then saying that they were all
	else is she going to quickly take it off? Is	4 voting for Trump. So
5	she going to wait until she gets home?	5 Q. And you're saying that
6	A. That's up to her on how to take	6 A you can tie her name with a
7	off what she put on. I'm just answering your	7 simple Google search against Waverly Heights
8	question that did she	8 human resource I'm sorry, human resources,
9	Q. I understand.	9 Kathy Jungclaus, and you're going to come up
10	A use a company computer to	10 with Waverly Heights, a direct correlation.
11	access her Twitter or her social media or	11 Q. I think we've done that. We've
12	blogging, and the answer is yes.	12 been through this before.
13	Q. And you have personal knowledge	Did you ever sign a conflict of
	of that?	14 interest statement?
15	A. Yes, because it went away within	15 A. Yeah, I think I did.
	minutes of my bringing it to her attention.	16 Q. You sat here through Mr. Bauer's
17	Q. Could she have done it on her	17 deposition with respect to the Facebook page of
	cell phone?	18 Janet Thompson, right? You sat though
19	A. I don't know. Perhaps.	19 Mr. Bauer's deposition testimony when we talked
20	Q. Could she have put it on using	20 about Janet Thompson?
21	non-company assets, you know, published the	21 A. Yes, I did.
	tweet?	22 Q. Have you ever had cause to look
23	A. I assume that she probably could	23 at her Facebook page?
1	have.	24 A. No, I have not.
27		Page 235
	Page 233 O. Work-related blogging. Was that	1 Q. Have you ever had cause to look
1	Q. Work-related blogging. Was that work-related blogging on the one hand? Did you	2 at anybody else's Facebook page or tweets other
	1 1 10	3 than my client
1		4 A. No.
4	A. I certainly don't consider it work-related.	5 Q who worked for Waverly?
5		6 None?
6	Q. Okay.A. And I'm not necessarily in tune	7 A. No. I don't do that.
7		8 Q. On 49
	to what blogging is as opposed to tweeting. O. I don't make a distinction. Do	9 A. Page 49 or paragraph?
9	•	10 Q. Paragraph 49 of the Complaint
	you? A. I think there is a distinction,	11 and the Answer. Forty-nine reads, "Since
11		12 Defendant Garvin started his employment at
1	but	13 Waverly in 2010, he has systematically removed
13	Q. Well, I'm using the words	14 senior level management and replaced them with
	interchangeably, so. A. I don't know that you should do	15 his own male-dominated, hand-picked team.
15	•	16 Notwithstanding, each time someone was
	that. O. All right. Then was it a	17 terminated, Garvin made it a point to tell
17	`	18 Plaintiff and others, 'You don't have to worry
	work-related tweet? A. It was tied directly to Waverly	19 about your job, I am really not out to get the
19		20 old-timers."
1	Heights.	21 Did you ever make a statement
21		22 like that to my client?
	Waverly Heights?	23 MS. DEON: Objection. Asked and
23	A. Because she represented herself under her own name as the vice president of a	24 answered.
24	under her own hame as the vice president of a	2 · WIAD () 4.7 · ·

Page 238 Page 236 1 the hallway, what was wrong. And she said she MR. SCHWARTZ: This time it's to 1 2 didn't want to talk about it. my client. 2 And when I pressed her on it, I 3 BY MR. SCHWARTZ: 4 said, is it -- because I was worried for her, Did you ever say that, you don't 4 5 have to worry about your job. I'm really not 5 because clearly her whole personality, which 6 is, you know, generally friendly and outgoing, 6 out to get the old-timers? 7 went into this just sagging, mopey state. No, that's not language that I A. 7 And so when I pressed her on it, 8 8 use. 9 I said, look, is it something personal or Anything similar to that? 9 Q. 10 something professional? Because she wouldn't No. I expressed appreciation 10 11 for the team that's there and the hard work 11 tell me. 12 they do regardless of how long they worked for 12 Q. Okay. And she said it was -- you know, 13 A. 13 us. 14 it was professional. So I said okay. So then Why would Marc Hiel tell my 14 15 this went on for the better part of another --15 client that you said that? 16 whatever it was, a day or two days, when MS. DEON: Objection. 16 17 finally, you know, I asked her, I said, are you You can answer. 17 18 ready to tell me, you know, what's wrong? 18 BY MR. SCHWARTZ: 19 And the gist of what she Why would he say that? 19 Q. 20 complained about is because her job as vice MS. DEON: Objection. 20 21 president of human resources was to process Well, I have every reason to 21 A. 22 bonuses for senior level staff. And she was 22 believe --23 getting a bonus, but she didn't feel it was THE WITNESS: Can I answer it? 23 24 enough compared to some of her -- her 24 MS. DEON: Yes. Page 239 Page 237 1 co-workers. MR. SCHWARTZ: Yes. 1 So that was -- you know, and (Continuing) -- that your client A. 3 then my notes all speak for themselves, which 3 is exaggerating whatever conversation she 4 you have and I think are a matter of record on 4 claims to have had with Marc Hiel. 5 the detail. I'm just giving you what I recall 5 BY MR. SCHWARTZ: 6 in summary. If he said that he had heard you 7 That's fine. How would you 7 make that comment, would he be lying? 8 differentiate the bonuses and compensation 8 A. 9 ratio that Mr. Supper received, as well as his Maybe we've touched on this. 9 Q. 10 performance over the years, and that of my 10 Paragraph 50. Do you recall the meeting in 11 client? How would you contrast them? 11 December of 2015 when my client met with you 12 and asked why she hadn't received pay raises? MS. DEON: Which time frame are 12 you speaking about, Mr. Schwartz? Do you That was not the content of that 13 13 14 mean in December 2015? 14 meeting, nor how it --MR. SCHWARTZ: Yes, about that 15 What happened in that meeting? 15 Q. 16 time and forward. -- nor how it went down. 16 A. 17 BY MR. SCHWARTZ: What happened in that meeting? 17 Q. Your client spent the better 18 How would you compare, contrast A. 19 part of two-and-a-half days in what I can only 19 them, when it came to justifying his pay? So speaking specifically of 20 20 describe as a state of, you know, mopiness 21 Mr. Supper, I would -- I would tell you that 21 (sic). I don't know how to spell that. But 22 your client, in my time at Waverly, advanced 22 made it very clear to everybody that she was 23 quicker on her compensation ratio than 23 moping for days. 24 Mr. Supper. And I asked her, specifically in 24

Page 242 Page 240 Well, then, why don't you Q. I would spend a lot of time 2 produce those records, okay, as far as his 2 talking with your client about comp ratios when 3 compensation levels and hers throughout their 3 I arrived. And she knows darn well that many 4 respective --4 of them, many of her peers, were below a comp If it will enlighten you --5 A. 5 ratio of 1.0. Yes, it will enlighten me. 6 Q. And we use a compensation 6 -- it will enlighten you to the 7 7 consultant. And Kathy and I would talk about A. 8 truth. 8 this a lot. And I did not disagree that we MR. SCHWARTZ: Do you want to 9 needed to advance the senior level managers to 9 strike that question? I have never been 10 a reasonable comp ratio, which I would tell you 10 deposed. I'm waiting for the first time, 11 would be, you know, between a 1.02 and 11 12 and this ain't it. 12 whatever, 1.06. 13 BY MR. SCHWARTZ: And so we made it a mission, 13 14 over the course of a couple of years, to get Did we already talk about the workers' comp claim and you denied that you 15 everybody to that point, including your client, 16 told her not to file one? Do you have a 16 who advanced from -- I think she was below a 17 recollection? 17 1.0, to whatever it ended up being. We can I don't recall if we talked 18 A. 18 pull the numbers. But it was clearly like a 19 about that or --19 1.04, 1.03, 1.05, which meant significant THE WITNESS: Did we talk about 20 20 raises to get her there, along with her peers. 21 It was not just her, it was her peers. Because 21 that the last time (addressing Ms. Deon)? 22 BY MR. SCHWARTZ: 22 I completely agreed that that was the right Well, let's go to 60 then. 23 Q. 23 approach to take. MS. DEON: I don't recall that. 24 Can I -- go ahead. Keep going. 24 O. Page 243 Page 241 1 BY MR. SCHWARTZ: Well, that's -- you know, that's 1 A. 2 the answer. So as it compares to Bob Supper, It may be quicker to just 3 address it than to remember what we did. 3 he came in at a comp ratio. I know you have Take a look at Paragraph 60. 4 some fabrication in here that he was at a 1.20. 4 5 Just read it to yourself. I'm not going to 5 Well, that couldn't be farther from the truth. 6 read it. 6 He came in, you know, right around where I'm familiar with this. 7 everybody else was, you know, at a comp ratio A. So in your response, in the Q. 8 that was in that range that I had mentioned, 9 Answer, it says, "It is denied that Mr. Garvin 9 around a 1.05, 1.06. 10 told Plaintiff not to file a workers' Well, let's look at 10 Q. 11 compensation claim," correct? 11 Paragraph 51. "In contrast to Plaintiff's 12 That's correct. A. 12 situation, when performance reviews were 13 completed for 2015, the male Senior VP of 13 In fact, you were not even Q. 14 Finance, Robert Supper (employed for only three 14 present on the day when she suffered an 15 asthmatic attack after being in the attic of a 15 years), was assigned a compensation ratio of 16 approximately 125 percent of market value, in 16 building, correct? 17 contrast to Plaintiff's ratio of 102 percent of 17 A. That's correct. How did you learn about it then? 18 market value, despite her many years of 18 Q. I'm trying to recall. It would 19 19 service." 20 have been early in the following week when I Do you agree that that's what 20 21 came back. And I think I was actually having a 21 his assignment was? 22 conversation with your client in front of my No. That's a complete lie on 22 23 assistant, where in sort of a joking fashion, 23 your part and on your client's part, and 24 they were all talking about how it would look 24 easily -- easily proven. And she knows that.

Page 246 Page 244 1 would be good practice to each document our 1 for the, you know, vice president to have this 2 take on how the meeting went. 2 workers' comp report. It never was something Did you ever do anything like 3 that I told her not to report. In fact, it 3 Q. 4 that with respect to another firing? 4 was -- I'd have no reason to not report any I probably have. I would tend 5 work-related injury. There's no -to do that on -- on more serious issues. I mean, no matter who you are, Q. 7 if you've got a bona fide workers' compensation And you'd have Mr. Bauer or 7 O. 8 someone else from the board as a witness? 8 claim, you can file it, right? It would depend on the -- the 9 If you have a cut on a finger at 10 person, really. In this case -- in, you know, 10 work, you can -- you should file a report with 11 a case before, I would have the vice president 11 the workers' compensation company. 12 of human resources with me. And she did, didn't she? 12 Q. 13 Sure. O. 13 A. Yes. But in this case in particular, 14 A. "Plaintiff was assessed by a 14 Q. 15 I think it would be inappropriate to have 15 nurse on premises but refused to go to the 16 another one of her peers there. And so, yeah, 16 hospital." 17 the chairman of the human resources committee How did you know that? 17 18 made -- made common sense to -- you know, to There's an incident report and, 18 A. 19 all of us. 19 you know --20 Q. So it was your idea that you So you looked at that 20 Q. 21 each take notes? 21 afterwards, right? You know, like I said, I think Yes. I was not there the day 22 23 Dick and I both said, we need to document this 23 that it went down when they tried to help her. 24 conversation. When did you see the incident 24 Q. Page 247 Page 245 Q. Okay. That's fine. 1 report, if you can remember? After the lawsuit 1 To your knowledge, were minutes 2 2 started? 3 kept of the HR meeting that dealt with my Yeah, maybe. I honestly don't 3 A. 4 recall when -- when I saw it for the first 4 client? 5 A. No. 5 time. No. So are you sure that there 6 Q. MR. SCHWARTZ: Can you pull out 6 7 weren't any minutes taken? 7 all of the Soltis e-mails. Yeah. That would be considered 8 Off the record. 8 an executive session, so. 9 So if Mr. Bauer had testified --10 0. (Whereupon, a recess was taken 10 11 and, again, I don't remember exactly what he from 2:41 p.m. to 2:45 p.m.) 11 12 said -- but if he had testified that there were 12 13 minutes, he would be wrong? 13 BY MR. SCHWARTZ: Yes, because they're in 14 Before we get to the e-mails of 14 Q. 15 executive session. We have human resources 15 Mr. Soltis. 16 committee minutes, but we don't discuss Mr. Bauer testified that he took 16 personnel matters, you know, in --17 notes with respect to the meeting with you and 17 18 In that context, okay. Q. 18 my client, correct? 19 -- in that context. A. A. Yes. 19 You've testified -- and I'm not And you also took notes which 20 O. 20 Q. 21 going to ask you again, to go over it again --21 you supplied me with, correct? 22 but you testified that virtually all of the That's correct. 22 A. 23 meetings that you had included counsel, when it Whose idea was it to take notes? 23 Q. 24 came to the decision to fire my client, I think we thought together it 24 A.

THOMAS F	P. GARVIN
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1 correct?	1 MR. SCHWARTZ: So that's that.
2 A. That's correct.	What's the next one, Grace?
3 Q. Aside from the meeting that you	3 MS. DEON: It's Bauer 4.
4 had with Mr. Bauer and my client, did you talk	4 MR. SCHWARTZ: Off the record.
5 to anyone else about the firing of my client	5
6 without counsel?	6 (Whereupon, a discussion was
7 A. No. We we kept it, you know,	7 held off the record.)
8 very much within the small group of the human	8
9 resources committee, of which Mr. Bauer is a	9 MR. SCHWARTZ: Back on.
10 member, and then, of course, you know, with	10 BY MR. SCHWARTZ:
11 outside counsel.	11 Q. Bauer 4 is from Chuck Soltis
12 Q. All right. Let's do these	12 dated Friday, December 6, 2013, to Dick Bauer,
13 e-mails. Let me give you the whole pile.	13 et al.
14 And correct me if I am wrong,	14 Are you there?
15 Mr. Garvin or Grace. We only talked about	15 A. I do not see my name.
16 these e-mails in the abstract, correct?	16 Q. I don't see your name there. I
17 I remember your testimony was	17 see your mother's name there, right?
18 that you didn't pay attention to these things,	18 A. Yes.
19 correct?	19 Q. And Ms. Jungclaus's name is
20 A. That's correct.	20 there, correct?
21 Q. But we didn't talk about any of	21 A. Yes, I see her name there.
22 the specifics of them, did we?	22 Q. If you go down further, it says,
23 MS. DEON: Correct. That's my	23 "This is worth reading. Canada Free Press.
24 understanding.	24 The unspoken success of ObamaCare."
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The second to the second secon	1 Did you ever see this before
1 MR. SCHWARTZ: Okay. Thanks. 2 BY MR. SCHWARTZ:	2 your depositions?
	3 A. No.
3 Q. Let's go to Exhibit what do 4 you have in front of you?	4 Q. Did Ms. Jungclaus ever complain
	5 to you about receiving e-mail from Mr. Soltis
	6 of a political nature?
6 Q. What's the Bates number on the 7 bottom? Five	7 A. She never complained about it.
	8 Q. Did anyone ever complain about
	9 it to you?
C 1 3	10 A. No, nobody complained. Some
10.	11 people would say they got them. And the
	12 general consensus was, everybody just deleted
12 A. Yes. 13 Q. And it was sent February 29,	13 them because they tend to be lengthy and nobody
14 2016.	14 at Waverly has the time to get in to be reading
	15 all this.
15 You are not a recipient, 16 correct?	16 Q. So you're talking about Waverly
17 A. I do not see my name on the	17 employees just not having the time to read this
18 recipient list.	18 stuff. You said nobody at Waverly.
19 Q. Other than these proceedings and	19 A. Yeah. Well, the people that
20 the last time we were together, do you remember	20 they nobody ever complained.
1 1 136 0	21 Q. Right.
	22 A. And so anybody that was a
122 and Hitler's henchman Adolf Fichmann? Do you	
22 and Hitler's henchman, Adolf Eichmann? Do you	
22 and Hitler's henchman, Adolf Elchmann? Do you23 remember anything like that?24 A. No.	 23 recipient, no, nobody ever complained about it. 24 Q. Do you know if any of the

Page 254 Page 252 1 Soltis, February 24th. I don't believe you're 1 recipients passed them around to other 2 on it, although Mr. Supper is, correct? 2 employees at Waverly? 3 A. Yes, I see his name there. I don't think so, because we did 3 Just page through it. This is 4 a search to see if anybody forwarded them, and 4 O. the one about the first Muslim woman on the 5 didn't turn that up. municipal court in Brooklyn holding the Koran. Is it that it didn't turn up or 6 Do you have any recollection of 7 maybe you weren't able to search in that level 7 8 seeing this? 8 of detail? No, and I'm not copied on it. 9 A. I think it's that it didn't turn 9 Α. Right. Let's go to Bauer 7 from 10 Q. 10 up. 11 Chuck Soltis, June 14, 2016, right? It didn't turn up, okay. 11 Q. Yes. 12 A. The next one is Bauer 5 --12 And it's to Dick Bauer and a 13 O. A. Okay. 13 14 bunch of other people, right? -- from Chuck Soltis to -- are 14 O. Yes. 15 you on this? Yes. 15 A. You are on the second line from Q. 16 16 A. Yes. 17 the bottom, on the far right, correct? Robert Supper, Thomas Garvin, 17 It looks like he copied me on 18 Dick Bauer and so forth. "Famous Presidential 18 A. 19 this. 19 Lies Contest." The subject is, "Unfortunately, 20 Q. Do you remember this? 20 21 based on all, she has said, Clinton appears to No, I do not. 21 A. 22 be cut from the same cloth," correct? Did you ever say to 22 That's what it says. 23 Mr. Soltis -- and forgive me if I asked this 23 A. And then when you go back into 24 before -- did you ever say to Mr. Soltis, you 24 Q. Page 255 Page 253 1 it, there are all of these Obama cartoons, 1 know, nobody has time for this. Don't do it. 2 We don't want political stuff? 2 correct? Let's see. Overseas cartoons. Did you ever say anything to him 3 A. 3 4 Are these from newspapers from overseas? 4 about knock it off? I guess --5 Q. No. I did not. 5 Α. It looks like they're about -- I Mr. Bauer testified earlier 6 A. 6 Q. 7 have not seen them. But it looks like it's 7 today that it was sometimes as much as once a 8 about the United States. And it looks like it 8 week. 9 was cartoons that were in newspapers, I guess, Do you remember that testimony? 9 10 across the world. I remember it, yes. 10 A. Okay. And then on 5/29, there's Do you remember the frequency at 11 Q. Q. 11 12 a cartoon that has a caricature of Obama that 12 which you got these things? 13 says, "My policies have created jobs," and then It was -- you know, it was 13 14 it says, "ISIS Beheaders Wanted. Now hiring 14 somewhat frequent. But to put a time frame on 15 bomb makers." 15 it, I would be completely guessing. It was 16 Is that what it says? Is that 16 frequent enough that literally when they came, 17 what the cartoon says? 17 you just hit delete and you don't -- you didn't It says, "My policies have 18 A. 18 even give it a second thought. 19 created jobs." So he might not be off if he's 19 20 talking about once a week, Mr. Bauer? 20 Q. Right. And then there's the next I mean, he's definitely not off. 21 A. 21 A. 22 caption that says, ISIS Beheaders Wanted." By much? 22 Q. 23 Q. Yeah. 23 A. The next says, "Now hiring bomb 24 A. All right. Bauer 6, from Chuck 24 Q.

15 (Pages 252 - 255)

Page 258 Page 256 1 believe you're on it. 1 makers." And it says, "None of these are from On Page 601, do you know 2 USA papers." So I would have to assume that 3 it's from newspapers somewhere overseas. 3 Dhimmitude is? I do not. Then it concludes by saying, 4 A. 5 does it not, "How is it that much of the world All right. Bauer 10, from Chuck 5 O. 6 Soltis to Mr. Bauer. You're not on this one? 6 sees Obama for what he really is and yet many 7 in the U.S. think he's doing just fine and Correct. 7 A. The second page is Hillary 8 Q. 8 admire him"? Clinton in a tiara, correct? Is that what it says? 9 It would appear as such. 10 10 That's what it says at the A. Do you have any recollection of 11 Q. 11 bottom. Do you have any recollection of 12 seeing this? 12 Q. No. And it doesn't look like 13 A. 13 getting this? 14 I'm copied on this one anyway. A. No. 14 No, you're not. All right. How about Bauer 8? 15 O. 15 Q. The next one is 534 on this 16 Let's see if you're on this. 16 17 group. I don't believe you're on this one I'll say that when it comes to 17 18 Bauer 8, it's called "Trust is Gone by Dennis 18 either. Who is Peggy Faha? 19 19 Prager." She's our sales consultant at 20 Do you have any recollection of A. 20 Waverly Heights. She's an employee. 21 21 seeing this? So does she have a Waverly 22 MS. DEON: And he's not on it. 22 23 Heights e-mail? 23 BY MR. SCHWARTZ: She does. 24 Α. 24 And you're not on it. Q. Page 259 Page 257 And the way that these show up, No, I don't. A. 1 2 when we're talking about employees, if it just Did your mother ever discuss 2 Q. 3 says "Peggy Faha," that means she's at the 3 these with you? She's on this one. 4 Waverly e-mail, correct? No. 4 A. You know, I'm not sure about 5 She never discussed or mentioned 5 Q. 6 that. It's Peggy Fay (ph), is how you say it. 6 the fact that she got them? 7 Q. Sorry. 7 A. No. But, you know, I don't think 8 A. She was what, a friend of his or Q. 8 9 that's the sole reason. Because if you look at 9 a social friend? 10 some of the other names on there that are just They attended an event where A. 10 11 the names, they're not all Waverly employees. 11 they met each other. And then, you know, Right. Did board members have 12 somehow she ended up on a few of his e-mails 12 Q. 13 Waverly e-mail addresses, too? 13 here. You know, they did for a short 14 Okay. Bauer 9 from Soltis, 14 Q. period of time, but nobody used them. So they 15 Sunday, February 1st, 2015, to Dick Bauer, 16 don't anymore. 16 et al., and then you're on the second line from Do you know when that changeover 17 O. 17 the bottom, correct? 18 happened? Yes. A. 18 19 A. It never really started. We Any recollection of this? It 19 Q. 20 wanted them to use them and they just didn't. 20 says, "Amazing how deaf, dumb, and blind 21 It was just another e-mail. So we, you know, 21 America has apparently become." 22 continued to use their -- you know, their No, no recollection. Like I A. 22 23 said, I would just delete this kind of stuff. 23 personal contact e-mail. So your testimony is that when 24 And then the next page, I don't Q. 24 Q.

	ITOWAS	
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1	you'd see e-mails from Mr. Soltis, you would	
2	just hit the delete button?	
3	A. If they were not work-related,	
	yes, I would absolutely hit the delete button.	
5	Q. Did you ever hit the delete	
	button by mistake and then find out, oh, they	39
7	were work-related?	
8	A. Not that I recall.	
9	MR. SCHWARTZ: Let's take a	2
10	break and maybe we're done.	
11	5.5.5)	
12	(Whereupon, a recess was taken	
13	from 3:02 p.m. to 3:06 p.m.)	
14		
15	MR. SCHWARTZ: I think we are	
16	finished for the time being, but reserve	
	-	
17	the right to call you back in light of	*
18	any other new discovery that we receive.	
19	Thank you for your time.	
20	He/H)	
21	(Witness excused.)	
22	(Whereupon, the deposition was	
23	adjourned at 3:06 p.m.)	
24	# * *	
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1	CERTIFICATE	
	CERTIFICATE	
2	T 1 1 1 400 (1 4 T	
3	I do hereby certify that I am a	
	Notary Public in good standing, that the	
	aforesaid testimony was taken before me,	
	pursuant to notice, at the time and place	
7	indicated; that said deponent was by me duly	
8	sworn to tell the truth, the whole truth, and	
9	nothing but the truth; that the testimony of	
10	said deponent was correctly recorded in machine	
	shorthand by me, to the best of my ability, and	
	thereafter transcribed under my supervision	
	with computer-aided transcription; that the	
	deposition is a true and correct record of the	
	testimony given by the witness; and that I am	
4.	neither of counsel nor kin to any party in said	
	• • •	
	7	
18	WITNESS my hand and official	
	seal this 3rd day of December, 2018.	
20		
21	above of Aprilance	
22	Cheryl L. Doldfarl	
23	Notary Public	
24		

EXHIBIT "TG 6" SEE APPENDIX 568-597

EXHIBIT "TG 7" SEE APPENDIX 1126-1143

EXHIBIT "SUMMERS 1" SEE APPENDIX 875-894

EXHIBIT "BAUER 4" SEE APPENDIX 964-973

EXHIBIT "BAUER 5" SEE APPENDIX 974-977

EXHIBIT "BAUER 6" SEE APPENDIX 978-989

EXHIBIT "BAUER 7" SEE APPENDIX 990-997

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Federal Rules of Civil Procedure Rule 30

- (e) Review By the Witness; Changes.
- (1) Review; Statement of Changes. On request by the deponent or a party before the deposition is completed, the deponent must be allowed 30 days after being notified by the officer that the transcript or recording is available in which:
- (A) to review the transcript or recording; and
- (B) if there are changes in form or substance, to sign a statement listing the changes and the reasons for making them.
- (2) Changes Indicated in the Officer's Certificate. The officer must note in the certificate prescribed by Rule 30(f)(1) whether a review was requested and, if so, must attach any changes the deponent makes during the 30-day period.

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ARE PROVIDED FOR INFORMATIONAL PURPOSES ONLY.

THE ABOVE RULES ARE CURRENT AS OF SEPTEMBER 1,

2016. PLEASE REFER TO THE APPLICABLE FEDERAL RULES

OF CIVIL PROCEDURE FOR UP-TO-DATE INFORMATION.

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